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FT No. 31,585

THE FINANCIAL TIMES LIMITED 1991

Friday October 18 1991

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World News

Business Summary

Moscow and US press Israel on peace talks

The US and Soviet Union joined forces yesterday in an unprecedented effort to overcome the last obstacles to a Middle East peace conference by pressing Israel to accept terms for the talks.

But Israel made clear it was not yet satisfied that its insistence on excluding the Palestine Liberation Organisation and Jerusalem Palestinians was being heeded. Page 4

Nato nuclear cuts

Nato defence ministers agreed to cut their nuclear arsenal in Europe by 80 per cent. A timetable for the cuts will be agreed next month. Page 24

Siege of Vukovar

Serbs fought Croats hand-to-hand for control of the besieged Croatian town of Vukovar. Croat refugees were reported to be fleeing from nearby Ilok on the River Danube as the Yugoslav army moved in. Page 24

No to economic pact

The Ukraine opted out of an important economic agreement between former Soviet republics. Moldova and Georgia have already rejected the deal, due for signature today. Page 24

Refel bombs kill 41

Suspected Sikh rebels killed 41 people and injured at least 140 when they set off remote control bombs during a Hindu holiday show in the north Indian town of Randerpur.

Envoy refused

Burma refused to let the Polish ambassador deliver a letter telling Burmese opposition leader Aung San Suu Kyi that she had won the Nobel peace prize. Mrs Suu Kyi is under house arrest.

Spanish cocaine haul

Spanish officials seized a tonne of cocaine worth about \$100m aboard a ship from Venezuela. The drug shipment had been tracked for six months.

Dioxin cancer risk

People exposed to dioxin, a chemical used in herbicides, are 24 per cent more likely to die of cancer than the general population, according to a UK medical magazine report based on a study of German herbicide factory workers.

Anger at Benetton ad

A group of French conservatives is taking legal action to get Italian clothing maker Benetton to withdraw up to 1,300 advertising posters showing a priest kissing a nun. They say it is offensive to Roman Catholics.

US rejects gun reform

The House of Representatives in the US voted to remove new gun control provisions from a crime bill, rejecting arguments that they might have helped reduce the toll in the Texas cafeteria massacre.

Campus kissing blitz

Chinese police are vigorously enforcing a new rule against public hugging and kissing at Beijing University. More than 100 people have been caught since the "offence against decency" rule took effect on October 5.

AT&T to cut workforce by 14,000 in \$4bn restructuring

American Telephone & Telegraph is to cut around 14,000 jobs - about 4 per cent of its workforce - over the next 27 months as part of a major restructuring which led yesterday to \$4bn of charges against third-quarter earnings.

The charges, foreshadowed in July, cover the cost of merging AT&T's computer business with that of NCR, acquired last month, and rationalising AT&T's telecommunications businesses. Page 25

NORWEGIAN government

announced details of an emergency NKR11.5bn (\$1.75bn) package for the country's banking system. Page 25

GENERAL Dynamics

intends to divest its Cessna commercial aircraft subsidiary through a sale, an initial public offering, a spin-off to shareholders or another form of corporate disposition. The divestiture, to be handled by Morgan Stanley and Salomon Brothers, will reduce long- and short-term debt by about \$340m.

BEISTOL-MYERS Squibb

and Pfizer, leading US pharmaceutical companies, returned third-quarter results indicating the industry's ability to thrive regardless of the state of the economy. Page 28

LAIDLAW, Canadian waste

services and school bus operator, has capped a turbulent year in its capital gains market. Askeroff's ADT by writing off half its \$800m investment in the Bermuda-based car auction and security group. Page 25

ITO-YOKADO and Daito

leading Japanese supermarket chains, reported modest increases in first-half profits, but indicated that capital spending would remain high, regardless of signs of slowing economic growth. Page 30

ALBERT Fisher, the acquisitive

fresh-produce distributor and food processor, reported a 30 per cent increase in annual pre-tax profits to \$29.03m (\$153m). Page 26; Lex, Page 26

LAUDA Air, Austrian airline

owned by Niki Lauda, former motor racing champion, has ordered four Boeing 777 wide-body aircraft worth \$560m. Page 9

PLATINUM: Impala Wildlife

reserves in the North, in the South African homeland of Bophuthatswana, has been shut due to labour unrest. The Wildlife Reserves North and South mines account for 50 per cent of production for Impala, world's second-largest platinum producer. Anglo American climbs 16%, Page 30

MILAN house: Italian stock

markets reopened full-time as floor traders went back to work following a four-day strike. Page 31

LLOYD'S: Members of the

London insurance market face losses of \$70m (\$120m) - double earlier estimates - after the series of recent weather disasters. Page 24

FIAT, Italian carmaker,

announced the temporary lay-off of 45,000 workers in November to adjust production to sluggish market demand. Ford to make left-hand drive cars at Halewood, Page 11

Bush looks at tax cuts to revive economy

By Michael Prowse in Washington

A RAFT of poor economic statistics yesterday left US analysts apprehensive about trends for both growth and inflation. US president George Bush responded by meeting congressional Republican leaders to discuss a "growth package" of tax cuts designed to stimulate the economy.

Mr Michael Boskin, his chief economist, said that yesterday's data were consistent with his forecast of 2.3 per cent growth but warned that the Federal Reserve might need to cut interest rates again.

Bond prices fell sharply on Wall Street after news of a 0.4 per cent jump in consumer prices last month, the biggest rise since January and double market expectations. The rise dashed hopes of an imminent easing of monetary policy.

Figures for production and trade, however, signalled fresh economic weakness. The Commerce Department said industrial production rose by only 0.1 per cent last month and revised down its estimate for growth in August from 0.3 per cent to zero.

The merchandise trade deficit rose sharply to \$6.8bn in August compared with forecasts of about \$5bn and a revised shortfall of \$5.9bn in July. The deterioration reflected a 3 per cent decline in exports not a rise in imports, which fell by 0.6 per cent.

In a briefing, Mr Boskin said that if the money supply did not move into its target range, the Federal Reserve would have to consider further action on interest rates.

The Republican growth package is expected to include cuts in capital gains taxes, measures to stimulate personal pension savings and a variety of minor tax incentives. A 10-week extension of unemployment benefits is under review.

Most analysts expect gross national product to rise in the third quarter of this year, perhaps by 2.3 per cent at an annual rate. The GNP figures, to be released later this month, are expected to show an increase mainly because companies have stopped liquidating inventories, thus removing

a serious drag on output. But yesterday's data on industrial production and exports - the main motors of recovery during the spring and early summer - were seen as raising doubts about whether growth can be sustained in the final quarter of this year.

The jump in consumer prices, twice the trend in recent months, mainly reflected large increases in the cost of energy and shelter. Some analysts sought to downplay the importance of one month's figures, arguing that housing prices were distorted. They said the outlook was still for a steady moderation of inflation. The year-on-year

inflation figure fell to 3.4 per cent last month.

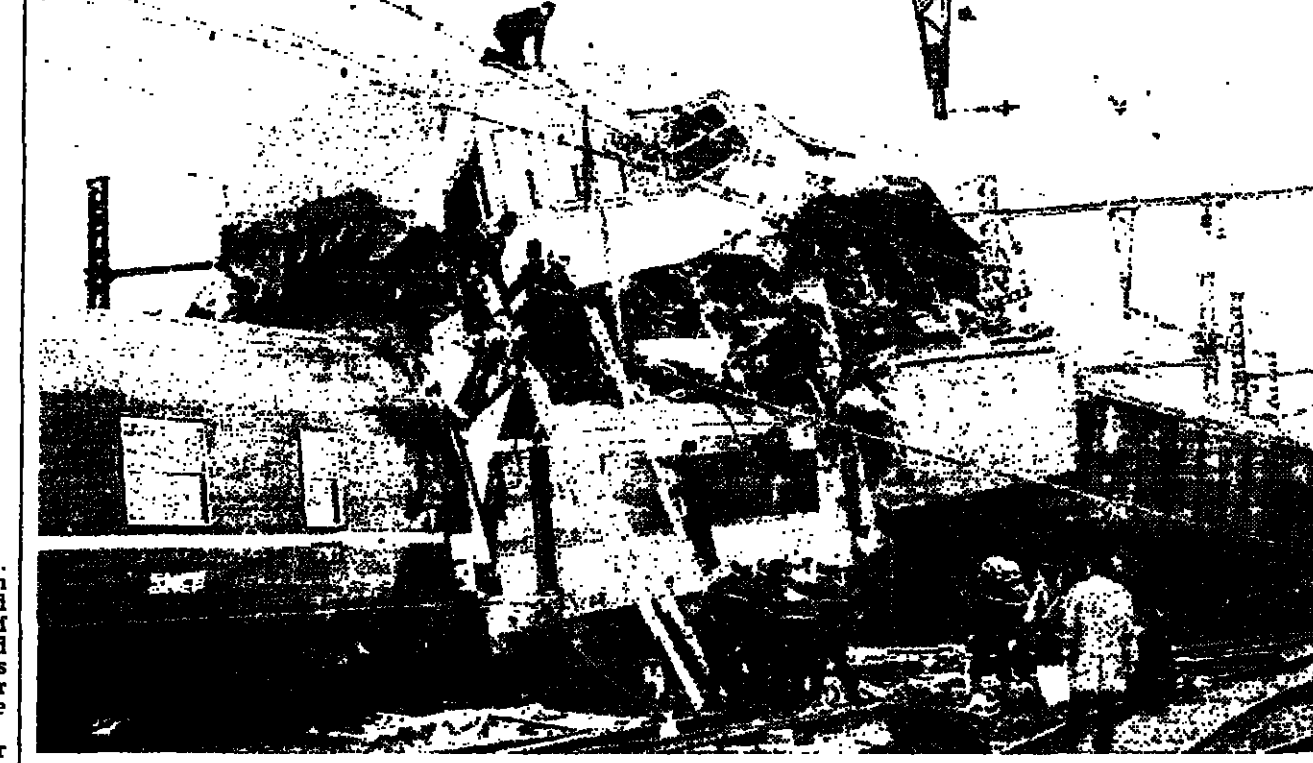
But others focused on the "core" consumer price index - which excludes food and energy. This has risen by 0.4 per cent each month since June, suggesting that the underlying rate of inflation may not have fallen much below 5 per cent, despite the recession.

The flat industrial production figures masked big sectoral differences. Strength in durable goods mainly reflected an 8 per cent surge in car production, which more than reversed a sharp decline in August. However, the surge is not seen as sustainable.

Manufacturing growth appears to be on a declining trend. Excluding cars, output rose 0.6 per cent, 0.3 per cent and 0.1 per cent respectively in July, August and September.

The second successive monthly increase in the trade deficit indicated that the shortfall of \$3.8bn in June may have marked the low point of this economic cycle.

Exports have shown no growth since February but are still running about 6 per cent higher than last year. A deficit of \$60bn-\$70bn is expected for the whole year, compared with \$102bn last year.



Rescue workers search through the wreckage of the train crash at Melun, south of Paris, yesterday in which 16 people were killed and 62 injured when the Nice-Paris sleeper express carrying 100 people collided head-on with a goods train. Officials said investigations had shown that the goods train went through a red stop signal.

Sony warns of 30% cut in spending next year

By Steven Butler and Emiko Terazono in Tokyo

SONY, the Japanese consumer electronics company, warned yesterday that it might cut up to Y135bn (\$1bn), or 30 per cent, from next year's capital spending budget, in response to sluggish sales and difficult financial conditions in the home market.

If Sony makes the cuts, as expected, it would join a growing list of leading Japanese companies, such as Nikon and Hitachi, forced to reduce spending plans.

Other companies, in a broad range of industries, are expected to follow, ending years of growth. During this time Japanese access to low-cost capital fuelled an investment boom that made manufacturers more competitive internationally. It

also helped to give access to billions of dollars used for large overseas acquisitions, such as Sony's \$3.4bn purchase of Columbia Pictures in the US two years ago.

The revised spending plans have prompted growing concern among government and industry leaders that Japan may face a sharper economic slowdown than is forecast.

The cuts will not immediately affect the competitiveness of Japanese companies but will erode the aura of invincibility that has surrounded Japanese industry.

Sony said it was considering cutting capital spending next financial year by 20 per cent to 30 per cent, against spending of Y450bn in the year to the end

of March 1992. It had not decided where cuts would be made but its overseas operations would be unaffected.

Sony was prompted to look at its spending plans because: ● The slowdown in the economy and the maturity of the Japanese market for audio and video equipment has led to sluggish demand.

● The steadily rising value of the yen has bitten into Sony's overseas sales - 83.7 per cent of last year's total.

● High Japanese interest rates have raised the cost of capital to a point where Japanese funding costs are similar to those elsewhere.

Sony plans to delay, rather than cancel, projects.

Baring in talks to buy Dillon Read stake

By Alan Friedman in New York and Robert Peston in London

BARING BROTHERS, the London merchant bank, is discussing the possible acquisition of a large shareholding in Dillon Read, the New York investment bank owned by Travelers, the troubled US insurer.

If the talks succeeded, Baring might take a 40 per cent stake in Dillon Read, with Travelers retaining 40 per cent and the management of Dillon Read buying the remaining 20 per cent, according to an executive close to the discussions.

Dillon Read, a prestige Wall Street name formerly headed by Mr Nicholas Brady, the US Treasury secretary, was bought by Travelers in 1986 for \$157.5m. It is one of the few New York investment banks to have emerged largely unscathed from the turmoil of the 1980s.

Travelers and Dillon Read declined to comment yesterday. It has been learnt, however, that Mr John Berkelund, chairman of Dillon Read, has held talks with a variety of prospective partners recently. He was thought to be in London yesterday for meetings with partners from Baring.

Thatcher's 'heartbreak'

Mrs Margaret Thatcher (left) said yesterday she was "heartbroken" at the news that TV-am's chief executive, as the controversy over breakfast television company, had fallen victim to the system of competitive tenders she originated as prime minister.

Four commercial television companies learned on Wednesday that they would lose their broadcast licences in 1993. Mrs Thatcher's surprise

intervention came in a handwritten letter to Mr Bruce Gyngell, TV-am's chief executive, as the controversy over breakfast television company, had fallen victim to the system of competitive tenders she originated as prime minister.

Four commercial television companies learned on Wednesday that they would lose their broadcast licences in 1993. Mrs Thatcher's surprise

Lasmo makes £1.16bn bid for UK oil rival Ultramar

By Deborah Hargreaves in London

A BATTLE loomed in the North Sea yesterday as Lasmo, the British independent oil exploration and production company, launched a hostile £1.16bn (\$1.98bn) bid for Ultramar, the struggling diversified UK-based oil group with interests in North America.

A successful bid would create one of the world's top independent oil explorers.

Oil companies seeking a strategic foothold in the North Sea, such as France's Total, could emerge as rival bidders with cash to top Lasmo's all-share offer. British Gas is also mooted to have an interest in Ultramar's lucrative gas assets in the UK and Indonesia.

Lasmo is interested in Ultramar's diverse range of exploration potential, which it says the company has failed to exploit. It plans to sell Ultramar's North American refining assets in a move that could raise more than £1bn.

Mr Chris Greentree, Lasmo chief executive, said he was confident of selling two refineries in California and Canada and Ultramar's small number of ships early next year.

British Petroleum has been cited as a possible buyer for at least one, if not both, refineries. BP is believed to have held discussions with Lasmo about the sale last year before Lasmo had decided to bid.

Lasmo has seized the opportunity to bid for the company as Ultramar's share price languished at a two-year low and it lost the confidence of many of its shareholders.

The one-for-one share offer values Ultramar at 315p, a share which is lower than the value put by analysts on the company's broad sweep of assets. Many in the City judge Ultramar's net asset value closer to 400p-450p a share.

The London stock market was clearly expecting Lasmo to raise its offer or to force a counter-bid when it pushed Ultramar's shares 10 per cent above the offer price yesterday to 347p a share - an increase of 70p. Lasmo's shares slipped

3p to 312p a share.

Ultramar described the bid as unsolicited and "most unwelcome". But it enjoys little support from institutional investors - 40 per cent of whom also hold Lasmo shares - and its share price has underperformed the market by 30 per cent this year.

Shareholders have become disenchanted with the level of share option schemes, pension payments and salary increases awarded to senior management at a time when the company suffered from falling oil prices.

Ultramar made a loss of \$21.6m in the first half of 1991 as a result of heavy stock losses.

Ultramar's mix of assets do not sit comfortably together and give few economies of scale associated with an integrated company. Lasmo says it will step up exploration on Ultramar's vast acreage and to boost output of liquefied natural gas in Indonesia.

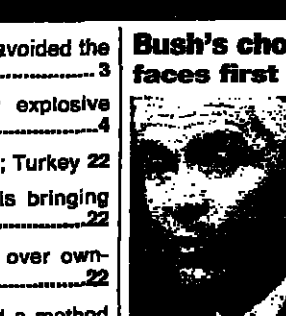
Lex, Page 24
A slick move, Page 25

Weekend FT

Tomorrow: Will the City ever learn to love Labour?

●

Eight-page Travel section: the best of Japan, Turkey, skiing and sailing



Swiss elections: Candidates have avoided the dominant issue of EC membership	3
Nigeria: Religion is a potentially explosive problem	4
Editorial Comments: UK inner cities; Turkey	22
United Nations: A changing role is bringing new challenges	22
Chinese economy: Political future over ownership of the means of production	22
Agriculture: The UN has developed a method for cutting pesticides in rice farming	38

10,11	Financial Futures
33,34	Gold
Reviews	Intl. Capital Markets
38	Letters
48	Lex
48	Management
22	Observer

EUROPEAN NEWS

Bombs mar opening of Spanish rail link

By Tom Burns in Madrid

THE OFFICIAL inauguration of the railway tracks built for Spain's high-speed link between Madrid and Barcelona was marred yesterday by a series of explosions claimed by the far left terrorist group, Grapo.

Two bombs exploded on the high-speed tracks and a third was detonated by police acting on a tip-off from Grapo.

The attacks caused minor damage but succeeded in halting the first run along the 46km prestige line by Mr Jose Borrell, minister of public works, and top executives of Renfe, the national railway.

The line, which will cut the Madrid-Seville journey by half to around three hours, is scheduled to go into public service in April in time for Seville's Expo '92 Universal Exposition.

Mr Borrell, who spent most of yesterday aboard the train waiting for the track to be repaired, said Renfe would be increasing security along the 47km high-speed link.

Meanwhile, an army lieutenant was killed and four people were severely injured in Madrid in three separate car bomb incidents bearing the hallmarks of Eta, the Basque separatist organisation.

Andriessen spells out implications of bigger EC

By David Buchan in Brussels

THE European Community will have to allow its members greater flexibility in internal policy as it expands to take in new member countries, according to Mr Frans Andriessen, the external affairs commissioner.

In contrast to external relations where the Community's credibility as an actor in world politics requires it to speak with one voice, internal policy would have to be adjusted to take account of the problems of potential new members from central Europe, Mr Andriessen argues in a speech he is due to give today to Utrecht university.

He contends that "a member state's need to catch up economically does not prevent it from accepting binding commitments in the field of security or defence". France and Germany this week called for common EC defence forces.

Meanwhile, EC Commission officials yesterday expressed disquiet at a partial economic and monetary union (Emu) draft circulated by the Dutch presidency. This would give countries the right to decide, within six months of a final Emu decision being taken in the later 1990s, whether they wanted to join the single currency. The Commission favours such an opt-in clause for the UK, but fears that if it is written in general terms other countries might exploit it.

Armenian election

Armenia's pro-independence leader Mr Levon Ter-Petrosian was last night heading for victory in the republic's first presidential election. Reuters reports from Yerevan.

ABB makes offer to convert Chernobyl-style nuclear plants

By Chrystie Freeland in Kiev and Andrew Baxter in London

ASEA Brown Boveri, the Swiss-Swedish engineering group, has offered the Ukrainian government a system of converting nuclear reactors to conventional fuels as part of a plan to establish a wide range of power-related joint ventures.

In the wake of last Friday's fire at Chernobyl which inspired fresh fears about the safety of Ukrainian atomic power plants, Dr Eberhard von Koerber, ABB's executive vice-president, met senior Ukrainian officials this week with a proposal to replace

nuclear reactors with a combined cycle plant powered by natural gas or coal.

Combined cycle plants use the exhaust gases from a combustion turbine to power a second steam turbine, raising efficiency and reducing emissions.

The fire at the Chernobyl atomic reactor, although it does not seem to have resulted in emissions, has provoked new demands for the closure of Ukrainian nuclear plants. Chernobyl is not due to be shut down until 1995.

Last week the energy minister, Mr Vitali Sklyarov, said that in order to survive a predicted rise in Russian oil prices the republic might even be forced to open new nuclear plants.

ABB stressed it had no firm agreement on nuclear conversion contracts. It is, however, in a strong position to offer such technology, having last year completed the conversion of a nuclear plant at Midland, Michigan, to combined cycle. Unlike Chernobyl, this plant was never used as a nuclear station.

ABB hopes to establish a wide range of joint ventures in the Ukraine in the areas of power efficiency and safety, power transmission and technology, and a refitting of nuclear power plants.

The Ukrainian energy sector is enormous, but crippled by the dependency on nuclear power and heavily subsidised Russian oil. In 1991 the republic is expected to export 16 billion KWH of electricity to eastern Europe and it is an important producer of coal. One quarter of the elec-

tricity is produced by nuclear power stations. Mr Sklyarov has announced that the republic intends to radically privatise the energy sector.

In an effort to take control of its hard currency earnings and to create a cushion against a cut in imports of Russian oil the Ukraine has slashed its energy exports and is renegotiating its foreign contracts.

ABB's refitting scheme is attractive to the Ukraine because it is geared to natural gas and coal, which are both found on Ukrainian territory.

Bonn warning on political union treaty

By Quentin Peel in Bonn

A GERMAN government minister yesterday stepped up pressure for a far-reaching treaty on European political union by openly threatening to withhold Germany's signature if the document is not radical enough.

A warning was given by Mrs Ursula Seiler-Albring, the junior foreign minister responsible for the European Community.

It follows clear threats from the European Community committee in the German Bundestag that it will link agreement on European monetary union (Emu) to adequate progress on political union.

Mrs Seiler-Albring issued her warning in an interview with the BBC. She called specifically for "essential steps forward on strengthening the European Parliament and definition of a common foreign and security policy", as preconditions for German agreement on the two treaties at the Maastricht summit in December.

The parliament must have the power to ratify laws and treaties, she said. But Mrs Seiler-Albring omitted the words "co-decision making", which is what the German government has been pressing for hitherto.

She said Bonn was giving up a lot of sovereignty in a crucial area by agreeing that the D-Mark will eventually be replaced by a European currency. It was essential in exchange to negotiate a meaningful package on political union.

Foreign ministry officials said her remarks, which caused a stir in Brussels,

merely repeated Bonn's long-standing position that progress had to be made on political as well as economic union.

However, there has been growing irritation in Bonn at what is seen as British foot-dragging in the political union negotiations after substantial efforts had been made to accommodate the British government in the monetary talks.

"The problem of the Community is Britain. It is not Germany," a senior Foreign Ministry official said in Bonn this week. "We are on our way to solve the British problem in the new negotiations by giving a covered up two-speed Europe as a way out on monetary union. We cannot imitate the exceptional case for Britain on Emu in the field of political union."

Chancellor Helmut Kohl has always insisted on linkage between progress on political union and progress on Emu. "Now we are threatened with a linkage that is so weak that the thing will not fly in domestic German politics," the Foreign Ministry official said.

Last night Mrs Renate Hellwig, chairman of the EC committee in the Bundestag, said she expected the German government to reject any deal which failed to meet her committee's demands. "We do not expect to have to reject it ourselves," she said.

Her committee is particularly insistent on a power of co-decision in new policy fields for the European Parliament and on the bolstering of foreign and security co-ordination within the Community.

Turkey braced for election violence

By John Murray Brown in Ankara

A MEMBER of Turkey's governing Motherland party was wounded yesterday in the first attack on a candidate in Sunday's general election.

Motherland offices in Istanbul and Ankara have been bombed this week but none of the 5,000 candidates had been attacked until now. Istanbul security officials say they expect a surge in violence as Sunday approaches.

The electorate has six parties to choose from, none apparently capable of winning an outright majority in the 450-seat national legislature. Any one of the three main parties - the Motherland party Anap, the True Path party, DYP, or the Social Democrat SHP - could emerge strong enough

to form a coalition. Polls suggest Mr Suleyman Demirel's True Path will win the lion's share of the votes.

The three smaller radical parties - Islamic Welfare, the Democratic Socialists of Mr Bulent Ecevit, and the Socialists - all hope to play the role of king-maker in a hung parliament.

The result is expected to turn on key urban constituencies, particularly Istanbul, which alone accounts for 50 seats. In 1989, the Anap government was trounced in municipal elections but has since made life difficult for opposition mayors by limiting their spending.

Turkey in Efta deal, Page 9



Plainclothes police with pistols drawn arrest a woman and her accomplices in a police operation in Kiev, Ukraine, yesterday. Police said she was part of a gang that attempted to extort money from the German-Soviet joint venture company Robotec.

New missile problem looms for Nato

By David White in Taormina

NATO IS extricating itself from an internal dilemma by seizing the opportunity for drastic cuts in European-based nuclear stockpiles. It is left facing another dilemma which it is not yet ready to address: the issue of whether and where new air-to-surface nuclear missiles should be deployed early next century.

The scope and timing of President George Bush's disarmament package three weeks ago, including unilateral removal of most tactical nuclear weapons, gets Nato off a hook by avoiding the question of negotiating these arms with Moscow.

Under pressure from other allies - especially Germany, where most of Nato's battlefield nuclear arms are based - the US and Britain reluctantly agreed in 1989 to the principle of negotiated reductions in US and Soviet short-range nuclear forces.

Talks should have been under way by the end of this year. The US and Britain remained unenthusiastic, however, arguing that a formal treaty would be nearly impossible to verify, and fearing that Moscow would try to bring other nuclear arms into the talks.

A renewed quarrel with Germany has now been circumvented through the US pledge, echoed by Moscow, to destroy nuclear shells and short-range missiles worldwide.

The decision to formally approve last month's US decision to scrap all battlefield nuclear weapons, complemented by a 50 per cent cut in Nato's nuclear gravity bombs, has come unexpectedly quickly. The official reason, given by allied officials, is concern about the security and control of Moscow's much larger holdings of tactical nuclear weapons, estimated at

12,000-15,000.

But there was another good cause for urgency: the imminence of Nato's strategy summit in November, at which the battlefield nuclear issue has a potential stumbling block.

A further source of Nato embarrassment has been overcome by the US decision to remove tactical weapons from ships and submarines, followed by a similar gesture by Britain. Nato's policy of not declaring the presence or otherwise of nuclear weapons on visiting warships has caused problems from Denmark to New Zealand.

The looming new argument is about tactical air-to-surface missiles. Replacing the 700-800 US and British gravity bombs that will be left after this round of cuts, these would be the last non-strategic nuclear weapons deployed with Nato forces in Europe. For the US, if European countries accepted

hosting these weapons it would be an important signal of Europe's willingness to participate in nuclear deterrence.

But none of the continental countries in Nato's military organisation has expressed a readiness to receive the weapons. Nato is deliberately not trying to press for a decision on deployments, and it is questionable whether the missiles will ever be introduced.

Land-based weapons with ranges of less than 500km have been on the arms-control agenda ever since the 1987 Intermediate Nuclear Forces treaty to scrap US and Soviet medium-range missiles in Europe. That treaty, which covered weapons in the 500km-5,000km range, removed the next link in Nato's chain of escalation options. It was the beginning of the end for the "flexible response" strategy which had served Nato since the 1960s.

French central bank cuts interest rates

By William Dawkins in Paris

THE Bank of France yesterday cut its money market rates by a quarter of a percentage point, a long expected response to growing domestic demands for a fresh stimulus to the flagging economy.

This is the first rate cut since March and brings the central bank's intervention rate to 8.75 per cent and the repurchase rate to 9.75 per cent. The bank said it chose this moment to move because

of recent reductions in the growth of money supply and in the inflation rate, down to an annualised 2.5 per cent last month.

The rate reduction would have little practical impact on French economic activity because the commercial banks had anticipated the move in recent weeks and have already cut their own rates, said Mr Eric Taze-Bernard, economist at Banque Indosuez.

The rate cut could relieve the pressure from some members of the ruling Socialist party on Mr Pierre Bérégovoy, the finance minister, to ease his rigorous economic policies.

Mr Bérégovoy has responded to critics by vowing he will never allow the franc to devalue and that he will continue his policy of competitive disinflation. At the same time, Mr Bérégovoy has been saying since July that there is room for a

rate cut, a delay which indicates that the cautious central bank has been holding off the move.

The central bank's room for manoeuvre was limited by the fact that the franc had for several months been at the bottom of its permitted range in the European exchange rate mechanism. Yesterday's cut leaves France as the only European country with lower official rates than Germany.

EC safety moves on the drug Halcion

By Andrew Hill in Brussels and Paul Abrahams in London

THE sleeping pill Halcion should be sold in smaller packs with stricter safety warnings, the European Commission and EC member states have recommended. However, a decision on whether the drug should be withdrawn across the EC was put off until December.

Halcion, the world's most widely prescribed sleeping pill, was withdrawn from sale in Britain on October 2 after it was banned by the UK department of health, which claims the drug is associated with a much higher frequency of side effects than other sleeping medications.

Upjohn, the Michigan-based pharmaceuticals company which makes Halcion, is appealing against the British decision. The group said yesterday the British action, followed by similar bans in Norway and Finland, had been "precipitous". An appeal is scheduled for December 12, according to the company.

The EC proprietary medicines committee asked for more information before reaching final opinion in December. Upjohn, which gave evidence, has agreed to start a European "safety and efficacy" study involving more than 1,000 patients.

Meanwhile, the committee has suggested that Halcion and its generic unbranded equivalent triazolam should be prescribed only for "severe" sleeping disorders, that it should not be used for more than two to three weeks, and that the dose should not exceed 0.5mg for adults and 0.125mg for elderly patients. It also advised that patients with psychiatric disorders should not be prescribed the drug.

The statement added that small pack sizes - with not more than seven tablets - should be made available immediately, to underline that the product was for short-term use. Changes in labelling were also recommended. Although UK representatives were at the meeting, they did not back the committee's statement, to avoid prejudging the appeal in the UK.

The committee's recommendations are not legally binding, but a Commission spokesman said they are usually heeded by prescribers of drugs such as doctors and pharmacists.

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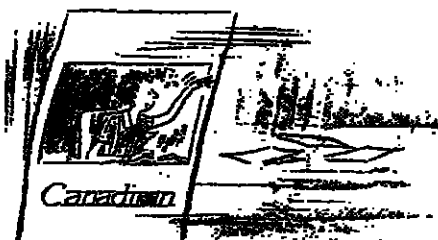
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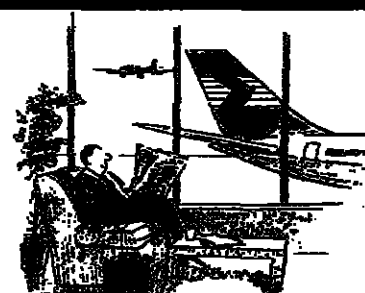
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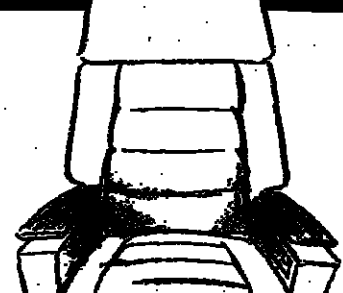
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EUROPEAN NEWS

Lisbon to push EC role in foreign policy

By David Gardner and Patrick Blum in Lisbon

PORTUGAL will press for a significant expansion of joint foreign policy-making capacity by the European Community when it takes over the rotating, six-month presidency of the EC from next January.

As a transition towards the common foreign and security policy now being hotly debated in the political union negotiations to revise the Treaty of Rome, Lisbon advocates a much bigger and more closely integrated foreign policy secretariat in Brussels.

The existing secretariat, an adjunct to EC business known as European Political Co-operation (EPC), now has a full-time secretary-general appointed by the Twelve, and a rotating staff of five diplomats from the current EC presidency and the two preceding ones.

Portugal would seek to build it up to a complement of about 150, half of them senior EC diplomats, by the time the new treaty is ratified, according to Mr Joao de Deus Pinheiro, the country's foreign minister.

The current flow of information between the Twelve's foreign ministries is not up to the daily increasing demands on the EC to act jointly in the world, Mr Pinheiro argued in an interview. "We need more sharing of information, of a higher quality for the Twelve as a whole," he said. "We need more added value for common action, otherwise an enlarged

EPC (Secretariat) would be just like having a 13th country round the table."

The object would be to "exploit each country's strengths and plusses, like a football team: you can't have [Paul] Gascoigne playing at fullback," Mr Pinheiro said.

Under existing arrangements, the tiny EPC bureau in Brussels has been overwhelmed all year by crises ranging from the Gulf war to the Soviet coup and Yugoslavia.

The secretariat operates separately from the European Commission, which runs the Community's trade and external aid policy. The holders of the presidency - Luxembourg and the Netherlands this year - have had to devote a high proportion of their own diplomatic resources to the embryonic common policy, while conducting simultaneously with the treaty negotiations and the battle for position of the bigger countries.

Precisely because Portugal has been on the margin of most of these disputes, Mr Pinheiro believes "it might be easier for a smaller country to come up with such a proposal."

Like the UK, Atlanticist Portugal is against bringing foreign policy and defence into normal Community business covered by the Rome Treaty. It wants future defence arrangements to be complementary to Nato.

Switzerland postpones the day of reckoning

THE day of reckoning for the Swiss political establishment will come after, not at, this weekend's elections for a new federal parliament.

After a highly deceptive campaign, the Swiss are set to return to power the four parties - Radical, Christian Democrat, People's Party and Social Democrat - that have governed the confederation in coalition since 1959.

The campaign has been deceptive because most candidates have shirked confrontation with an issue that will dominate the deliberations of the next parliament: Switzerland's future relationship with the European Community.

In a nation that functions politically by consensus, there is no consensus over relations with the EC and none of the big political parties has yet dared to give a clear lead.

Candidates from the conservative Radicals and the Christian Democrats have reflected the divisions within their own parties. The Social Democrat leaders favour joining the EC but have to mollify the environmentalists in their ranks who have doubts. The platform of the People's Party, which had agrarian and artisan origins but now has strong white-collar support, is anti-EC; yet Mr Adolf Ogi, its representative on the seven-man federal council (government), does not hide his pro-EC sympathies. There is no coherence among several small opposition parties: the Liberals are strongly for EC membership, the Greens are against.

Switzerland's federal parliament operates to a fixed four-year mandate and the timing

of the election has been unfortunate. Monday, the day after, is the deadline for an agreement between the 12 EC member states and the six nations of the European Free Trade Association (Efta), which includes Switzerland, on the creation of a common economic zone.

Almost certainly the terms of the European economic area

The election campaign has shirked the main issue, the future relationship with the EC, writes William Dullforce in Geneva

(EEA) will be difficult for a majority of Swiss to swallow. Mr Ogi, the transport minister, has had to negotiate a still secret compromise over the transit through Switzerland of heavy Community lorries. The question of whether the confederation should sign an EEA treaty will have to be put to a referendum and will provide the catalyst for a national debate.

If that debate gets under way before the formation of the new government in December, the four-party coalition may break apart. Even if it holds and the parties stick to the "magic formula" of 2-2-2-1 under which they have shared the seats on the federal council for the past 40 years, they may abandon the tradition by which councillors from the previous administration who want to stay in office are re-elected.

The Swiss know that an EEA will be only an antechamber, providing a few years' relief

before they have to consider full membership of the Community. Other Efta countries, Austria and Sweden, have applied, while Finland and Norway are poised to do so.

Economic interest may demand that Switzerland follow suit but the EC's political and decision-making mechanisms are incompatible with the system of Swiss direct democracy, whose mythical origins have been the centrepiece of this year's celebrations of the confederation's 700th anniversary. The Swiss are in a dilemma.

These circumstances help to explain why, almost in complicity with the electorate, candidates of all parties have taken an uninspiring wait-and-see attitude to the most burning political question confronting the confederation.

The economic situation and the flood of refugees seeking asylum in Switzerland are issues that have surfaced frequently at campaign meetings. Voters have shown concern about the unusually rapid growth in consumer prices during the past two years, the surge in house rents and the swiftly rising cost of health care and insurance. A series of arson attacks on houses sheltering immigrants during the past few months has illustrated the tension over refugees; this is particularly strong in some German-speaking areas. On both these issues, however, it has been difficult for voters to distinguish clear-cut differences in the parties' attitudes.

Only 46.5 per cent of the electorate voted in the last general election. A large turnout on Sunday could upset current



Few changes are expected in the Bernese parliament's make-up as a result of next weekend's vote

predictions but is unlikely.

At present, the coalition parties fill 159 of the 200 seats in the lower chamber and 42 of the 46 in the upper chamber. In the lower chamber, the Radicals lead with 51 members, the Christian Democrats have 42, the Social Democrats 41 and the People's Party 25.

Pollsters forecast small gains by the People's Party and possibly by the Social Democrats, while the Radicals may lose some seats. None of the polls suggests that the bunch of opposition groups, including the Greens, can make serious inroads into the coalition's crushing superiority.

Prague to ease path to private sector

By Arlene Genillard in Prague

THE CZECHOSLOVAK federal government is to create a recapitalisation fund, which will allow commercial banks to swap debt for equity in the companies being privatised across the country.

Convertible bonds worth Kcs50bn (£1bn) will be issued to the commercial banks by three National Property Funds, which were set up for the privatisation process. The bonds will be convertible into the shares of the companies, the loans of which the banks will be cancelling.

The funds were set up this summer by the government to collect the proceeds of privatisation. The government hopes to raise about Kcs50bn from the direct sale of small enterprises.

Since the beginning of the year, about 10 per cent of all small companies have been sold to the public, generating revenues worth about Kcs10bn. As much as a quarter of all commercial loans outstanding are in default, with a value thought to range between Kcs100bn and Kcs200bn, according to Mr Jan Vit, director of the Czechoslovak State Bank.

Many companies, forced under the old regime to accumulate debts, may become economically viable if part of their liabilities are cancelled. Under the government's plan, it will be up to the banks to decide which companies should be recapitalised.

Beer Lovers' Party adds froth and sober thoughts to Polish politics

By Christopher Bobinski in Warsaw

WHEN Mr Janusz Rewinski, a popular comedian, founded his Polish Beer Lovers' Party earlier this year as the country's one hundred and somethingth political group, he did it part in jest and part in protest at fragmentation of the political scene.

But as parliamentary elections on October 27 loomed, he found support mounting and looked around for economic ideas to present to the electorate as well as just froth.

This was when he asked a group

of wealthy businessmen if they wouldn't like to help and run for seats on the party's ticket.

They agreed. With support for the party running at 48 per cent in opinion polls, and given Poland's proportional election system, some serious professionals could find their way into the 460-seat parliamentary lower chamber as a result.

Mr Andrzej Czernecki, originally an atomic physicist and now owner and managing director of HTL, a producer of advanced medical

instruments, is a typical example.

Poland's recession has hit him hard. He set up his company in 1981 and by the end of the decade had 700 employees and was exporting to 32 countries, with 60 per cent of sales to Comecon countries.

He says his ambition was to prove that a western-style company

could be set up in the conditions of the time. It appears he succeeded.

But his Comecon market segment disappeared this year with the switch to hard currency prices and he accuses the government of ineptitude for failing to re-establish trading links with the Soviet Union.

At home, sales have dipped along with cuts in the health service budget, and a stable exchange rate for 16 months after January 1990, despite rising inflation, reduced profits on exports to the west.

Like his colleagues, he has cut back jobs. He now has 300 employees and will have sacked another 100 by next year. Sales worth US\$18m (£10.5m) last year will fall to \$5m this year.

"If I'd turned to importing consumer goods at the beginning of 1990, I'd have made a fortune, but I believe there should be some manufacturing as well," he says.

He accepted Mr Rewinski's offer as he was fed up with other parties coming to him for donations and

then having nothing to do with him. "They even ask us for advice but don't take it when it's given," he said, sitting in his neat western-furnished office. "We are a group of businessmen who want to get into parliament to be able to influence legislation and policy directly."

Mr Czernecki says Poland needs to decide economic priorities - whether to develop heavy industry or agribusiness, for example - and then stick to them. He also wants stable tax arrangements.

His group sees housebuilding as the locomotive which could turn the recession and soak up some of the unemployed.

But the party's programme is vague and Mr Czernecki readily admits he does not know all the answers.

Nor is he convinced about his chances. He fears that some of the more anarchic supporters of the Beer Lovers' Party may not turn out to vote on the day. They are that kind of people, he says.

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IMF - WORLD BANK ANNUAL MEETING

Bank president opposes US on private lending

By Peter Norman in Bangkok



MR Lewis Preston, recently appointed president of the World Bank Group, yesterday indicated that he was reluctant to let the bank lend directly to private sector borrowers in developing countries. He said such a policy, which has been advocated by the US administration, could jeopardise the position of holders of World Bank bonds. Mr Preston, a former chairman of JP Morgan, the US commercial bank, said: "I feel some responsibility to people who have bought World Bank paper."

These investors had acquired the bonds in the belief that World Bank lending would be covered by a government guarantee. This would not be the case with direct lending to the private sector. Mr Preston's statement was a sign that he is not afraid to resist the administration that was largely responsible for his appointment.

Earlier this year the US pushed hard for a greater involvement of the World Bank with the private sector in a battle over plans to raise capital at the World Bank's International Finance Corporation subsidiary.

The US finally approved the capital increase after securing the bank's agreement to carry out a study on what changes would be needed to the bank's articles of agreement to permit direct lending to the private sector.

As the International Monetary Fund and World Bank annual meeting ended yesterday Mr Preston and Mr Michel Camdessus, the IMF managing director, sought to reassure poor nations that they would not be forgotten in the rush to help the Soviet Union and its former communist allies.

"I was slightly surprised by the depth of the feeling expressed by representatives of both Africa and Latin America that this (aiding the Soviet Union) would divert the attention of the bank from their own problems," Mr Preston said. "I have tried at every opportunity to assuage those concerns."

Mr Camdessus told the closing session that the fund's efforts to help reform in the Soviet Union and Eastern Europe and to aid reconstruction in the Middle East had won broad support. "But these additional responsibilities must not in any way limit the fund's technical and financial assistance to other members," he said.

Mr Preston also highlighted the importance of a speedy and successful conclusion to the Uruguay Round of talks aimed at reducing trade barriers.

Mr Atilla Karaosmanoglu, the bank vice-president for Asia, said the bank expected to increase its lending to Asia by \$1bn and did not see the region suffering because of any shift in the west's focus to helping the Soviet Union. Reuter reports from Bangkok.

He expected the bank to promise to lend \$8.5bn "or slightly more" to Asia in the fiscal year ending next June 30.



HAND IN HAND: Lewis Preston, World Bank president, Pablo Better, conference chairman, and Michel Camdessus, IMF chief, at the closing ceremony yesterday

Commission approves Ecu40m aid for eastern Europe

By Peter Norman in Bangkok

THE European Commission has agreed to allow the European Bank for Reconstruction and Development to use Ecu40m (£28m) of Community funds for technical assistance in eastern Europe and the Soviet Union.

The money, which will be used to finance advice on issues such as privatisation and the creation of financial markets, should meet the EBRD's needs next year.

The EBRD is understood to have around 60 technical assistance projects in the former communist states of eastern Europe and the Soviet Union in various stages of formulation.

The finance agreed during this week's annual meetings of the International Monetary Fund and World Bank would cover around 25 of them.

The arrangement was agreed between Mr Henning Christophersen, a commission vice president and Mr Jacques Attali, the EBRD president, after some mediating by Mr

Wim Kok, the Dutch finance minister.

Altogether five international bodies - the IMF, World Bank, the EC Commission, the EBRD and the Organisation for Economic Co-operation and Development - are now supplying technical assistance and economic know-how to eastern Europe and the Soviet Union.

The presidents of the five agreed yesterday to co-ordinate their operations to avoid overlap.

Tunisia expects \$400m for economic reforms

TUNISIA is expecting \$400m (£234m) in loans over the next two years, around half of which will come from the World Bank, in support of its economic and financial reform programme.

Mr Nabli Mustapha Kamel, minister of planning and regional development, said the EC was expected to contribute Ecu40m-50m (£28m-35m) from a fund to support market reform in the countries of the Mediterranean. The EC has set aside Ecu300m (£211m) over the next five years for this. He also expected bilateral support, including funds from Japan.

The reforms will continue over the next three years in three areas, he said.

● **Privatisation:** More of the 300-400 companies in the public sector will be sold and the programme will graduate to larger companies. Likely to be high on the list for sale are state cement and building materials companies, and shipbuilding and repair enterprises.

● **Financial market reforms:** From next year, for example, the government will finance its budget deficit entirely through market instruments.

● **Trade:** Most quantitative import restrictions will go.

CONFERENCE DIARY

Yavlinsky shuns Hitchcock role

By Stephen Fidler and Peter Norman

THREE seems little love lost between Mr Grigory Yavlinsky, the head of the Soviet delegation to the annual meeting, and second-in-command Mr Viktor Geraschenko, who heads the State Bank of the Soviet Union.

In private, Mr Geraschenko - who is suspected in the Yavlinsky camp of being somewhat too enthusiastic to help out the leaders of the abortive August coup - has been telling people that he is far from being in full agreement with everything Mr Yavlinsky says.

Asked to explain this week what the Group of Seven thought about this difference of views, Mr Yavlinsky suggested the bank chief had kept these differences quiet.

"Geraschenko was a very polite boy," he said.

According to Bundesbank president, Mr Helmut Schlesinger, the Soviet delegation presented a "mature image of the state of the Soviet Union".

Mr Yavlinsky was asked to outline two scenarios in which a collapse of the economic treaty between the republics could lead to the use of nuclear weapons. "I'm not Hitchcock," he responded.

Mr Jacques Attali, president of the European Bank for Reconstruction and Development, has come up with an ingenious solution to the Soviet Union's constitutional impasse.

He suggested that the European Community's Rome Treaty should be simply translated into Russian and taken over by the union and the republics.

Mr Attali shrugged aside a question as to whether he meant the EC's common agricultural policy to be part of the Soviet Union's constitutional arrangements.

His thoughts were on higher things. With the Soviet Union operating under the terms of the Rome Treaty, the way would be open for negotiations on a 40-nation community stretching from Lisbon to Vladivostok, he said.

Kuwait oil fires 'will be out by next month'

KUWAIT'S oil well fires will be extinguished by November and the emirate will produce 400,000 barrels of oil a day (b/d) by the end of the year, Mr Abdullah Al-Gabandi, managing director of the Kuwait Investment Authority, said yesterday. Reuter reports from Bangkok.

Current oil production stood at 280,000 b/d, he said.

"Originally the target was March, 1992 but this was revised to the end of this year."

But we have been doing so well that we're saying November now."

He said the fires had been put out at an average rate of five per day. Mr Gabandi said 681 of the 730 oil well fires had been extinguished as of Tuesday.

He said that by June, 1992, Kuwaiti oil production would rise to 800,000 b/d and the target would be to increase this to 1.2m b/d by the end of 1992.

Egypt's liberalisation hopes run into bureaucratic sands

Plans to sell off state enterprises are meeting resistance, writes Tony Walker

EGYPT last week pleaded increasing pressure to divest, and the first candidates for sale will be state holdings in some 240 joint ventures.

Egypt has been relatively successful in its efforts to curb demand in the economy under IMF guidelines. Tight credit ceilings plus the introduction of a successful treasury bill auction system have helped soak up liquidity. The Egyptian pound, which has been depreciating at an average annual rate of about 25 per cent against the dollar, has been stable since the May IMF agreement.

However, preliminary indications suggest the government has been less successful in reducing the budget deficit to the target for 1991-92 of 10.3 per cent of gross domestic product, compared with more than 20 per cent of GDP last fiscal year. Tax receipts are reportedly below expectations.

Economists estimate price increases in the past year at about 25 per cent, but say that after a surge in the early part of 1991, the situation has stabilised. Egypt seems to have avoided the hyper-inflation that might have threatened social upheaval such as that which occurred in the price riots of 1977, but effective cuts in real wages of as much as 15 to 20 per cent for already hard-pressed workers and government employees is causing widespread dissatisfaction.

Among Egypt's aid donors and representatives of international lending institutions fears persist that the country may yet falter in its efforts to meet IMF targets, thereby putting in jeopardy its agreement with the Fund. An IMF team is due to return to Egypt in November to assess progress in the first quarter of 1991-92.

Egypt's western friends will be hoping the news is good. No one wants to see a repeat of the 1987 experience, when the last IMF agreement collapsed within weeks of its signing after Egypt failed to meet specific performance targets on its budget deficit.

Local businessmen and western economists fear that powerful vested interests, bureaucratic infighting, an acute shortage of capable officials and the resistance of the Egyptian system will prevent an adventurous liberalisation process.

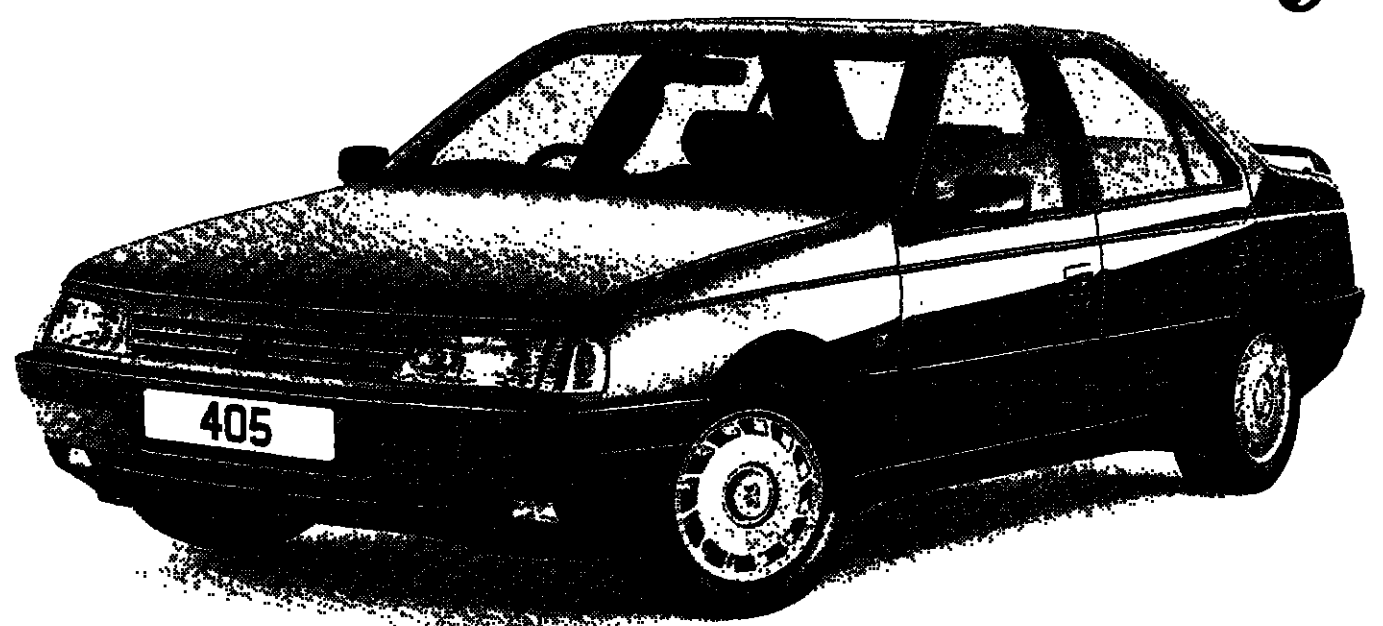
liberalisation process.

But Mr Youssef Mazhar, a senior official in Egypt's industry ministry, says the new law, once fully implemented, will expedite liberalisation. "This law," he says, "is the key to things happening. It could not happen without the law."

Coopers and Lybrand, the international accounting firm, has been commissioned to begin valuing public sector assets for possible sale. Among assets slated for early assessment are hotels, a cement works and an iron foundry.

Dr Ahmed Foda, head of the Cairo-based Investment and Securities Group, believes that in spite of apparent slow progress "winds of change are overwhelming." He says that the

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AMERICAN NEWS

Peruvian senate expected to open way for charges against ex-president

Garcia set to lose immunity from trial

By Sally Bowen in Lima

IN AN unprecedented move, the Peruvian senate is today expected to lift ex-President Alan Garcia's parliamentary immunity and allow the common courts to hear charges of illicit enrichment. It will be the first time in Peruvian constitutional history that a former president has faced trial.

If the vote goes against him, as seems certain, the way will be opened for other, potentially damaging information to be supplied from abroad on bank accounts alleged to be held by Mr Garcia.

Mr Garcia's accusers also hope to obtain evidence from New York Attorney Robert Morgenthau to link him to the BCCI scandal and to a 1986 Mirage

aircraft contract renegotiation.

Since the revelation in July that two high-ranking former Central Reserve Bank officials received up to \$3m (£2.7m) in BCCI bribes in return for placement of \$270m of Peru's international reserves with the bank's Panama branch, attempts have been made to implicate Mr Garcia in the deal. So far nothing has been proven except his awareness of the placement.

The other matter requiring clarification concerns a Garcia-inspired 1988 negotiation with the French government to scale down a purchase of 28 French-built Mirage fighter aircraft contracted by the previous government of Mr Fernando Belaunde. Some congress-

men allege that, in a secret deal organised through international arms dealers with BCCI financing, a third party country bought Peru's place in the queue for the jets.

It is expected that senators of all parties, except Mr Garcia's American Popular Revolutionary Alliance (Apra), will vote in favour of the accusation against their life-senator colleague. Moderates point out that such a vote does not assume Mr Garcia's guilt - it simply opens the door to judicial investigation.

As opposition to Mr Garcia in congress mounts, however, his popularity in the country as a whole is growing. A weekend opinion poll showed the number believing him innocent stood at

over 30 per cent on all counts, up from about 10 per cent in late August.

President Alberto Fujimori leaves Peru tomorrow for a week-long official visit to Europe. The Peruvian delegation, which includes the premier, ministers and private businessmen, will hold meetings with EC Commission President Jacques Delors, and the presidents of France, Spain and Italy.

King Juan Carlos of Spain will also receive Mr Fujimori, the first Peruvian president to visit that country officially.

The delegation hopes to promote investment opportunities in newly-liberalised Peru as well as seeking further support for economic alternatives to the illegal coca trade.

Killings revive US debate on gun law

THE House of Representatives yesterday debated measures to restrict US gun sales under the shadow of the mass shooting in Killeen, Texas, which left 23 people dead on Wednesday.

George Graham writes from Washington. Opponents of gun control sought to strike out from a comprehensive crime control bill a clause which would ban sales of semi-automatic assault rifles and limit the size of magazines that could be sold with other guns.

The clause would not have prohibited the Glock semi-automatic pistol used by the Texas gunman, Mr George Hennard, but it would have banned the 17-round ammunition clips he used.

Congressman Charles Stenholm, chairman of the House subcommittee on crime and sponsor of the legislation, described his efforts as "an uphill fight", but congressional advisers said the Texas killings could have swayed as many as 10 votes in favour of controls on these weapons.

The Senate earlier this year approved a crime control bill which is believed unlikely to draw a veto from President



Officials remove victims' bodies from Luby's cafeteria, Killeen

George Bush. The current House version, however, is opposed by the White House on a number of points. The bill would extend the death penalty to a broad range of federal crimes, including terrorism, political assassination, and hijacking or kidnapping in which death occurs. The House vote on the full bill is expected next week.

Brazil plans sweeping reform of tax regime

By Christina Lamb in Rio de Janeiro

THE Brazilian government is planning a sweeping reform of its taxation system as part of a crucial fiscal adjustment needed to tackle spiralling inflation and secure a loan from the International Monetary Fund (IMF).

At an average 46 per cent, Brazilian corporate taxes are among the highest and most complex in the world. If President Fernando Collor gets his way the rates and number of taxes - there are currently 58 different ones - will be reduced. The hope is that more people and businesses will pay, enabling the government to combat its growing deficit.

His proposals go to Congress this month as part of a series of proposed constitutional amendments. Politicians say tax reform is the most likely to get through. Mr Marcellio Marques Moreira, economy minister, has admitted that tax reform is necessary for Brazil to obtain a \$2bn (£1.1bn) standby loan from the IMF, crucial to any agreement being reached on the restructuring of its \$52bn commercial debt with creditor banks.

The Economy Ministry estimates that Brazil is currently

losing \$12.5bn through tax evasion, with only 12 per cent of the working population paying taxes. It believes its proposed tax reform, which includes a reduction in banking secrecy to clamp down on offenders, could raise an extra \$10bn to transform a predicted 2.4 per cent public deficit this year to a 0.6 per cent surplus next.

Although there are many disagreements over how to do it, the need for reform is overwhelmingly accepted. Big companies complain that the present system is loaded against them, a claim supported by a recent study by São Paulo university of 500 companies which found that on average taxes accounted for 43.2 per cent of the final price of their products.

According to Mr Stephen Kanitz, the study's author, "the government took the line of least resistance and effort by concentrating taxes on big companies, particularly multinationals."

This has been detrimental to both salaries and investment. Mr Kanitz found 90 per cent of companies surveyed gave high taxes as the main reason against new investment. "Brazil has been taxing company

profits excessively exactly when, because of the debt crisis, profits are the only source of new money available to Brazilian companies."

The highest taxes are on cigarettes, where they make up about 72 per cent of the final price.

The tax burden on labour has been a big problem. In Brazil social security contributions are collected like taxes, going into treasury coffers, and companies pay around half as much again as the salaries.

The taxes penalise labour-intensive companies and increase administration costs. Many companies have suits in court challenging the constitutionality of various taxes.

The government's final proposals are still to be presented. But according to Mr Luis Paulo Velloso Lucas, director of industries, the main thrust is simplification, with lower rates

but affecting a wider base of individuals and businesses. Two tax brackets are expected to be created, with a surtax for very high incomes, and the number of corporate taxes drastically reduced. The main impact for large companies will be the replacement of six income surtaxes levied against profits and total sales, currently amounting to 24 per cent, with a single tax of 18 per cent on corporate profits.

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Confirmation vote for CIA nominee today

By George Graham in Washington

THREE days after the US Senate ended a damaging partisan battle by confirming Judge Clarence Thomas as a Supreme Court Justice, another of President George Bush's controversial nominees will today face his first confirmation vote.

Mr Robert Gates, picked by Mr Bush to head the Central Intelligence Agency (CIA), is looking for a favourable vote from the Senate select committee on intelligence.

Senator David Boren, the committee's Democratic chairman, is expected to join the panel's seven Republican members to give him a majority. The committee recommendation can still be rejected by the full Senate, and Mr Gates's chances would be greatly improved if he could win the backing of other intelligence committee Democrats.

Mr Gates was a controversial choice as the new director of central intelligence, and his confirmation has been held up for months by the Senate intelligence committee since Mr

Bush nominated him in May.

He was originally picked by President Ronald Reagan in 1987, but withdrew his name amid doubts about his knowledge of the Iran-Contra affair in which arms were sold to Iran in the hope of winning the release of American hostages held in Lebanon. The proceeds were then used to provide covert finance for the Nicaraguan Contra rebels.

The intelligence committee's hearings on the nomination focused less on Iran-Contra - which Mr Gates admitted he handled badly - and more on charges made by CIA analysts that he had slanted intelligence for political ends. The committee was concerned over whether he would keep Congress fully informed of the agency's secret activities.

Mr Gates's supporters claim he is a thorough intelligence professional, but some of his critics have argued that for this very reason he is the wrong man to lead the CIA into the post-Cold War era.

THE MEN BUSH CHOOSES

PRESIDENT George Bush's battles this week to win Senate confirmation for his nominees have raised again questions over his capacity to choose subordinates, George Graham writes.

The choice of the inexperienced Judge Clarence Thomas for a seat on the Supreme Court has been seen as consistent with a track record that includes the selection of the youthful Senator Dan Quayle as his vice-presidential running mate, and the nomination of Senator John Tower as defence secretary - a nomination rejected by the Senate amid allegations of drinking and womanising.

Mr Robert Gates, universally recognised - if not always appreciated - as an experienced intelligence officer, does not fall into the category of manifestly under-qualified appointments.

But Mr Bush appeared to be asking for trouble by naming him a second time to head the CIA, when the first nomination had to be withdrawn because of doubts about Mr Gates's knowledge of the Iran-Contra affair.

Although Mr Bush has a history of uninspired appointments, his defenders argue that he has also picked some very strong cabinet members.

The core of the cabinet, comprising secretary of state James Baker, national security adviser Brent Scowcroft and secretary of defence Richard Cheney (even if he was the president's second choice after Mr Tower) is widely reckoned to be a particularly powerful and cohesive group.

Mr Bush's latest nominee is Mr William Barr, an experienced, apparently uncontroversial government lawyer, for the post of attorney general.

Argentine steel strike

A STRIKE by steel workers - protesting against the laying off of 3,000 of the 8,900 work force - threatens to derail an important element of the Argentine government's plans for privatisation and economic adjustment, David Greenless reports from Buenos Aires.

An elite Argentine military unit was called in early yesterday morning to defend the SOMISA steel works, the country's largest, after strikers tried to occupy the plant and restart a closed blast furnace.

Rights move in Mexico

PRESIDENT Carlos Salinas de Gortari has backed a series of legal reforms that would, if implemented, substantially improve the protection of human rights in Mexico, Damian Fraser writes from Mexico City.

The proposals come in the wake of mounting national and international pressure for Mexico to improve its human rights record, spurred by two recent international human rights reports that characterised torture as "endemic" in Mexico.

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WORLD TRADE NEWS

Lauda Air orders Boeing 777s despite setbacks

By Paul Betts, Aerospace Correspondent

LAUDA Air, the Austrian airline owned by Mr Niki Lauda, the former motor racing champion, has ordered four Boeing 777 wide-body aircraft worth \$360m (\$325.5m).

Mr Lauda said in Vienna that he had signed an agreement with Boeing last month for the four aircraft which will eventually replace his airline's fleet of Boeing 767 twin-engine aircraft.

Lauda Air is planning to take delivery of two 777s in 1997 and the other two in 2000. The airline has yet to decide on what engines to power its 777s. General Electric and Pratt & Whitney of the US and Rolls-Royce of the UK are all competing to supply Boeing 777 powerplants.

The Lauda Air order brings to six the airlines which have ordered the new Boeing 777 wide-body twin-engine aircraft. These include United Airlines, British Airways, Euroair of France, All Nippon Airways, and Thai.

The independent Austrian carrier has so far concentrated on charter operations and scheduled services to the Far East, Australia and London. Mr Lauda said he was seeking to expand eventually his scheduled services to Los Angeles and Miami. The airline currently operates a fleet of Boeing 737 narrow-body aircraft and 767 wide bodies. It also has on order one Boeing 747.

Mr Lauda said his airline's expansion plans had been frustrated by the opposition of the Austrian state carrier, Austrian Airlines, to Lauda Air's development. He argued for the need to co-ordinate the long-haul services between his airline and the Austrian state carrier.

If an agreement with Austrian Airlines was impossible, Mr Lauda said he was considering forging a strategic alliance with an international carrier to boost his international network. He suggested that Lauda Air would be prepared to sell a 10-15 per cent stake to a foreign partner to cement an international alliance.

Despite a traumatic year which has included the crash of one of the airline's Boeing 767s, the collapse of Air Europe, Air Lauda's UK partner, and the general slump in air travel, Mr Lauda said his airline had weathered the difficulties and was expected to report an operating loss of under \$3m this year.

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Norway hit again by US anti-dumping laws

By Nancy Dunne in Washington

FOR THE second time this year, Norwegian industry is battling against US "unfair" trade laws as the recession drives a rising number of American companies to the filing of anti-dumping and subsidy complaints.

On Wednesday the US International Trade Commission (ITC) issued a preliminary finding that there was "reasonable indication" of injury to US

magnesium producers from imports from Norsk Hydro, the Norwegian energy metals and chemicals group, through its plants in Norway and Canada.

A final ruling earlier this year that Norwegian salmon farmers were dumping subsidised products in the US market resulted in duties of more than 26 per cent and a virtual loss of the fresh salmon market for the Norwegian producers.

In the most recent case, the ITC commissioners voted unanimously in favour of the petitioner - Magnesium Corporation of America of Salt Lake City, Utah. Such preliminary findings are usual, however; it is more than a year since the ITC threw out an unfair trade complaint at this early stage in the investigation.

Norsk Hydro has been accused of benefiting from sub-

sidies in both Norway and Canada and "dumping", or selling its products at "less than fair value" in the US. The commerce department last month rejected the subsidies charge against Norway in its preliminary ruling, but the investigation of the other charges is now underway.

Norsk Hydro is the leading producer of pure magnesium and magnesium alloys in Can-

ada and the only Norwegian producer. It began production in a plant in Becancour, Quebec, in 1989 as part of a strategy for long-term growth in the US market.

According to the ITC, US consumption last year was almost 110,000 tonnes. Imports, valued at \$70.2m (\$60.8m), constituted almost 20 per cent of the market last year; almost all were from Norway and Canada.

Nordic deal for energy in Estonia

By Enrique Tessleri in Helsinki

IMATRAN Voima (IVO), a Finnish state-owned utility group, Vattenfall, a Swedish utility group, and the Estonian ministry of industry and energy have signed a co-operation agreement to develop Estonia's energy sector.

According to Mr Jonko Mikola, an IVO director, there are not only long-range plans to modernise Estonia's energy sector to meet Nordic standards, but to eventually join the grid system of the Baltic states with Nordic, a Scandinavian organisation which promotes co-operation in electricity production, distribution and consumption.

Analysts believe that modernising the Baltic states' energy sector will take years to accomplish and will be costly. Mr Mikola believes that modernising Estonia's energy sector alone will require "hundreds of millions, possibly even billions, of Finnish marks".

Another important priority of the energy co-operation involves phasing out a part of Estonia's ageing oil shale-fired plants.

Swedish plan for Lithuanian oil

OK Petroleum, the UK unit of Sweden's Svenska Petroleum, has announced plans to invest \$25m in oil production in Lithuania.

The company is planning to develop a 10m-barrel oilfield in one of the first major outside investments in the Baltic states since they gained independence, writes Deborah Harcourt.

The company will bring the Gencial field into production in early 1993 at a rate of between 4,000 and 6,000 barrels of oil a day (b/d). The oil will be shipped to Svenska's refinery in Gothenburg.

Turkish contract

We have been asked to point out that the company securing Turkish university contracts (FT Sept 3) is called TeqEquipments Ltd, trading as TQ International, and not as originally reported.

Anglo-US company's turbine sales

By Andrew Baxter

COOPER ROLLS, an Anglo-US joint venture marketing company, has won contracts worth \$80m (\$46.5m) from two South American oil and gas companies for eight Coburn gas turbine systems and associated spares.

Cooper Rolls is jointly owned by Houston-based Cooper Industries and Rolls-Royce, the UK aero-engine maker. The Rolls-Royce portion of the contracts for four Avons and four RB211s plus spares is worth \$30m.

The orders were placed by Petrobras of Brazil and Maraven of Venezuela, which have chosen Avon and RB211-powered packages for installation on offshore platforms in the Atlantic Ocean and on Lake Maracaibo.

The contracts take Rolls-Royce sales to offshore operators in Brazil and Venezuela to more than 80 engines, 35 on Lake Maracaibo, producing 1m horsepower.

UK contract for mine clearing

Passive Barriers of the UK is finalising a \$100m contract with Kuwait for post-war ordnance clearance in the north of the country, the company said yesterday, writes Victor Mallet.

Kuwait's ministry of defence signed a letter of intent with Passive Barriers in July for the unswept 3,500 square kilometres Bangladesh sector, so called because it was originally allocated to the Bangladesh army. The work is expected to take about two years.

India counts cost of Soviet ties

Some 13 per cent of Delhi's trade was with Moscow, writes David Housego

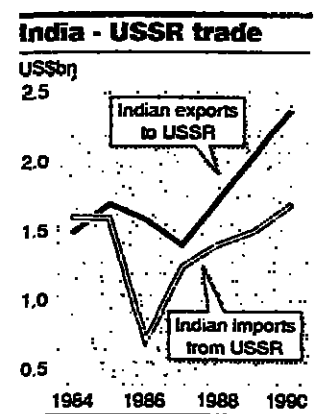
INDIA, which long put its trust in the Soviet Union as its closest ally, is now counting the cost of this heavy dependence.

For reasons now seen as short sighted, India allowed bilateral trade with the Soviet Union to grow to 13 per cent of the country's commercial imports and exports. India also purchased almost 70 per cent of its military supplies from the Soviet Union and drew heavily on Soviet equipment for its steel mills, hydro-electric dams and other heavy engineering projects.

Estimates of the cost to the Indian economy and the armed forces of the disruption in the Soviet Union vary enormously. Mr Muchkund Dubey, the Indian foreign minister, said last week that Indo-Soviet trade would drop by 20-40 per cent this year from what the two governments had initially anticipated.

But both the government and Indian industry are in the dark over what the level of trade will be next year. Disputes have to be resolved over exchange rates, financing and the treatment of India's debt to the Soviet Union. The Indian side say they do not know whom to deal with in the Soviet Union. A trade protocol that should have been signed in October was postponed.

On the military side, the Indian air force and navy in particular are beginning to suffer from their dependence on Soviet equipment. There have been reports of Mig-21s, Mig-23s, and Mig-29s that have been grounded because of shortages of spares, as well as of problems with the Schilka surface-to-air missile system,



with Soviet-purchased multiple rocket launchers and with radar systems. Western diplomats say that the Indian air force could be virtually grounded by January. A third of the Indian navy is in port.

India is seeking spares from east European countries. It has also examined the possibility of producing key components here. But this has run into the difficulty of obtaining dual purpose machine tools from both western and Soviet suppliers who are restrictive over selling to nations in areas of conflict.

In contrast to the foreign ministry's figures, the commerce ministry reckons that only 53 per cent of a downward revised target of \$575bn (\$1.7bn) in two-way trade will be achieved this year. The Soviet Union is expected to deliver only 23,000 of the 70,000 tonnes of newsprint it had promised.

By August supplies of the 7m tonnes of crude oil and petroleum products expected from the Soviet Union were

running at 50 per cent of what was scheduled. There have been no deliveries of the non-ferrous metals that had been projected and none are expected. Imports of fertilisers, however, are almost double the level projected.

In terms of exports from India, the Soviet Union is hungry for textiles, knitwear, leather goods, consumer durables, tea, coffee, soaps and detergents. But many Indian suppliers became nervous in April when there were long delays in payments. Also India, which came close to defaulting on its foreign debt earlier this year and is under immense IMF pressure to cut its budget deficit, has had to lend the Soviet Union about \$200bn over the last 18 months to maintain exports at even this depressed level.

Mr Dubey confirms that there is a dispute within the Indian government as to whether India, with its own debt problems, can continue to finance exports to the Soviet Union. The foreign ministry, both for political and long-term economic reasons, favours keeping up the momentum of trade and exports.

A further cause of uncertainty is the exchange rate. Trade between the two countries is denominated in rupees at a mutually agreed exchange rate. But with the rupee fast depreciating, India feels its selling its goods far too cheaply. For all these reasons, both importers and exporters are unclear about what the future holds.

Hindustan Lever, Unilever's Indian subsidiary, says its exports of detergents to the Soviet Union are at a stand-

still. The Indian State Trading Corporation (STC) has been making substantial imports of ammonia-based fertilisers but its exports of leather have stopped.

A key element in government-to-government talks when they do take place will be the repayment of India's long-term debt to the Soviet Union. Soviet officials put this at a total of \$15bn (\$3.7bn), spread out over maturities of up to 20 years and an average annual interest rate of about 2.5 per cent. Annual debt repayment has been running at about \$1bn a year but could climb to \$3bn a year over the coming years because of the burst in Indian military purchases from the Soviet Union between 1986-88. In trouble terms the debt is fast disappearing because of Soviet inflation.

Recognising that a new government-to-government protocol - even if successfully negotiated between Moscow and New Delhi - might not have much validity in large parts of the Soviet Union, India has begun wooing some of the republics. An official delegation recently visited Uzbekistan, Kazakhstan, and Kirghizia.

Talks are due to be held by the end of the year with the Russian Republic which accounts for about 70 per cent of Indo-Soviet trade.

In the meantime, Indian companies are trying to work out individual deals with Soviet enterprises denominated in hard currency.

They are also exploring joint ventures in the Soviet Union in areas from hotels to engineering. But progress is slow.

There is a limited amount of exhibitor space available at this conference

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IEA Health and Welfare Unit
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UK NEWS

UK COMMERCIAL BROADCASTING AUCTION

Thatcher 'mystified' by decision

By Raymond Snoddy

MRS MARGARET THATCHER, the former UK Prime Minister, said yesterday that she was "heartbroken" at the news that TV-am, the national breakfast company, had fallen victim to the system of competitive tenders that she originated and which led to four ITV companies losing their licences.

Mrs Thatcher's surprise intervention came in a handwritten letter to Mr Bruce Gynnell, TV-am's chief executive, as the controversy over the bids and those who lost their franchises intensified yesterday.

TVS Entertainment, the losing bidder of the south of England franchise said yesterday it was having urgent talks with its banks over the conditions of a \$85m loan with Chemical Bank in Los Angeles while other.

Mr Bruce Gynnell, chief executive of TV-am, which was heavily outbid by two rivals, read out a handwritten letter from the former Prime Minister in an emotional gesture. The letter read: "When I see how some of the other licences have been awarded I am mystified (underlined) that you did not receive yours and heartbroken."

"You of all people have done so much for the whole of television - there seems to have been no attention to that."

"I am only too painfully aware that I (underlined) was responsible for the legislation. Yours Ever, Margaret."

In Westminster, Mr Jack Cunningham, the opposition leader of the Commons, demanded a statement from Mr Kenneth Baker, the home secretary, on the government's response to Mrs Thatcher's criticisms of the outcome of the tendering process.

Mr John MacGregor, the leader of the Commons, rejected the call claiming the allocation of the licences was "a matter for the Independent Television Commission and not a matter for the government."

Under the system of competitive tenders set up under the Broadcasting Act 1990 the new, 10-year franchises in most cases went to the highest bidder among those companies which passed a "quality threshold". All three breakfast bidders passed the quality

test. Sunrise won with a bid of \$34.61m against TV-am's \$14.13m.

The bitterness and surprise is perhaps greatest at TV-am because Mr Gynnell was close personally to Mrs Thatcher and because he was seen to have "sorted out" the over-manning problems of the industry by locking out striking technicians and successfully running a management led service.

TVS has already had talks with Barclays its UK bank. It has to have talks with Chemical Bank because under American rules any "material adverse changes" have to be declared. This would only be a problem if Chemical insisted on immediate full repayment of the \$85m - the last debt outstanding from the purchase of MTM, the US production company.

This is considered unlikely and TVS hopes that it will be able to continue broadcasting until the end of 1992 and that there will be an orderly liquidation of assets.

Even winners in the bids battle were increasingly scathing yesterday about the process they have just gone through.

Mr Richard Dunn, chief executive of Thames Television, another loser said yesterday that the former Prime Minister "is not as painfully aware as we are at Thames Television" that she was responsible for the legislation.

Mr Greg Dyke, chief executive of London Weekend Television, one of Wednesday's big winners said the blame for the ludicrous system had to lie with Mrs Thatcher, Mr Nigel Lawson the former Chancellor, and Mr Douglas Hurd, the then Home Secretary "but particularly Mrs Thatcher who was obsessed by the media and obsessed by television."

Mr Dyke, who retained the LWT franchise and was also a member of Sunrise, the winning breakfast bidder, said on television that he had no idea why the government had adopted such policies and pushed them through.

Golden handcuffs to buy the loyalty of top television executives in the run-up to the franchise auction could eventually cost the ITV companies more than \$80m. The weight placed by the ITC on programme quality

THE BIDDERS

REGION	Home with TV	COMPANY	BID	Quality threshold
Breakfast TV	21.4m	Sunrise	\$34.61m	✓
		TV-am	\$14.13m	✓
		Daybreak	\$33.30m	✓
London weekday	5.0m	Carlton TV	\$43.17m	✓
		Thames	\$32.70m	✓
		CPV-TV	\$45.32m	✓
London Weekend	5.0m	London Weekend	\$7.58m	✓
		London Independent Broadcasting	\$35.41m	✓
Midlands	4.0m	Central	\$2,000	✓
North	2.9m	Granada	\$9,000	✓
West		North West TV	\$35.30m	✓
Yorkshire	2.5m	Yorkshire TV	\$37.70m	✓
		White Rose TV	\$17.40m	✓
		Viking TV	\$30.12m	✓
South and South East	2.3m	Mendian Broadcasting	\$36.52m	✓
		TVS	\$59.76m	✓
		Carlton TV	\$18.08m	✓
		CPV-TV	\$22.11m	✓
Wales and West	2.0m	HTV	\$20.53m	✓
		Merlin	\$19.37m	✓
		Channel 3 Wales & West	\$18.29m	✓
		C3W	\$17.76m	✓
East	1.9m	Anglia	\$17.80m	✓
		Three East	\$14.08m	✓
		CPV-TV	\$10.13m	✓
North East	1.2m	Tyne Tees	\$15.06m	✓
		North East TV	\$5.01m	✓
Central	1.4m	Scottish TV	\$2,000	✓
Scotland	0.7m	Westcountry TV	\$7.82m	✓
West		TSW	\$16.12m	✓
		Telewest	\$7.27m	✓
Northern Ireland	0.46m	Ulster	\$1.03m	✓
		Lagan TV	\$2.71m	✓
		TVM	\$3.10m	✓
North of Scotland	0.48m	Grampian	\$0.72m	✓
		C3 Caledonia	\$1.13m	✓
		North of Scotland TV	\$2.71m	✓
Borders	0.28m	Border TV	\$52,000	✓
Channel Islands	0.04m	Channel TV	\$1,000	✓
		C13	\$102,000	✓

Successful bidders

ity and financial credibility is evident in many of its decisions on allocating the franchises, and it is now clear that ITV companies were wise to take steps to prevent their top staff leaving for rival bids.

Raymond Snoddy, the FT's media correspondent yesterday won the national award in the annual TV-am Broadcast Journalists' Awards for coverage of the ITV franchise battle.

BRITAIN IN BRIEF



UK told by EC to stop road work

Mr Carlo Ripa di Meana, the EC environment commissioner, has taken the unusual step of writing a personal letter to Mr Malcolm Rifkind, the transport secretary, asking him to stop work on several road and rail projects before irreparable damage is done to the environment.

At the same time, the Commission has formally accused Britain of breaching EC legislation on the environmental impact of major projects and has begun proceedings which could end in a European Court case against the UK government.

Mr Ripa di Meana is particularly concerned about the M3 motorway Winchester bypass, which would run across Twyford Down and destroy a prehistoric burial mound, and the A406 East London river crossing, which threatens 8,000-year-old natural forest in Oxleas Wood.

Brussels also objects to the planning procedure adopted for the Channel link and the King's Cross passenger terminal on more technical grounds. The Commission argues that the government should not have split the project so that the terminal plans avoided an environmental impact assessment.

Assurance on Ulster policy

Mr Peter Brooke, Northern Ireland secretary, gave the Irish government an assurance last night that there had been no change in UK policy towards the province in anticipation of possible post-election pacts with Unionist MPs.

He said he had told Mr Gerry Collins, the Irish Foreign Minister, during a meeting in London that "there has been no change in policy, that policy

will continue as it has been previously cast."

His comments followed speculation that senior Conservative's had been deliberately hinting at possible concessions to the Ulster Unionist Party which has nine MPs at Westminster and might hold the balance of power.

In his speech to the Conservative party conference in Blackpool last week, Mr Brooke said a "major theme" of fresh talks on Northern Ireland's political future would have to include the scrutiny of legislation affecting the province - a central demand of Unionist MPs.

However, Mr Brooke said after yesterday's meeting of the Anglo-Irish Conference, that Northern Ireland's politics would continue to be addressed in the context of "three strands" - including relations between the north and south of Ireland and between London and Dublin, as well as politics in the province.

New ferry for Belfast

Northern Ireland road hauliers have taken a 45% stake in a new shipping line to operate between the province and England, it was announced today.

Northern Irish Ferries will start a daily two-stop freight service between Belfast and Liverpool at the beginning of November. The last Belfast-Liverpool ferry service, run by Belfast Car Ferries, stopped in October 1990.

NIF is a joint venture between a consortium of more than 20 Ulster haulage firms and the Norwegian Grove Star Shipping Corporation.

Chief executive Peter Dobbs told a Belfast news conference the service would "give a significant boost to our exporters who will be able to get their products to London, and even to mainland Europe, within one driver's working day."

The two ships chartered for the route will carry up to 150 trailers and their drivers. It is planned to extend the service to other travellers later.

Ford unveils export pilot

Ford's Halewood plant on Merseyside is to produce 1,000 left hand drive Escort cars between now and the end of the year. The pilot project could lead to exports of at least 25,000 Halewood-built cars next year if productivity and other targets

are met, the plant's 7,800 workers have been told.

The programme reinforces repeated assurances by Ford's management to Halewood employees that speculation suggesting the company might close the plant is groundless.

It also coincides with Ford's disclosure of plans to export at least 50,000 units a year of the Courier, a new high-roof van based on the Dagenham-built Fiesta car.

Production has just begun, with Dagenham as the sole European manufacturing centre for the Courier. Ford plans total output of 50,000 annually. The Courier exports will be additional to 8,000 Fiesta vans and 10,000 Fiesta cars now being exported each month from Dagenham.

Anglo-French unit wins order

GEC Alsthom Transmission Switchgear, part of the big Anglo-French engineering group, has won an order worth nearly £20m from the National Grid Company for two 400kV switchgear substations.

It is one of the largest substation orders to be placed by the National Grid, the transmission company which is owned jointly by the English and Welsh regional electricity companies.

The turnkey contract for the Stafford-based switchgear company was won against fierce UK and continental competition. GEC Alsthom said it maintained its position as the UK's leading supplier of transmission switchgear.

The substations are intended to reinforce the National Grid system in the north of England in readiness for new privately-generated power. They are to be completed by early 1994.

In addition to providing the switchgear, GEC Alsthom will also be responsible for the civil and building works, the supply of protection equipment and transformers, and plant installation and commissioning.

Shipping line cuts jobs

P&O Containers, the shipping line, is to close its newly-acquired Associated Container Transportation Services subsidiary with the loss of an estimated 334 jobs.

ACTS, which arranges collection and delivery of containers for shipping lines, was bought by P&O in July with Trafalgar House's shipping

operations. P&O said its work could be done within the existing business.

City college criticised

The government's City Technology College initiative ran into further controversy with the publication of a critical report by Her Majesty's Inspectorate on the first of the colleges to be established.

Kingshurst CTC, Solihull, set up in 1988, is criticised for the quality of its science, technology and foreign language instruction - three fields in which CTCs were intended to be particularly strong.

According to the CTC curriculum document "a CTC is a technology-rich environment: the quality of teaching and learning in CTCs is greatly enhanced by the carefully-planned use of technology". Yet inspectors found "significant areas of weakness" in Kingshurst's technology teaching, with some areas "poorly developed" and others offering "little progression in skills or concepts".

British Gas backs down

British Gas backed down from a fight with the government over sweeping recommendations made by the Office of Fair Trading which would open up household gas supply to competition and have off British Gas' pipeline system.

The company's board met yesterday and said it would conduct its own analysis of the OFT's recommendations and the impact they would have on its business and customers. It would then enter discussions with the OFT.

British Gas said it continued in its agreement to a stringent new tariff formula for domestic prices which is due to come into effect in April and it would rely on the industry regulator to make adjustments to the formula if appropriate. Last week the company had called into question its adherence to the formula in wake of the market changes suggested by the OFT.

Mr James McKinnon, director general of Ofgas, the industry regulator, called British Gas response "extremely weak." "Why do they question the tariff formula one minute and then change their minds? What do they think their 17m customers are going to think?" he said.

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issue, described NCR's new System 3000 as "one of the most courageous, far-sighted changes to product strategy any computer company has ever taken."

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UK NEWS

Heathrow hit by electrical power failure

By Jimmy Burns

THE Civil Aviation Authority has called for an investigation into an equipment failure at London's Heathrow Airport yesterday which delayed flights and led to one Boeing 747 landing without visual guidance from the control tower.

The failure at Britain's largest airport occurred at approximately 6.15 am, before daylight, when an electrical unit, which supplies the main computer controlling the airport's taxi-way lighting, overheated.

The equipment is housed in a building together with the air traffic control system which allocates take-off and landing slots for aircraft flying into England and Wales.

Emergency fire services were called in and air traffic control staff evacuated after a fire broke out and the control tower filled with smoke.

The CAA, an independent statutory body responsible for the safety regulation of the industry, described reports of a blaze and of dozens of aircraft having to "eyeball" their way into the airport in the dark as "very exaggerated".

But it confirmed that incoming flights were without local visual control by the airport for "three to four minutes", as the airport authorities activated an emergency visual control tower.

It said Heathrow, a subsidiary of BAA, the airport operator, should carry out an investigation.

The radar-controlled allocation of take-off and landing slots at Heathrow, was transferred to West Drayton.

Pilots were told to hold until receiving further instructions or accept responsibility for guiding their planes in without full ground control.

The CAA said the 747 which chose to land during the emergency belonged to Singapore Airlines.

Several other aircraft delayed their arrival. Heathrow's main control tower was not declared fully operational until 7.40 am.

Heathrow Airport, a subsidiary of BAA, the airport operator, said last night that it had returned a failed power supply unit responsible for yesterday's problem to the manufacturer and was asking them to carry out an investigation.

CHANNEL TUNNEL

Eurotunnel and TML in court over rising costs

By Andrew Taylor, Construction Correspondent

A COURT hearing of Eurotunnel's application for an injunction to prevent builders of the Channel tunnel halting work on the project was adjourned in London yesterday to allow further evidence to be filed.

The hearing in private before Mr Justice Evans in the Commercial Court is expected to resume next week.

Eurotunnel had applied for an injunction to prevent contractors from halting work on installing a cooling system in the twin rail tunnels which were completed earlier this year, connecting Britain to France under the English Channel.

Transmanche Link (TML), a consortium of five British and five French construction companies contracted to design and build the project, had threatened to stop work unless its payments were increased.

The contractors say the cooling system was not included in the original design for the project and that money provided by Eurotunnel to pay for its installation is insufficient.

TML yesterday applied for the court proceedings to be halted. It agreed to continue to work on the cooling system until the applications can be heard.

Eurotunnel and TML refused to comment further on the case which has brought to a head a two year dispute over who should pay for the big increase in the cost of the project which has risen from £4.8bn in 1987 to £8.05bn.

TML is claiming additional payments of up to £800m at 1985 prices to cover the increased cost of fitting out the rail tunnels, including installation of the cooling system, and building two large passenger terminals at Folkestone, Kent and at Sangatte, northern France.

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Jobless total hailed as signpost to recovery

By Rachel Johnson, Economics Staff

THE UK government discerned "unmistakable" signs of an end to the recession in unemployment's rise of 35,700 in September - the smallest for a year.

Though the jobless rate jumped to a seasonally-adjusted 8.7 per cent of the workforce, from August's 8.5 per cent, yesterday's labour market data from the Department of Employment encouraged hopes that the rate of unemployment's rise had slackened.

Unemployment rose to almost 2.5m last month, by 854,000 since the upwards trend began in March 1990, and for 18 consecutive months. But September's figure was much lower than

the 55,000 expected in the financial markets and caused the Employment Department to declare the "worst is over by a long way."

On the basis of the smaller September total, officials lowered their assessment of the trend in monthly rises to around 45,000. A month ago, they judged the monthly rise to average around 60,000.

Mr Michael Howard, employment secretary, said the figures confirmed a substantial fall in the rate of increase.

"There are now unmistakable signs of the end of the recession," he said. Though not all the indicators were pointing the same way, surveys

revealed rising business and consumer confidence, he noted.

There was less welcome news on wage inflation, as the government released separate figures showing that an expected slowdown in average earnings in August failed to accompany the more moderate rise in September unemployment.

Average earnings across the whole economy rose by 7% per cent in August, against expectations of 7% per cent and were unchanged from the level in July. Extra bonus payments in August and widespread cash or lump-sum payments prevented the rise in underlying average earnings to fall as

expected towards 7 per cent.

Mr Peter Spencer, of Shearson Lehman, described the earnings rise as a "psychological blow" but remained sure that pay was "under extreme pressure as the manufacturing recession continued to rage."

Mr Spencer said one reason behind yesterday's smaller rise was better labour market flexibility. People joining the count were becoming quicker to leave, he said. Mr Tony Blair, Labour's employment spokesman, said: "Since this recession began, almost one million more people have become unemployed and vacancies have halved. The government have run out of excuses."

Crime still flares in Meadow Well after the riot

Alan Pike joins Archbishop Carey in Newcastle as he seeks the reasons for civil unrest

NORMALITY has returned to the inner-city areas of the north east of Britain hit by last month's riots. Cars and buildings are again set on fire singly, and young children fling stones in a less concerted way than during the disturbances.

Families in areas like those affected by the riots have to contend regularly with street crime and vandalism. The rest of the country hears about it only occasionally when the problems reach extreme proportions.

Yesterday the Archbishop of Canterbury, Dr George Carey, returned to the subject of inner-city problems at a conference of the Church Urban Fund, the Church of England's inner cities charity.

He spoke of "divisive inequalities in Britain" in a speech calling for action to relieve severe deprivation in the inner-cities. He told an audience of business leaders and MPs that the problems of Britain's inner-cities and the isolated housing estates surrounding them were very serious.

"Let there be no mistaking that there are people there in great need and poverty. They yearn to live lives with the same sort of opportunities as everyone else. The future of our cities depends on finding ways of ensuring that they have those opportunities to help themselves."

Last month the archbishop was criticised by some Conservative MPs for linking the riots to social deprivation. Since



After dark several cities in Britain experienced unrest on the streets this summer

then he has visited Meadow Well, the North Tyneside estate affected by the worst of the disturbances, and other disadvantaged parts of the Newcastle diocese. His speech yesterday reflected his conversations with local residents.

Mrs Molly Woodhouse, an articulate, energetic woman in her seventies, has played a leading part in reviving community life on Meadow Well since the riots. She moved to the estate 10 years ago and helped set up a credit union

among residents. When the riots left Meadow Well's grocery shops burned out, Mrs Woodhouse and her colleagues at the credit union quickly established a food co-operative.

She echoes the Archbishop's view that people in Meadow Well want the same opportunities as everyone else - sometimes very simple, basic things. "We want our streets swept, drains cleaned and proper policing. All we ask for is what people in other areas get."

The sense of social abandonment described by Mrs Woodhouse is reinforced by an impression of physical abandonment in the streets of Meadow Well. About a quarter of its houses, including entire terraces, are unoccupied, boarded up and sometimes burned out. Parked cars - a feature so familiar in most urban streets that they are scarcely consciously noticed - are almost entirely absent.

Another of Dr Carey's visits was to the parish of St

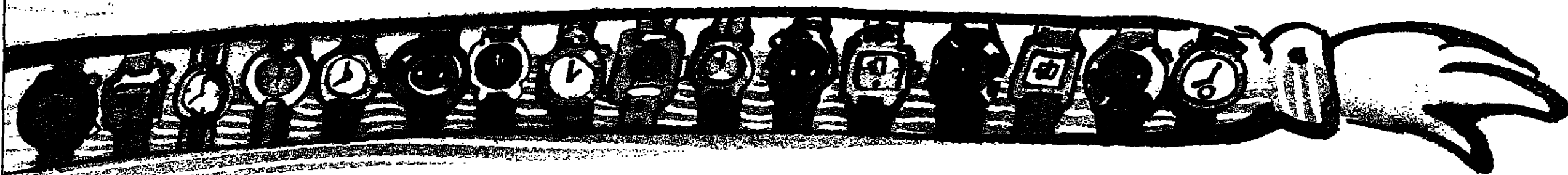
Anthony's in inner-city Newcastle. A new survey of the district due to be published soon will show that 70 per cent of households live on benefits. Seven out of 10 families had no holiday last year, nearly half have had no holiday in the past five years and almost a fifth have never had a holiday.

Rev David Mumford, vicar of St Anthony's and a social worker before ordination, is absorbed by the causes and consequences of long-term unemployment. Those who do obtain any economic power use it to get out, depriving the community of social balance.

"The church has to be concerned about poverty and unemployment not because they lead to riots once every 20 years, but because they are wrong," he says.

At Meadow Well, the Church Urban Fund is providing finance to help residents develop a shop into a resource centre. £30,000 is being donated to help Mrs Carol Forrest and other parents at St Anthony's school develop a new community room. Such schemes do not only provide new facilities; they can help build skills and confidence in the people leading them. "We have learned how to appeal for funds, develop plans and handle those in authority," says Mrs Forrest. "It is an entirely new experience."

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THE PROPERTY MARKET

A tale of two-speed development

By Vanessa Houlder

The furore that greeted last week's announcement by the UK government of the route for the high-speed rail link between London and the Channel tunnel had a curious precedent in France.

When plans for the French line were announced in 1988, enraged citizens of Amiens started buying small plots on the proposed route through Lille, 45 kilometres to the east, in an unsuccessful effort to block the link. Amiens was anxious about its development prospects if it lost its position as a stop on the London-Paris route, which it has held for some 150 years.

The protest symbolises the different approaches to development on the French and British sides of the Channel. While concern for the environment has dominated the debate about the rail link in the UK, the Nord-Pas-de-Calais region has focused its attention on the development possibilities.

Its enthusiasm is under-

standable. Although Lille, the fourth-largest city in France, has a strong financial services industry, the decline of the region's coal and textile industries has created high unemployment and left large areas of dereliction.

This north-west corner of France is often compared with the UK's industrial north-east, rather than Kent, the prosperous "garden of England". But north Kent is facing an erosion of its prosperity. The region embracing Dartford, Gravesend, Rochester-upon-Medway, Gillingham and Swale, has suffered from a decline of traditional industries and from poor communications, pushing unemployment levels above the national average.

Last week's decision by the government to ignore British Rail's favoured route through mid-Kent and south London, and to go for a route further north has generated optimism, even euphoria, about the prospects for development and jobs in north Kent. However, the

drawn-out timetable - the British link is not expected to be completed until well into the next century - has raised doubts about how quickly the UK will be able to take advantage of the tunnel.

Admirers of the French system point to more land, cheaper prices, a more decisive planning system and quicker trains. "The fact that the TGV (train à grande vitesse) rail route is scheduled for simultaneous completion with the tunnel provides a stark contrast to the British case and places Nord-Pas-de-Calais in a better position to attract new commercial growth," says Mr Steve Mallen of Knight Frank Kipson Research, part of the chartered surveyor. He reckons that Stratford, east London, the site of the international passenger terminal, is at the same stage as Lille was five years ago.

Mr Mallen is impressed by the local authority, which avoids the delays that characterise UK development. The process of making compulsory land purchases is easier in France than in the UK because the local authority has greater powers and compensation exceeds market value.

That said, attitudes vary dramatically between authorities. The communist council of Cal-

ais was critical of the UK speculators who scoured the region for development sites a few years ago. The few UK companies that won planning permission, such as Arlington Securities which is building an office, retail and trade development on the outskirts of Calais, were required to make significant amendments to their plans.

The claims made by the Nord-Pas-de-Calais region go beyond the cost advantage or the head start it has over its counterpart in England. The French put a heavy emphasis on the region's position as an important crossroads. Lille likes to describe itself as a "Euro-city", a junction where more than 50 TGVs per line cross on their way to or from Paris, London, Brussels, Amsterdam and Cologne every day.

One of the largest projects to attempt to exploit Lille's position as a transport hub is Eurallie, a public/private sector company developing a FF700m (270.85m) office and shopping complex on a disused military fortification in the east of the city. It will have 2.5m sq ft of offices, hotel and shops and is expected to be finished by mid-1994.

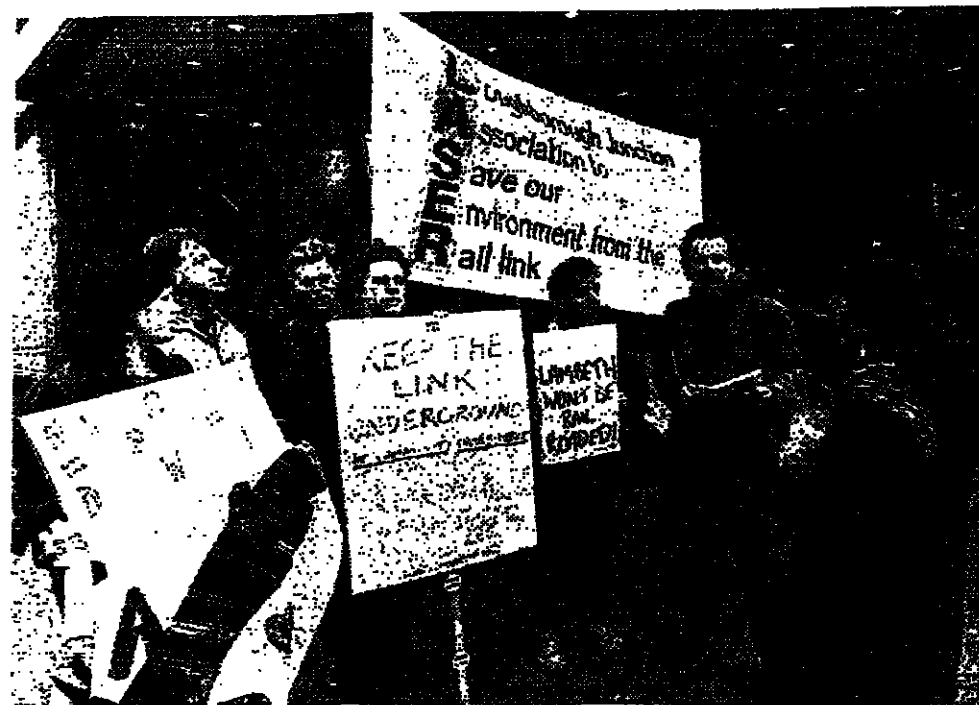
Lille has expanded rapidly in recent years and some commentators question if Eurallie has taken on more than it can

manage. No such doubts are entertained by Mr Michel Harus, commercial director of Eurallie, who believes the project will attract international companies.

Although a business may keep its headquarters in London, Brussels or Paris, he thinks companies may choose to move part of their operations to Lille, where office prices are four to six times less than in London or Paris. "You can meet in Lille, bringing people from London, Paris, Brussels and Cologne," he says.

Mr Alain Bertrand, managing director of Eurotunnel, shares the view that the French side of the Channel will score points where internationally-minded companies are concerned. "England is a bit far from the Netherlands and Belgium where key decisions are made," he says.

Eurotunnel is developing part of the Channel tunnel terminal at Calais, which will be almost as large as the town of Calais itself. It is planning a 1m sq ft retail, leisure and hypermarket centre, which will open in 1994. This will be followed by two hotels and a 5m sq ft industrial park. Mr Bertrand expects the scheme to attract investors "like a magnet". He says: "It is the French side of England."



High-speed link protest: the UK focus has been on environmental preservation

While he concedes that offices are unlikely to cluster around the tunnel's termini, he thinks that light industrial or distribution businesses will leap at the opportunity to serve several European markets from one place.

On the UK side of the tunnel, developers have been just as energetic, but land is more scarce and planning permission is more difficult to obtain. Eurotunnel Developments, part of Eurotunnel, is building a 540m scheme called Cheriton

Parc at Folkestone, a hotel, golf course and houses at Dover and a hypermarket, and distribution depot just outside Ashford in Kent, which will be an international passenger station.

Eurotunnel Developments has just signed an agreement to co-operate on approach roads with European Land, Imry Merchant and the Channel Commissioners which want to build "Ashford Great Park", a large mixed development. The real significance for

developments along the Channel tunnel route may, however, lie further north - on the stations at King's Cross, Stratford, and possibly at Medway. These areas have the greatest potential for office and retail developments.

Schemes are already on the drawing board, in some cases with planning permission. But unlike France, the time it will take to build the infrastructure and realise the development potential can only be guessed at.

	TOTAL RETURN (%)			
	Retail	Office	Industrial	All Properties
Year to Aug 91	-2.0	-10.3	1.5	-4.7
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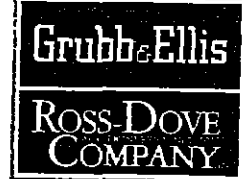
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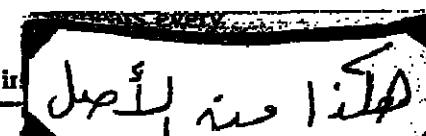
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TECHNOLOGY

Shortcut to setting the video

The video cassette recorder is now firmly established as a feature of modern life, blighted only by the large number of owners who do not know how to use them.

Gemstar of the US introduced a hand-held device to American VCR users last year, aimed at making recording simpler. Their product, Video Plus, will be launched in the UK in early December.

Instead of programming the video to record a programme, owners of Video Plus key in a short code. The code, obtainable from a magazine or newspaper's TV listings page, tells the VCR what time to begin recording, what channel to record and when to switch off.

The date and time generated by the code are displayed on a small screen on the device.

The gadget, which is battery-powered, has its own clock. The user does not even have to know how to set the VCR's clock. As long as the VCR is plugged in, the owner does not even have to know how to set the VCR's clock. As long as the VCR is plugged in, the owner does not even have to know how to set the VCR's clock.

Gemstar says it has concluded agreements with News International and Mirror Group Newspapers to publish the codes alongside their listings. The codes will also be carried by TV Times.

Video Plus, which will sell for £50, works with almost all makes of VCR and satellite receiver but has to be programmed before it can be used for the first time. The initial programming is not complicated, but retailers will presumably be able to help buyers who find the task confusing.

There is one other problem. This is the season when the time changes. Owners of Video Plus would have to change its clock. It's not difficult, though. No harder than programming a VCR.

Michael Skapinker

Engelbert Humperdinck, the male vocal-ist who had a string of love songs hits in the late 1960s and early 1970s, has a strictly limited appeal. Many women aged 45 and over go weak at the knees when they hear him, but men and younger women would struggle if they had to choose between listening to his "eternally yours" brand of music or having an earache.

That discovery was made by Robin Valk, head of research at the Midlands Radio Group, after extensive research into audience taste. As a result, Humperdinck is played on Xtra, Birmingham's independent "golden oldie" radio station, between 10 am and 3 pm, when the audience is largely female and at least 45 years old.

Research into listening habits is not new, but the degree to which it is now being carried out by commercial radio stations such as Xtra and its youth-oriented FM equivalent, BRMB, is unprecedented outside the US.

A new series of computer software packages has made the development possible. Programme managers at commercial stations believe they can attract higher audiences by using the software to find out who listens when and what they want to hear.

The software in question is made almost entirely by Radio Computing Services, a US radio computer software company. Its Selector package consists of a music-scheduling system which programs records according to numerous categories, including mood, tempo, era, style and how a record starts and ends. It provides in seconds a comprehensive list of records which fit any chosen combination, making it easy to produce a "consistent" sound; and it prevents records being played too often or at inappropriate times.

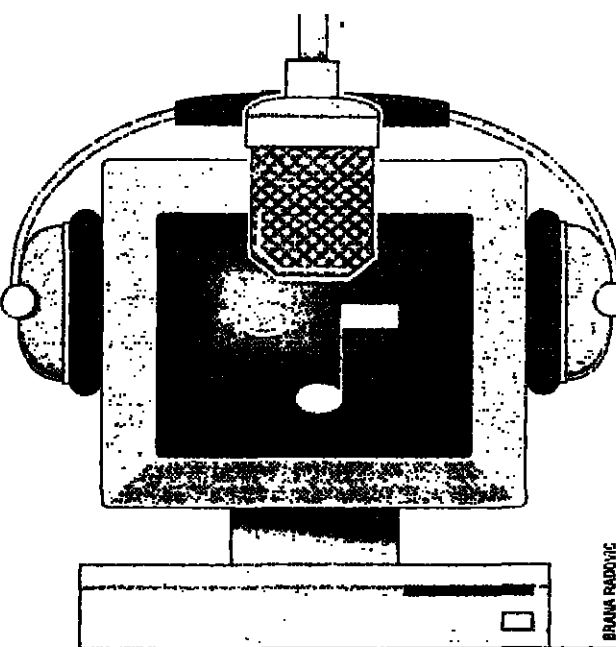
RCS's other package, called Songtrack, carries out research into audience opinion through an auditorium music test, in which an assembled target group responds to a series of "hooks" - the familiar part of a song.

The BBC claims that what the commercial stations gain in efficiency from such software they lose in originality. Chris Lycett, head of music at Radio One, argues that the use of computer technology has resulted in dull, mechanistic and often awkward record sequences.

"Only a human can assess whether one piece of music

Tim Lawrence on software being used by radio stations to tailor programmes and attract listeners

A new age in music



runs naturally into another, and only a human can provide variety, colour and richness to a programme," says Lycett.

RCS users argue that the software does not choose the music. Rather, it makes it easier for DJs to identify their audiences more accurately and maintain listener loyalty by selecting their music more consistently. "People turn off when they hear a record they don't like, so it is important to develop a consistent sound," says Mark Story, programme director at Piccadilly Radio in Manchester.

"The computer is only as good as the person who uses it," says Angela Bond, UK representative for RCS. "It's just a tool. Just like you need to know how to use a screwdriver before you use a drill, you need to be a good DJ before you can use the software effectively."

The software can also attract "floating listeners," according to Valk. Radio One's inability

to provide a local service was shown by research to be a weakness, so stations such as BRMB played more records by local musicians.

Songtrack also provides commercial radio stations with a regular - often weekly - supply of audience research statistics. The only other source of such research comes from Jicar, the independent radio audience research organisation, which commissions researchers to conduct biannual research in which volunteers keep diaries of their listening habits.

The research is important because the decline in singles record sales means that the top 40 chart can no longer be relied on as a taste barometer. Valk says: "A chart hit might sell 500 copies a week in my area. If I played a record on that basis it would be the equivalent of giving Walsall Football Club a mention."

RCS users turn defence into attack with two charges: first,

the software prevents "musical evangelism" - when a DJ indulges by playing his favourite music; and second, the BBC uses similar software to program its music.

Radio One says it is proud of its "evangelism", claiming that DJs such as John Peel, who regularly play records by unknown but promising bands, have helped make the British music industry a world leader.

The BBC claims that its computer, called Romeo, is only used to sprinkle "play-list" records between programmes. The list, which includes new releases and current hits, is selected at the beginning of each week by producers and DJs, according to Lycett.

The anecdotal evidence of DJs who have used the software is mixed, with both the BBC and the independent sector able to put forward converts to their cause.

Story was opposed to the introduction of Selector when he worked at Capital Radio in London, but he is now a keen advocate of the software and is about to introduce Songtrack at Piccadilly.

"I felt the software was taking away from the individuality of the programme," says Story. But commercial radio is there to provide the best service it can for its listeners so any research which takes out the rough edges is good. It may take away the mystique but it makes for better listening.

Bond, who was a pioneer producer at Radio One before she joined RCS, believes that the technology makes the DJ's job easier, without taking away any scope for creativity.

Listening figures remain a matter of contention. Brian West, chief executive of the Association of Independent Radio Contractors (AIRC), the commercial radio trade association, claims that independent radio has increased its audience by almost 35 per cent in the past three years, but Radio One says it has maintained its share of the audience - which it sees as a success given the increasing competition.

The dispute will soon be resolved, with the BBC and the AIRC set to introduce a joint research system called Rejar which will provide a single industry-wide system for measuring listening to all UK radio.

The results may not persuade the BBC or commercial radio to change their stance on the role of technology in selecting records, but they will at least confirm whether the purists or the populists attract more listeners.

Contact lenses take a breather

CONTACT lenses may damage the eye if they are worn for too long, because they do not allow enough oxygen to reach the cornea. Technology to increase the oxygen flow into the lens has been developed through a joint programme involving Moorfields Eye Hospital in London and the European Centre for Contact Lens Research in Manchester.

The technique, known as microfenestration, uses excimer lasers to part-drill many thousands of tiny holes into soft or hard contact lenses.

This allows much more oxygen to pass through. The holes are outside the field of vision, so the optical characteristics of the lens are not affected. Holes have been drilled into contact lenses before. But British Technology Group, which is commercialising the technique, says that it is the first time the holes have been fine enough and sufficiently numerous to give fenestrated lenses market potential.

Computer learns to keep its cool

THE computer industry normally uses liquid cooling to prevent supercomputers overheating. Now the technology has moved down to portable PCs.

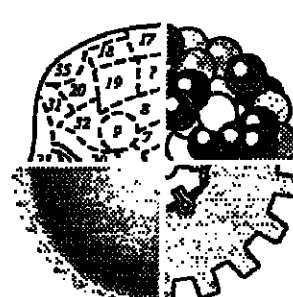
Dolch, the Californian manufacturer of high-performance portables, is launching in the US and Europe a MACH (Modular Adaptive Computer Hardware) family of machines cooled by fluorocarbon liquid.

The liquid cooling makes it possible to run the computers in more extreme environments than traditional fan cooling and improves reliability, since heat plays an important role in the deterioration of electronic circuits. An additional advantage is that liquid cooling is nearly silent.

The MACH computers include models with 386 and 486 processors. Their prices are only slightly higher than fan-cooled high-performance portables, starting at \$8,000 in the US and \$4,000 in the UK.

A last word on credit card fraud

WITH the UK clearing banks pledged to spend £500m fighting credit card fraud over the next three years, the search is on for a cost-effective way



WORTH WATCHING by Clive Cookson

to identify card-holders, writes David Barchard. Zetetic of Nottingham has developed a voice-based identification system which it claims has an error rate of less than one in 10m. When the card is issued, the customer speaks 15 words selected by the computer into a telephone handset, and the sounds of his or her voice are recorded.

At the point of sale - or at a cash dispensing machine - the computer flashes five of the pre-logged words on to the screen and the card user repeats them into the microphone to authenticate his identity. The system can be used for monitoring access to computer databases.

Like other proposed card authentication systems, it works mainly on-line, though the principle could be applied to a smart card system. Its error rate is superior to other verification systems such as dynamic signature verification.

Software makes a late arrival

UNISYS, the US computer manufacturer, and the UK arm of management consultants Coopers & Lybrand Deloitte have teamed up to develop a new attempt to beat one of the most intractable problems in commercial data processing: late delivery of software, writes Alan Cane.

The unpalatable fact is that business strategy is measured in months while systems implementation may take years; software is often delivered too late to take advantage of a business opportunity. This has contributed to the low regard in which data processing is held by management.

The Unilever-Coopers initiative, called Business Solu-

tions Approach, combines Coopers' Summit-S approach to business strategy with a piece of Unilever software called Business Planning Workbench. The workbench, running on a personal computer, provides the automation to support Summit-S. Once the strategy is deemed right and the application system approved, an automatic program generator writes the computer code.

The initiative is already being tested at five UK financial institutions. There are a number of competitive automated methodologies from companies including Texas Instruments and James Martin but none has yet met all the requirements of a "board to code" system.

Multimedia in the classroom

EDUCATION is one of the most important fields for multimedia systems which combine video, text and graphics. A good example is an interactive video disk from Olivetti of Italy, designed to improve the language skills of deaf children.

Atted (Advanced Technologies for the Education of the Deaf) is the result of a co-operative project by Olivetti and Italy's National Research Council.

The Institute for Deaf Children in Rome is using an Atted prototype, based on the theme "Animale of the Savanna". It combines four information sources: film, animated graphics and two narrative texts (in sign language and written Italian).

Olivetti hopes eventually to make Atted available for teaching deaf children in languages other than Italian.

Never too far from a satellite

ON-LINE fax services are proliferating rapidly. The latest is offered by Eutelsat, the Paris-based satellite organisation. Its OLE (On-Line Eutelsat) enables anyone with a fax machine anywhere in the world to obtain operational and technical details about its satellites and the television and radio programmes transmitted by them.

Contacts: Eutelsat, UK, 071 488 6888. Doherty, UK, 488 8575. Zetetic, 0692 2002. Unilever, UK, 483 4831. Coopers & Lybrand Deloitte, UK, 071 212 4732. Olivetti, Italy, 0125 52 22 24. OLE France, 1 43 21 25 26.

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Forthcoming Commercial Property Surveys

25th October 1991
City of London (Advertising in this Survey now closed)13 December 1991
London - A Working Metropolis13 January 1992
Relocation13 March 1992
European Property. (To coincide with the MIPIM International Property Show in Cannes)

For more details on advertising and for editorial synopsis call

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPERINVITE YOU TO A BUSINESS BREAKFAST
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IN MANCHESTER ON
TUESDAY 29TH
OCTOBER 1991
AT THE MIDLAND HOTEL
PETER STREET,
MANCHESTER,
8.30am - 9.30am

IN THAMES VALLEY ON
WEDNESDAY 6TH
NOVEMBER 1991
AT THE
SLOUGH/WINDSOR
HOLIDAY INN,
DITTON ROAD, LANGLEY
NR. SLOUGH, BERKS,
8.30am - 9.30am

IN BIRMINGHAM ON
TUESDAY 12TH
NOVEMBER 1991
AT THE BIRMINGHAM
BOTANICAL GARDENS,
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EDGBASTON,
8.00am - 9.15am

The talk will be given by Roy Brighton, a Director of Time Manager International who will cover:

- Balancing day-to-day demands with meeting long-term goals.
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Roy Brighton is a Director of Time Manager International; perhaps the world's best-known training organisation recognised in 35 countries for its range of personal and corporate development programmes.

An Accountant by profession, he became one of the two founder members of the company in 1979 with his main responsibilities encompassing TMI's sales, marketing and public relations functions.

Before joining the company, he worked for 15 years within the computer industry, having previously worked as Revenue Accountant with the British Transport Commission.

Roy Brighton regularly lectures both in the UK and abroad.

(Places at the breakfast are strictly limited).

If you wish to attend the Business Breakfast in Manchester, please write to Johanne Quinn at Robert Half, Freeport, Brook House, Spring Gardens, Manchester M2 8BA. Telephone: 061-236 0101.

If you wish to attend the Business Breakfast in Windsor, please write to Suman Platt at Robert Half, Freeport, Princess Beatrix House, Victoria Street, Windsor, Berks SL4 1YF. Telephone: 0753-857777.

If you wish to attend the Business Breakfast in Birmingham, please write to Elaine Baker at Robert Half, Freeport, (BM2460), 63 Temple Row, Birmingham B2 4BR. Telephone: 021-643 1663.

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NOTICE IS HEREBY GIVEN, pursuant to Section 48 (1) of the Insolvency Act 1986, that a meeting of the creditors of the above named company will be held at The Quaker Meeting House, 16 St James Street, Sheffield S1 2JH on 25 October 1991 at 12.00 pm for the purpose of having laid before it a copy of the report prepared by the administrative receiver under Section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors' committees by or under the Act.

No. 007822 of 1991
IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
IN THE MATTER OF LEICA PLC
and
IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 7th October 1991 confirming the reduction of the capital of the above named company from £14,200,000 to £13,270,494.20 and the minute approved by the Court showing with respect to the capital of the company as amended the several particulars required by the above mentioned Act were registered by the Registrar of Companies on 11th October 1991.

Slaughter and May,
25 Abchurch Lane,
London EC4N 3DB
Solicitors for the above named Company

RED DRAGON (TRAVEL) LIMITED
Registered number: 00326871
Nature of business: Travel Agent
Trade classification: 31
Date of appointment of joint administrative receivers: 4 October 1991
Names of persons appointed the joint administrative receivers: National Westminster Bank Plc
JOSEPH PATRICK CONSIDINE and Richard Anthony Smart
Joint Administrative Receivers
Offices holder now 656 and 288 of Cork Quay
Churchill House
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CLUBS

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LEGAL NOTICES

NOTICE OF MEETING OF CREDITORS
SELECTRANCOM LIMITED
(FORMERLY DOCTUS MANAGEMENT
CONSULTANCY LIMITED)
(JOINT ADMINISTRATIVE RECEIVERS
APPOINTED)

NOTICE IS HEREBY GIVEN, in pursuance to Section 48 of the Insolvency Act 1986, that a Meeting of Creditors of the above company will be held at The British Hotel, Manchester on 28 October 1991 at 11.00 am for the purpose of having laid before it a copy of the report prepared by the joint administrative receivers under Section 48 of the said Act.

A person is only entitled to vote at this meeting if:

- he is in writing of the debts claimed to be due from the company have been given to us, not later than 12.00 noon on the business day next before the meeting; and
- Such claim has been duly admitted; and
- there has been lodged with us any proxy which is intended to be used on your behalf at this meeting.

Any creditors whose claims are wholly or partly not admitted to attend or be represented at the meeting.

If you wish to participate in the meeting of creditors, would you please forward details of your claim against the company, and any proxy which you wish to be used on your behalf, to the offices of Cork Quay at 48 Temple Row, Birmingham B2 5JT.

In pursuance of Section 48(2)(b) of the Insolvency Act 1986, the joint administrative receivers hereby notify that a copy of the Joint Administrative Receivers report should apply in writing to the above address.

Dated this 10th day of October 1991

John F. Powell
Joint Administrative Receiver

COMPANY NOTICES

NEW KLEINFONTEIN
PROPERTIES LIMITED
(Incorporated in South Africa)
Reg. No. 01/00854/06

NOTICE TO HOLDERS OF SHARE
WARRANTS TO BEARER
PAYMENT OF COUPON NO. 195
Holders of Share Warrants to Bearer are informed that payment of Dividend No. 95 will be made on and after 4 November 1991 after surrender of coupon No. 195, as follows:

Dividend declared in S.A.	9.47418
conveyed 46 cents per share	
= in U.K. currency on 1	
9 October 1991 at	
R4.8553 = £1 or	8.05306
S.A. Non-Resident Tax at 15% 1.42112	
U.K. Income Tax at 10%	0.94742
(non zero)	7.10564
Net Amount	7.10564

Compout may be lodged with and being

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R.S. Breen, P.O. Box 1306
ROCKLEY, Essex SSS 5BQ
All coupons lodged at the Rockley
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ARC INVESTMENTS LIMITED,
London Securities,
16 October 1991

NOTE: The rate of S.A. Non-Resident
Shareholder's Tax applicable to this
Dividend is 15% and relief for this has
been given by deducting U.K. Income
Tax at the rate of 10% instead of at the
basic rate of 25%.

Armour Barpak Limited (In Receivership)

The Joint Administrative Receivers, Richard Rees and Alan Barrett of Price Waterhouse, offer for sale the business and assets of Armour Barpak Limited, independently or as a whole. The business is located on three self-contained sites and comprises:

TECHNICAL DIVISION
Grantham

- 4.5 acre/80k sq. ft. freehold factory.
- Supplier of specialist design and packaging services for MOD.
- Annual turnover £2.9m.
- MOD AQAP1 approval.
- Advanced Tekoon polymer film enclosure system.
- 57 employees.

Coventry

- 0.6 acre/19k sq. ft. freehold factory.
- MOD AQAP1 approval.
- Contract packing for MOD and motor industry.
- Annual turnover £1.0m.
- 18 employees.

COMMERCIAL DIVISION
Leeds

- 6.5 acre/170k sq. ft. long leasehold factory.
- Manufacturer of plywood/timber cases.
- Annual turnover £4.1m.
- Unique 'No-Nail' case making process.
- 19 employees.

Interested parties should contact: Richard Rees at Price Waterhouse, 76 Milton Street, Nottingham NG1 3QY. Tel: (0602) 419321. Fax: (0602) 472660. Bohdan Skrypeo at Armour Barpak, Grantham. Telephone: (0478) 82323. Fax: (0478) 84858. Mark Hambling at Armour Barpak, Leeds. Telephone: (0532) 494444. Fax: (0532) 350065.

Price Waterhouse**Textiles:****Early's of Witney PLC**
(In Receivership)**Witney, Oxfordshire**

The opportunity has arisen for the acquisition of the business and assets of Early's of Witney plc as a result of receivership.

- Manufacturer of blankets and bedlinen.
- Annual turnover of £8m.
- Highly respected trading name established in 1689.
- Extensive order book from blue-chip clients.
- Freehold property in Oxfordshire.
- Skilled workforce.

For details please contact the Joint Administrative Receiver, MD Gercke FCA of Price Waterhouse, Thames Court, 1 Victoria Street, Windsor, Berkshire SL4 1HB. Tel: (0753) 868202. Fax: (0753) 864826.

Price Waterhouse**Textiles:****John Cockcroft & Sons Ltd**
(In Receivership)**Todmorden, Lancs.**

The opportunity has arisen for the acquisition of the business and assets of John Cockcroft & Sons Limited as a result of receivership.

- Manufacturer of woven fabrics.
- 40 modern Dobby and Jacquard looms.
- Freehold property of 50,000 sq. ft. on 2 acres of land.
- Annual turnover of £2m.
- Skilled workforce.

For details please contact the Joint Administrative Receiver, MD Gercke FCA of Price Waterhouse, Thames Court, 1 Victoria Street, Windsor, Berkshire SL4 1HB. Tel: (0753) 868202. Fax: (0753) 864826.

Price Waterhouse**Public House/Restaurant****Lancashire**

The Joint Administrative Receivers of Cumberwell Limited offer for sale as a going concern the business of a public house/restaurant and surrounding land, briefly comprising of:

- Freehold land with potential for development.
- Public house/restaurant constructed approximately two years ago, situated alongside the Leeds/Liverpool canal near Preston, Lancashire.
- Chandlery shop let until November 1995.
- Moorings for 36 boats.
- Turnover in excess of £300,000 per annum.

For further details contact the Joint Administrative Receiver, Mike Seery, KPMG Peat Marwick, Edward VII Quay, Navigation Way, Ashton-on-Ribble, Preston PR2 2YF. Tel: 0772 722822. Fax: 0772 736777.

KPMG Corporate Recovery

On the Instructions of John Richards, Joint Administrative Receiver of Mangog Ltd and Vastmain Ltd, Christie & Co. are pleased to offer for sale:

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The Mildenhall Hotel

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LEGAL NOTICES**NOTICE OF MEETING OF CREDITORS**
DOCTUS (EUROPE) LIMITED
(JOINT ADMINISTRATIVE RECEIVERS APPOINTED)

NOTICE IS HEREBY GIVEN, in pursuance to Section 46 of the Insolvency Act 1986, that a meeting of the creditors of the above company will be held at the Britannia Hotel, Manchester, on 28 October 1991 at 11.00am for the purposes mentioned in Section 46 and 47 of the said Act.

A person is only entitled to vote at this meeting if:

- Details in writing of the debts claimed to be due from the company have been given to us, not later than 12.00 noon on the business day next before the meeting date;
- Such claim has been duly admitted; and
- There has been lodged with us any proxy which is intended to be used on your behalf at the meeting.

Any creditors whose claims are wholly secured are not entitled to attend or be represented at the meeting.

If you wish to participate in the meeting of creditors, you must please forward details of your claims against the company, and any proxy which you wish to be used on your behalf, to the offices of C&C Gully at 45 Temple Row, Birmingham B2 5JT.

Dated the 10th day of October 1991
John F Powell
Joint Administrative Receiver.

WALLACE INTERNATIONAL LIMITED

NOTICE IS HEREBY GIVEN, pursuant to section 46(2) of the Insolvency Act 1986, that a meeting of the creditors of the above company will be held at the Britannia Hotel, Manchester, on 28 October 1991 at 11.00am for the purposes mentioned in Section 46 and 47 of the said Act. The meeting may, if it thinks fit, establish a committee to exercise the functions conferred on creditors' committees by or under the Act.

Creditors whose claims are wholly secured are not entitled to attend or be represented at the meeting. Other creditors are only entitled to vote if:

- They have delivered to me at the address shown below, no later than 12.00 hours on 25 October 1991 written details of the debt they claim to be due to them from the company and the claim has been duly admitted under the provisions of Rule 3.11 of the Insolvency Rules 1986; and
- There has been lodged with me any proxy which the creditor intends to be used on his behalf.

Date 9 October 1991

C J Barlow,
Joint Administrative Receiver
C&C Gully,
Shelley House,
3 Noble Street,
London,
EC2V 7DQ

COMPANY NOTICES**REPAP ENTERPRISES INC**
US\$200,000,000 FLOATING
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For the period 18th October, 1991 to 18th January, 1992 the Notes will carry an interest rate of 6.125% per annum. The amount payable per US\$250,000 will be US\$4,000.00 payable on 18th January, 1992.

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For further details please contact:

Paul Finn or George Stein
Kiddons Impey
Spectrum House
20-26 Curzon Street
London EC4A 1HY
Tel: 071 405 2088
Fax: 071 831 2206

Kiddons Impey
Barclays House
41 Park Cross Street
Leeds LS1 2QH
Tel: 0532 422666
Fax: 0532 422038

Chartered Accountants

PAUL ROSE GROUP

The Joint Administrative Receivers offer for sale the business and assets of the trading companies of the Group which operates as a commercial and financial printing house with in-house distribution and print finishing.

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For further details please contact:

Paul Finn or Patrick Wadsworth
Kiddons Impey, Spectrum House
20-26 Curzon Street, London EC4A 1HY
Tel: 071 405 2088
Fax: 071 831 2206

Chartered Accountants

MANAGING FOR RECOVERY

The FT proposes to publish this survey on December 5th 1991

With signs that the UK recession is coming to an end and that economic recovery is on its way The Financial Times will take an in-depth look at the problems that this will create and the areas which will require special attention to ensure a company's survival. If you want to reach the estimated 1 million readers in 160 countries worldwide who will read this survey, please contact Sara Mason on 071 873 3349 or Fax 071 873 3064

FT SURVEYS**BUSINESS FOR SALE**

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Interested parties should contact the Joint Administrative Receivers.
Reference L3444Q. Telephone 071-267 4177.
Fax 071-485 1486

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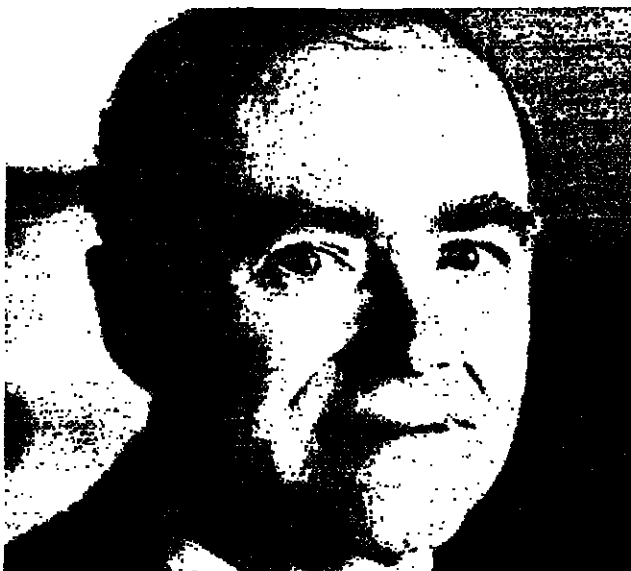
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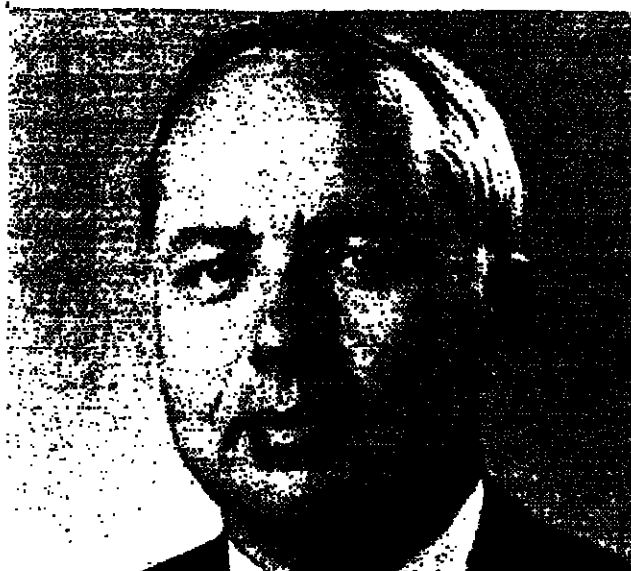
Data General

Signs of daylight emerge after Eclipse

Louise Kehoe reports on the outcome of a radical restructuring at the US computer group



Edson de Castro (left), Data General's founder and former chairman, is among the top executives to have left the company; Ronald Skates is now president and chief executive



After four years of heavy losses, Data General has risen from the ashes as a "born-again" computer manufacturer with a revamped product line, new management and a vastly reduced cost structure.

Only a year ago, many financial analysts had written off the company as a "has been" - a relic of the minicomputer boom of the 1970s that failed to keep pace with computer industry trends in the 1980s.

Now three consecutive profitable quarters have suggested to industry watchers that Data General is staging a comeback that is virtually unprecedented in the history of the computer industry.

Data General's turnaround strategy, orchestrated by Ronald Skates, president and chief executive, may also become a model for other beleaguered computer companies as the industry adjusts to fundamental technology and economic changes that are undermining the business models of the past decade.

The difficult adjustment that Data General has made over the past five years may sooner or later be forced upon many other computer companies, Skates predicts. "We had to cut the company in half. We have gone from 17,700 employees to 8,500. We have sold off facilities - reducing manufacturing facilities from 5m to about 2m square feet."

The result, however, has been to reduce the company's breakeven to \$260m in revenues per quarter, from about \$365m five years ago.

Data General's cost-cutting measures have involved radi-

cal surgery including the recent sale of the company's Japanese subsidiary and the closure of five of its US manufacturing facilities. This has not, however, been a corporate "hatchet job". Instead, the company has shrunk its operations in phases, taking heavy restructuring charges in each of the past four years.

While it was evident all along that deeper cuts would be needed, "it would have wrecked the company to do it all in one go," Skates maintains.

Even so, the process was painful. "The culture of Data General had to change, but many people who had been with the company for years were not able to make the transition. It was not their fault," says Skates.

Twenty-six of the 29 corporate officers who were with the company five years ago have left. Chief among them, Edson de Castro, Data General's founder and chairman, departed at the end of last year.

After all this trauma, Data General has emerged with "a balance sheet as good as any in the industry," Skates claims.

Skates - a former Price Waterhouse audit partner - joined Data General almost five years ago as senior vice

president of finance and administration and was appointed president and chief executive in late 1988.

Persuading customers that the company is financially sound is vital to winning new business, but Data General has also overhauled its product strategy.

"Five years ago we had a proprietary product line that

was as good as any other in the business, but the company was not focused on the market. We did not have a strong base of applications software for our machines, so we were not getting opportunities to bid for business," says Skates.

As well as attempting to bolster flagging sales of its established products, however, the company latched onto the

growing trend toward "open systems" based on off-the-shelf RISC (Reduced Instruction Set Computing) microprocessor chips and industry-standard software.

With its new Avilion line of products, Data General is focusing on the "server" segment of the computer market for mid-range computers that are linked to networks of per-

sonal computers and workstations.

Data General recognised, earlier than some of its competitors, that computers built with standard components would be significantly cheaper than proprietary systems. "The key issue was price," says Skates, although "open systems" - or the ability to link different types and brands

of computers together - was a selling tool.

The open systems trend has given Data General a chance to leapfrog competitors and position itself at the leading edge in an emerging market. "That might not be possible in most industries," Skates observes, but the rapidly changing structure of the computer industry has created an opportunity that Data General aims to exploit fully.

While developing and beginning the marketing phase of its new open systems products, Data General had to counter impressions both outside and within the company that its proprietary minicomputer product lines were headed for extinction.

Skates handled internal scepticism by forming a separate business unit last year which was responsible for development and marketing of the company's proprietary products.

He appointed a key executive from the Avilion project to head the new Eclipse business unit. "That told our people that we are serious," he says.

External perceptions are harder to influence, but Skates regularly emphasises that the company's largest research and development project is currently aimed at creating a new

top of the line Eclipse mini-computer.

"We cannot afford not to invest in the Eclipse business," says Skates. Yet, as sales of the Eclipse line continue to decline, albeit at a moderate rate over recent months, it is clear that Data General's future revenue growth depends on the success of its Avilion open systems products.

The past four years have been tough for Data General, and Skates is under no illusion that the company is out of the woods. "Our job is only starting. We have to execute, build revenues," he says. The company's focus is switching from product development to marketing, which Skates acknowledges has been its weak suit in the past.

In March, Data General began an advertising and promotion campaign to kick off its marketing push. Skates has established separate sales and marketing groups for the Avilion and Eclipse product lines. He has recruited several marketing specialists and built a new sales force to focus on the open systems products.

That was essential, he says, because "success in the old proprietary world does not ensure success in open systems. It is a new world."

"The issue for Data General today is to get a chance to show our products to potential customers," says Skates.

"If we can get a foot in the door, we will have our share of success," he believes.

"Even if we could get just one per cent of the open systems business, that would be great, that would put Data General on a growth path."

Why BPC put total quality out to tender

Simon Holberton reports on benefits derived by the client and subcontractor when building a greenfield plant

If you had a £250m greenfield chemical plant to build, would you hire a project management contractor to oversee its design and construction, or would you do it yourself?

This was a question which faced executives at BP Chemicals (BPC) recently and they decided to do it themselves.

BPC are believers in, and practitioners of, total quality management (TQM); they decided that they would work only with contractors who embraced TQM and with those contractors jointly managing the "process design" and the detailed "engineering design and procurement" of a £250m ethylene plant in Scotland.

According to a recent study published by the European Construction Institute*, the decision of BPC to manage its own project was novel. Yet it was a decision that flowed from the company's earlier embrace of TQM; it had given the

company the confidence to realise that it was able to deal with the various stages and functions - from the initial definition of the project through to the construction and commissioning phases - involved in such a complex project.

Stone & Webster Engineering, the successful contractor, was happy to submit itself to TQM. It decided not to choose the route that BPC had taken in TQM - the hiring of Crosby Associates, a TQM consultancy - but, having evaluated the alternatives, alighted upon a consultant, A Mitchell Associates, in July 1989, two months after having been awarded the contract.

A TQM steering committee was established. At the same time

Mitchell carried out a "culture review" of the company by asking staff for their opinions which, in turn, was followed up by a two-day senior management workshop to review the findings.

By October 1989, Mitchell had embarked upon a SWOT (strengths, weaknesses, opportunities and threats) analysis of the company "aimed at clarifying the company's position and helping it to develop a direction and implementation plan for TQM".

Next came the selling of TQM to Stone & Webster's staff. It was decided to set up pilot "quality improvement teams" to work on six projects which would act as real examples of TQM in action. By Jan-

uary 1990, selective training of 10 team leaders was under way and the steering committee had identified 40 quality improvement projects.

"This list was cut down to 14 on the merit of their internal visibility, their likely success and also their relevance to the project and BPC. The idea was to build confidence among Stone & Webster employees and indeed BPC of the success of the TQM implementation," the ECI report observed.

The team leaders assembled teams, each of which was "sponsored" by a member of the steering committee. By April, results had started to flow. For example, requisition documents for the new BPC

plant had been reduced by 400 sheets and six man-hours of work - a saving of £5,000. Other improvements included: better communications between management and employees; the development of a customer complaints procedure; a simplified system for reporting problems; and simplifying the records archive.

"These pilot schemes were used to demonstrate the validity of TQM and, as a result, further quality improvement teams have been established on a volunteer basis and improvements made in some key areas: estimating - the development of a formalised estimating system; graduate training - including induction training and

starter packs for general document procedures; and design feedback."

Parallel to Stone & Webster's implementation of TQM was the project itself. It was jointly managed through a joint steering committee, formed in August 1989. This six-man committee headed an inter-linked array of joint work groups and "internal" work groups spanning the full width and depth of the project. The network encouraged inter-company communications as well as inter-functional communication both up and down the hierarchy and across it.

In January 1990 the two companies held their first joint work group meeting at which managers were encouraged to discuss their

problems openly. Through a series of meetings, 19 "milestones" were jointly agreed. These specified when and how things would be done and how much they would cost. The shared management structure also helped reinforce joint training exercises aimed at promoting the ideals of TQM project-wide.

So what was learned? Executives from both companies reported to ECI a number of successes: the agreement on milestones stood out as important; so too did the two companies' ability to form a joint steering committee and works group to manage the project. Both cited improved communications and a more motivated workforce as positive outcomes as well.

European Construction Institute, Report of the Total Quality Management Task Force, Stage One, from: ECI, Loughborough University of Technology, Loughborough, Leicestershire, LE11 3TU. Tel: 0509-222 620.

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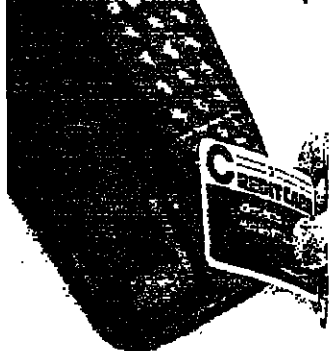
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FT LAW REPORTS

Sham conveyance issue can be tried

ROSSEEL NV v ORIENTAL COMMERCIAL AND SHIPPING (UK) LTD AND OTHERS
Court of Appeal (Lord Justice Parker, Lord Justice Stuart-Smith and Lord Justice Mann)
October 8 1991

THE BURDEN of showing that a charging order nisi over property should not be made absolute to secure a judgment debt, lies with the person who seeks its discharge. And accordingly, where his claim on its face is highly suspect the court will exercise its discretion to order an issue to be tried as to the verity of his disputed affidavit evidence before deciding whether he has shown cause for discharge of the order.

The Court of Appeal so held when allowing an appeal by the plaintiff, Rosseel NV, from Mr Justice Warner's decision to discharge a charging order made *ex parte* to secure a judgment debt against the defendants, Oriental Commercial and Shipping (UK) Ltd, Mr Abdul Hamed Bokhari and Oriental Commercial Shipping Ltd, over property allegedly owned beneficially by Mr Bokhari.

LORD JUSTICE PARKER said that on April 11 1984 a \$4.2m arbitration award was made in New York in favour of Rosseel against three respondents of whom Mr Bokhari was one.

On October 5, Mr Justice Steyn gave leave to Rosseel to enforce that award in the same manner as a High Court judgment.

On February 20 1991, on Rosseel's *ex parte* application, Mr Justice Harman made a charging order nisi in respect of a property called Jaybelle Grange in West Sussex, the beneficial interest in which, Rosseel contended, was vested in Mr Bokhari.

That order was made pursuant to section 1 of the Charging

Orders Act 1979 and Order 50 rule 1 of the Rules of the Supreme Court.

On March 20 1991, Mr Justice Warner discharged the order on the application of members of a family by the name of Hittas who claimed to be legal and beneficial owners of the property.

Rosseel appealed. Section 1 of the 1979 Act empowered the court to impose a charge on a judgment debtor's property, to secure payment of money due.

Section 2 provided that a charge might be imposed on (a) any interest "held by the debtor beneficially" in land; or (b) on any interest held by a trustee in land, "if the whole beneficial interest is held by the debtor unencumbered and for his own benefit".

It was Rosseel's case that although the Hittas were owners of the legal title to Jaybelle Grange, the whole beneficial interest was held by Mr Bokhari unencumbered and for his own benefit.

RSC Order 50 rule 1(2) provided that an *ex parte* charging order over a judgment debtor's beneficial interest should specify a time for "further consideration of the matter" and impose the charge until that time.

Order 50 rule 3(1) provided that on that "further consideration" the court should either make the order absolute with or without modifications, or discharge it.

When the further consideration came before Mr Justice Warner evidence had been filed on behalf of the Hittas, that (i) on March 25 1990 the then legal and beneficial owners of the property, Mr Bokhari's wife and children, had contracted to sell it and its contents to the Hittas for £250,000; (ii) they had immediately transferred the property to the Hittas, receiving then and there the equivalent in Saudi Arabian Riyals of £250,000; and (iii) the entire transaction, namely the sign-

ing of the contract, execution of the transfer and delivery and receipt of the cash, had taken place at the British Consulate General in Jeddah, in the presence of Mr Matthew Oakley, a British Proconsul.

Rosseel filed an affidavit to show that the transfer to the Hittas and two earlier transfers were shams and that the beneficial ownership had remained with Mr Bokhari throughout. The earlier transfers were from him to his wife, and from her to herself and her children.

Before Justice Warner, Mr Millett for Rosseel sought an order that an issue be directed as to the beneficial ownership of the property in order that the Hittas and Mr Bokhari and his family might be cross-examined. For the Hittas Mr Crawford contended that the judge had no power to direct an issue to be tried.

The judge held he had a discretion to direct an issue to be tried. He declined to exercise it and discharged the order.

His conclusion that he had power to direct an issue was clearly right.

Mr Crawford submitted that where there was a factual dispute, the order should be discharged and the judgment creditor left to litigate the matter in other proceedings.

That could not be accepted. The burden of showing cause why an order nisi should not be made absolute was on the judgment debtor. That was held by the Court of Appeal in *Roberts Petroleum v Kenny* [1982] 1 WLR 301,307, and followed in any event from the rules themselves.

A third party claimant was plainly under a like burden. He appeared to show cause.

If Mr Crawford was right, and there was a disputed issue of fact which could only be resolved by trial of the issue, the claimant must fail, for he would not have discharged the burden of proof. That would be as unjust to a

judgment debtor or a third party claimant as the reverse would be to the judgment creditor.

Where there was a real dispute it was necessary, in order to do justice, that an issue should be tried. The court could, in the exercise of its power to regulate its own procedure, direct such an issue.

The judge said some of Mr Millett's points gave rise to a strong suspicion that the transaction was a sham: that some of the points as to reliability of the Hittas' affidavit evidence were powerful ones; and that "all these matters do raise a serious doubt in one's mind as to whether the transaction was genuine".

Bearing in mind that the burden was on the Hittas, the judge, having taken such a view of the evidence, could, had he been asked to do so, have made the order absolute.

He went on, however, to consider what might happen if he did direct an issue and Rosseel was able to obtain evidence from Mr Oakley.

He said it was highly improbable that Mr Oakley would say the cash was not handed over "because I do not suppose that the Hittas and Mr Bokhari would have had the temerity to depose to the fact that the cash was handed over in the presence of the British Proconsul unless it had been".

He concluded that if the Hittas were telling the truth it would be oppressive to give them the option of either coming to be cross-examined or having inferences drawn against them.

He said he had to bear in mind that the order sought by Mr Millett should only be made if there was a reasonable chance that it would do some good; and that he had to bear in mind that if the Hittas were telling the truth such an order would be oppressive.

Weighing those factors, he concluded he should discharge the charging order nisi without

further ado.

It appeared that the judge overlooked the fact that the burden was on the Hittas.

It could not be accepted that the direction of an issue would be hardship on the Hittas. There was no hardship if, having made a claim which on its face was highly suspect, they must come and discharge the burden or take the consequences.

Rosseel's solicitors obtained evidence from Mr Oakley as to what he would, in fact, say.

He confirmed that he had witnessed the signatures on the contract and transfer, but that he had never been asked to witness the transfer of cash.

It was clear that in the light of the further evidence on both sides, justice could only be done between the parties by direction of an issue.

Because the judge appeared to have overlooked the burden of proof, and might well have directed an issue had he had the further evidence, the present court was entitled to exercise its own discretion.

The appeal was allowed. It was directed that an issue be tried between Rosseel and the Hittas as to whether the Hittas were entitled to beneficial ownership.

Lord Justice Stuart-Smith and Lord Justice Mann agreed. For Rosseel: Richard Millett (Baker & McKenzie).

For the Hittas: Grant Crawford (Holmes Campbell, Littlehampton).

Rachel Davies
Barrister

Correction

Yesterday's Business Law column incorrectly reported the professional affiliation of Mr Steven Click. He is with the London office of the law firm Shearman & Sterling.

CONTRACTS

Coal fired power plant scheme

The German Kraftwerks und Netzelectric (KNG) in Berlin has awarded ABB GEMANY a US\$100m (£58.5m) contract for a coal fired power plant at Rostock in east Germany.

This will be the first all new power plant to be erected in that part of the country since the German reunification. The order comprises a steam turbo group with electrical output of 500MW as well as the complete power plant process control and electrical systems.

The new power plant will come on stream in 1994 and it will be equipped with modern air cleaning systems for clean emissions which will be well within the German clean air limits. Steam from the power plant will be used for district heating, lifting the efficiency from an already high level of 44 per cent to 54 per cent.

KNG, an energy producer to Germany, is managed by Preussenelectric in Hannover. The delivery of the steam turbo power generation group

is valued at about US\$60m (£35.1m) of the order value. The supplier will be ABB Power Generation based in Mannheim in co-operation with the recently acquired ABB Bergmann Borsig in Berlin.

The remainder of the order, valued at about US\$40m (£23.4m) will be delivered by ABB Kraftwerkstechnik in Mannheim in co-operation with ABB Automatisierungs-Anlagen Cottbus - also recently acquired by ABB.

Cleveland steelwork for power station

CLEVELAND STRUCTURAL ENGINEERING, a member of the construction division of Trafalgar House, has received a letter of intent from John Brown Engineers & Constructors for a £50m contract to supply, fabricate and erect 9,000 tonnes of steelwork at Ratcliffe power station.

The steelwork is part of John Brown's contract with Power-

Gen to install a flue gas desulphurisation (FGD) plant to the exhaust system for the four boilers at the power station. Work will take about two years to complete.

Cleveland is currently undertaking a similar contract at Drax power station, where about 27,000 tonnes of structural steelwork are being supplied for the first FGD retrofit

in the UK.

Cleveland's work on the new contract includes 4,500 tonnes of large ductwork and 4,500 tonnes of steelwork for ancillary buildings. The rectangular ducts will be fabricated into panels at the company's headquarters in Darlington and then pre-assembled at site into large sections prior to being lifted into position.

Electricity substation in Hertfordshire

NEI REYROLLE, of Hebburn, has won an order worth more than £12m from the southern company, one of the National Grid Company to design and construct a 400kV substation at Rye House in Hertfordshire. The contract was won despite competition from within the UK and Europe.

The substation is needed to allow power to be switched into the National Grid system from a new PowerGen generating station being built at Rye House.

NEI Reyrolle has full turnkey responsibility for the project which follows its recent success in winning orders for similar high voltage substations at Sizewell, Killingholme and Harker.

The majority of the equipment, which includes four circuits of Reyrolle's gas-insulated switchgear, will be manufactured at the company's factory in Hebburn. Reyrolle will supply the co-ordinated control system which utilises advanced microprocessor-based control techniques.

The civil engineering work for the new substation also forms part of Reyrolle's turnkey responsibility and will be carried out by Mowlem Civil Engineering of Bracknell. The substation will be commissioned in 1993.

Mr Vince Kirkley, Reyrolle's project manager responsible for Rye House, said: "We are delighted to have received this important order from the National Grid Company which re-affirms our leading position in the turnkey substation market."

Building services in north west Australia

CAPE, based in Uxbridge, has received a £27m contract from Kellogg-JGC-Kaiser in north western Australia.

Following on the completion of a similar contract on Phase

II of the North West Shelf LNG complex, the company's Australian subsidiary, Cape Contracts International (WA), has secured the contract which will provide insulation, paint-

ing and scaffolding services, some of which will be subcontracted to Modern Industries Pty and Bains Harding Industries Pty over a 14 month period.

Fire protection equipment for oilfield

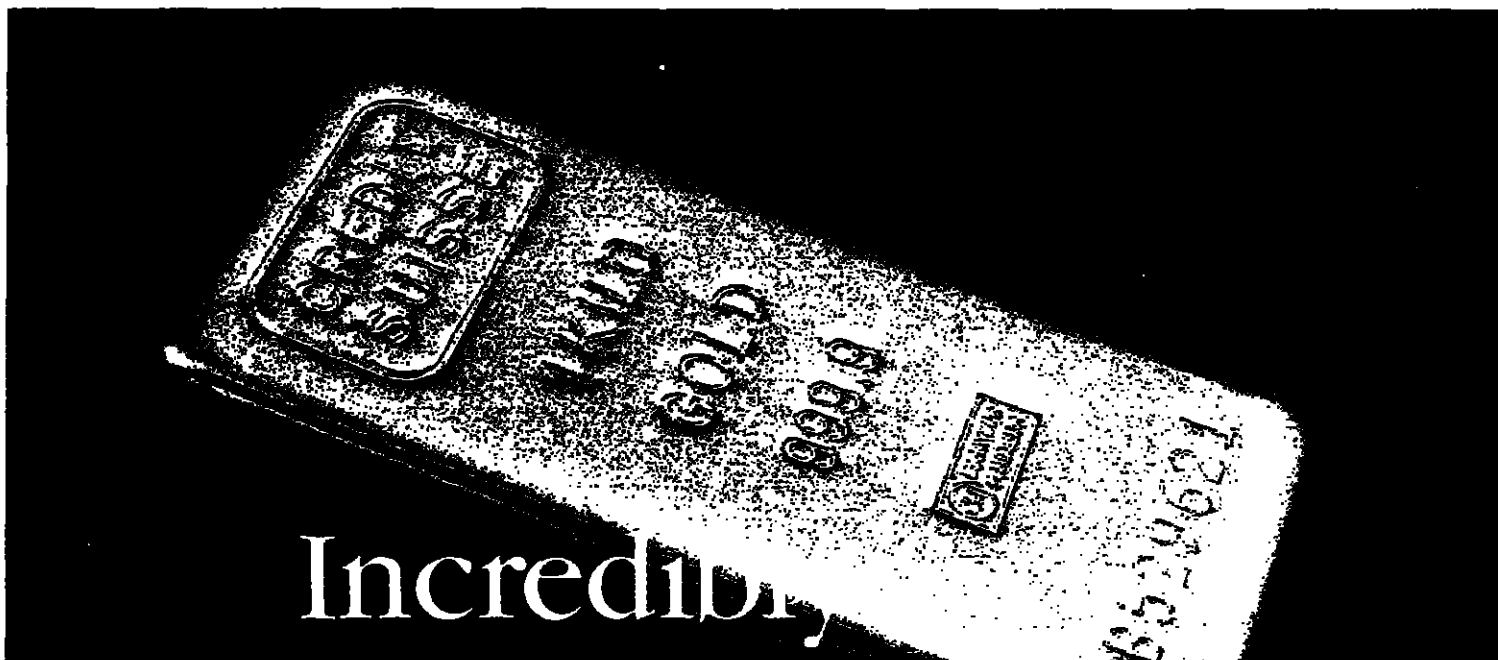
WORMALD has been awarded contracts totalling in excess of £15m for the design and manufacture of water-based fire protection equipment for the BP Bruce platform.

The contracts include sprinkler valve skids, deluge and foam skids, hydrants and hydrant equipment, hose reels

and monitors. Wormald protective systems have been chosen for both Bruce platforms on behalf of BP Exploration, by Brown & Root Vickers and John Brown Engineers and Constructors.

SLP Engineering, Lowestoft, is to use Wormald protection for part of the accommodation module and helideck which SLP is designing and constructing.

The design of Wormald systems for use on the Bruce project is well advanced with manufacturing of all major equipment skids being undertaken at Wormald's mechanical workshop in Manchester.



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BIRMINGHAM

Friday October 18 1991



With exuberant publicity, Birmingham is seeking to convince the world it is not just a tough, spirited

manufacturing centre. But it is not easy, writes Paul Cheeseright. The city has been harshly treated by recession. Social and economic problems are deep and pervasive

A city built on optimism

HOPE springs eternal in Birmingham. It was never a city short on aspiration: city publicists in the 1990s talk of "breath-taking renaissance". City politicians in the 1960s talked more soberly of "civic renaissance".

Except in its introspective phases, it has never seen itself as a mere manufacturing appendage to the rich south-east of England. Birmingham, the world is being told, is on the way to making itself "one of the most talked-about cities in Europe".

As far back as the late 1860s, at local elections, according to one chronicler, "an adventurous orator would excite his audience by dwelling on the glories of Florence... and suggest that Birmingham, too, might become the home of a noble literature and art".

There have been times of prosperity and signal achievement, but social and economic problems have multiplied more quickly than solutions.

This Florence of the north never came in the way the orator meant it, nor will it in this century. The solutions - in the form of grand civic projects - attract the hype, yet the problems of urban deprivation

sit oddly against the injunction to "fly high with a city that captures the imagination".

Recession is making the problems worse. The unemployment rate, consistently above the national average, is rising remorselessly. By the end of August it had reached 14.8 per cent for the city as a whole, and in the inner city constituencies of Ladywood, Small Heath and Sparkbrook, was running at up to 24.6 per cent.

Poverty, even before the recession bit hard, was widespread. The Birmingham City Council estimated that 37 per cent of the population was living below the poverty line, and a further 13 per cent on its margin. The Council defined poverty as embracing those people eligible for either income support or housing benefit.

In September there was a brief outbreak of rioting and looting in the inner city area of Handsworth-Soho. The city held its breath: this, after all, was an area which had been subject in the 1980s to all the economic massaging that regeneration agencies could muster after earlier more prolonged unrest. This was no reputation, but it was a reminder of racial sensitivities.

Ethnic minorities now comprise at least 20 per cent of Birmingham's population. Indications are that this proportion will increase. The birth rate is generally higher among ethnic minorities, as is the poverty rate; and migration to the wealthier south-east is predictably, considerably more widespread among the better-off members of the community.

The ethnic minorities are heavily concentrated in the inner city areas, where the housing is inferior, the death



Spaghetti Junction Study No 5 by John Howard: The spare columns of the UK's best known motorway junction symbolise the grittiness of a manufacturing city now seeking the sheen of economic and cultural diversification

rates above the national average and, indeed, sharply higher than in the city's outer suburbs. According to council figures, for people between the ages of 15 and 64, for example, the death rate in inner city Sparkbrook is 360 per cent higher than in Sutton Four Oaks, a leafy area on the city's northern boundary.

Just as worrying - and Birmingham is not alone with the problem - is the fact that only 37 per cent of young men and 8 per cent of young women start jobs with any kind of formal training. In a league table of

examination achievements, the West Midlands as a whole is one of the two lowest English regions.

Even in the depths of recession, according to the latest Birmingham Chamber of Industry and Commerce survey, 24 per cent of manufacturing companies and 18 per cent of service companies have been experiencing difficulties with recruitment.

Lack of skilled personnel, particularly apparent during the 1980s in the engineering and financial services sectors, will be a brake on recovery

from recession.

The future of the Birmingham economy depends on a skilled, disciplined and prosperous labour force. There is little difficulty about the discipline: the West Midlands region as a whole has one of the best records in Britain for days lost because of industrial disputes.

However, the city council has concluded in its own analysis of social trends in Birmingham that "the population will have an increasing proportion of relatively disadvantaged groups such as the poor, the

less-skilled, lone parents, ethnic minorities and the very elderly".

Three quadrants of the city are in need of regeneration to raise their physical standards. "The sad dingy middle of factories and dormitories that have been allowed to pass for cities in this island," of which J.B. Priestley complained in 1933, exists still in the Birmingham of the 1990s.

It remains an energetic, but hard, workaday city, from which many of the professionals and executives choose to escape at dusk, either to green enclaves within the boundaries or to the surrounding countryside.

The city fathers have, reasonably, surmised that inward investment cannot be attracted, and that the local economy cannot be switched towards a stronger services sector from its excessive dependence on manufacturing, unless changes are made to the city centre.

This is called "feminising a macho city". It is manifest in the opening of the new International Convention Centre and in the creation of Centenary Square in front. It is evident in the present chaos of the city centre as pedestrian areas are created. It is exemplified in the arrival of the Sadlers Wells Royal Ballet, now called the Birmingham Royal Ballet, and the D'Oyly Carte Opera.

But the buildings, and the ambience they give to the city, are more of a problem.

After the Second World War, Birmingham embarked on a reconstruction programme which is now seen as more enthusiastic than sensitive. The main influence was probably Sir Herbert Manzoni, then the city engineer, who believed that buildings had a life of only about 20 years.

"I have never been very certain as to the value of tangible links with the past. They are often more sentimental than valuable," he said in 1957.

The result is a city centre which is at best functional, but which is more often seen as drab. The hope, of course, is that improvements to the centre will create more jobs, and that the impetus of change will spread outwards into the revival of those districts which provide the depressing social

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statistics. Government agencies, regeneration agencies and city council agencies proliferate.

Important steps have been taken in the technique of regeneration, not least the use of Birmingham Heartlands on the eastern side of the city. The Heartlands is a mixed city council and private sector development agency which has been active not only on the physical side of regeneration but in community activities.

Because its main drive inevitably comes from the private sector - it will not regenerate unless there is a market for its projects - its activities have slowed. Recession hurts here as much as in manufacturing.

Dependence on private sector activity of this type, coupled with restraints on central government spending and allied to the City Council's own budgetary constraints, means that the search for relief to, and elimination of, deprivation is inadequate for the scale of the problems involved.

This is why, in the inner city suburbs, the next performance of the Birmingham Royal Ballet is not a matter of huge purport, and why hope needs to spring eternal.

IN THIS SURVEY

- BUSINESS GUIDE: map, and getting around p2
- The economy: too near to London p2
- The engineering sector: a tough year ahead p2
- The jewellery sector: streets lined with gold p3
- Employment round pegs and square holes - the skills mismatch p3
- The council: inheritors of Chamberlain p4
- Urban renewal: going it alone p4
- The architectural inheritance: righting years of wrong p4

Illustration courtesy of Midlands Contemporary Art, from "A Piranesian View of Birmingham"

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BIRMINGHAM 2

Paul Cheeseright on the economy

Too near to London

BIRMINGHAM's misfortune is that just when long-held ambitions of economic diversification were showing strongly in employment patterns, recession arrived and cast an amber light over the whole process.

The city as a manufacturing centre has been vulnerable to any downward move of the national economic cycle ever since the industrial revolution. The recession which, retrospectively, can be seen to have started in earnest after the 1980 summer holiday had a bitter twist: it hurt the developing services sector as much as manufacturing.

The Birmingham Chamber of Industry and Commerce's quarterly survey, published last month, showed that over the previous three months a mere 2 per cent of manufacturing companies and 14 per cent of service companies had been working at full capacity. While 43 per cent of service companies and 37 per cent of manufacturing companies expect profitability to improve over the next year, neither group showed any taste for increased investment.

Recovery in the Birmingham economy, then, will be slow. But only with recovery can the diversification be expected to resume apace.

There was a window of just three years in the late 1980s when employment in the city increased, and this was largely because of expansion in the services sector, notably in financial services and in distribution, hotels and catering. Even when the 1980s economic recovery was in full swing throughout the West Midlands, the number of manufacturing jobs continued to decline.

Despite this change, the city council noted that, at over 21 per cent, the proportion of jobs linked to metal goods manufacturing is still about twice that for the UK as a whole. Clearly Birmingham cannot break its dependence on manufacturing, but, by creating a wider market in goods and services, it can diminish the effects of

cyclical downturns. Two important prongs of the effort to create this wider market have been large scale civic projects and the projection of the city as a financial centre. Hung around these prongs are the background activities: the expansion of hotel and leisure facilities, the changes to make the city centre more user-friendly, the development of a stronger cultural base.

The civic projects have come in two phases. First, the establishment and settling down of the National Exhibition Centre and, in 1984, the reopening of the airport; and second, there was the opening this year of the International Convention Centre, within which is the new Symphony Hall and of the National Indoor Arena.

No research has so far been done to establish the impact of

The city offers a broad range of financial and business services, but is not pre-eminent in any of them

the ICC and the NIA on employment patterns, but a 1988 study by KPMG Peat Marwick McLintock, consultants, indicated that the National Exhibition Centre supported 9,491 jobs in the West Midlands service sector. Mr David Gilroy Bevan, the Conservative MP for Yardley, on the south-east side of the city, said that the existence of the NEC and the airport meant his constituency had one of the lowest female unemployment rates in the region.

The significance of Birmingham as a financial centre, seen in national terms, is difficult to estimate. What is certain is that the Birmingham city centre, with the financial quarter as its core and its provision of commercial, retail and administrative facilities, provides employment for 119,000 people.

The city offers a broad range of financial and business services, but is not pre-eminent in any of them. It does not have

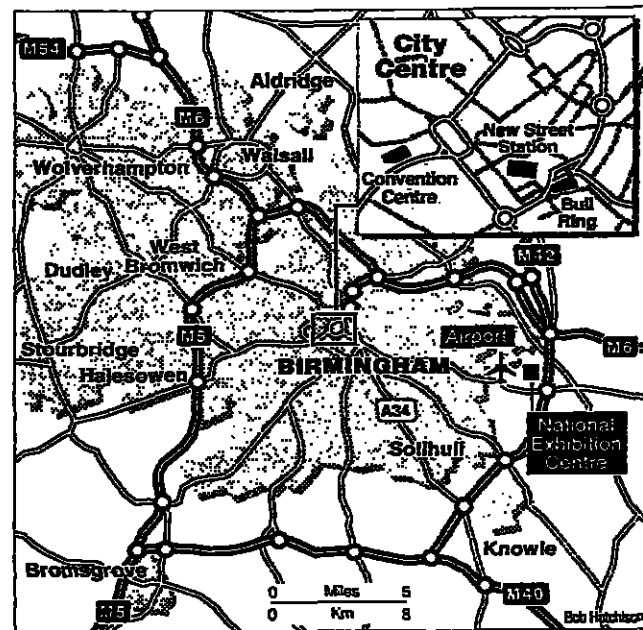
the role of, say, Edinburgh, in fund management. A survey carried out for Birmingham City 2000, the group which represents the financial and professional sectors, found weaknesses in venture capital activities and merchant banking. It also pointed to the need for more overseas banks to set up in the city: there are, for example, six Japanese but no German banks in Birmingham. Manchester Business School research published this week found that neither Birmingham nor any other regional financial centre had succeeded in breaking the centralisation on south-east England of the British financial sector.

While it is true that, for example, TSB is moving its retail banking headquarters to Birmingham, along with National Westminster which has moved its home loans department and Lloyds, which has moved its registrars department, the notion of the city as a focus of relocation remains an aspiration rather than a fact.

Arguably, however, the financial and professional sector in Birmingham has stood up to recession better than that the south-east. Anecdotal evidence suggests redundancies have been proportionately fewer. In this case the broad spread of the sector - not too many people tied up on mergers and acquisitions, for instance - may have been a strength rather than a weakness.

Mr Bob Moore, chief executive of City 2000, points to a 30 per cent differential in costs between London and Birmingham and a greater stability in staffing as Birmingham advantages. But the Birmingham problem, as he acknowledges, is the proximity of London: it is easy for potential clients to slip down to the capital. The answer is to draw in the bulk of the regional business. "We've got to stamp Birmingham's identity on the region, as the regional centre," he said.

Getting around



THE city, which more than any other in the UK sought to accommodate the motor car but found itself choked instead, is now trying to ward it off. New city roads are out of favour. Birmingham's external connections are improving more quickly than its internal links.

Parts of the central area around New Street station are being converted to pedestrian areas. The redevelopment of the Bull Ring will further breach the importance of the inner ring road, which until the construction of a bridge on the south west side to connect the city with the new International Convention Centre, was like a straitjacket around the city centre.

The city area is small by the standards of British cities. In the suburbs, a different opposition saw off the city council's belated attempt to cope with extra traffic generated by the completion of the Birmingham-west London M40 motorway by widening the A34 as a southerly access road to the city.

With the number of cars on the road increasing and the spectre of congestion on half the roads in the West Midlands over the next 13 years, the importance attached to the development of the Midland Metro rapid transit is obvious. Birmingham and the Black Country combined make the largest conurbation in western Europe without an underground or light rail system. Indeed, the last tramcar seen in Birmingham was in 1953.

Two Midland Metro lines would affect Birmingham directly. The first runs westwards away from the city, eventually to Wolverhampton and could be operational by 1994, at a cost of £90m. It has parliamentary approval, but so far no central government funding commitment - that has been "imminent" for months. The second, which will cost £260m, runs eastwards and then south to National Exhibition Centre and the airport. It should receive parliamentary approval next month.

When the extent of govern-

ment funding is known for the first time, it will be possible both to explore the possibility of support from the European Community, and to settle the nature and the terms of private sector involvement. The private sector has played a significant role in establishing new external connections. Three months ago, Eurohub, a new terminal at Birmingham airport dedicated to the services of British Airways and Birmingham European Airways, opened for business: 60.7 per cent of the equity in the £50m venture is held by private sector compa-

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Compiled by Jayne Pearce

Tom Lynch looks at the engineering sector

A tough year ahead

With the West Midlands Enterprise Board, believes that the basis of component supply has adjusted to the automotive industry's new requirements, which has meant some companies moving into other markets after finding the sector's demands hard to reconcile with other customers.

He expects change to continue in the sector through companies accepting new positions in the supply hierarchy and/or by acquisition and joint venture. So far, Japanese companies have preferred to set up greenfield sites while European companies have used acquisitions and joint ventures.

He said a shift to the latter was now likely - for the Japanese it was the less risky option economically and politically. For European components makers, growth in Europe would be largely accounted for by UK expansion, with new demand from Honda in Swindon and Toyota at Burnaston in Derbyshire.

For the general metal trades, with their tradition of low margins, low profitability, and difficulty in obtaining investment, the recession is painful - though so far nothing like the last recession, in which 25 per cent of metals-based capacity was lost in the region.

But companies' ability to expand and plan longer term has been hit, any further loss of capacity will be hard to make up, and companies concentrating on short-term survival may neglect the investment and training on which their future depends.

For most of the sector, says Mr Lovejoy, the single European market simply reinforced wider trends towards a globalised industry with the agenda set by leading edge Japanese companies. For the general engineering sector, the single market means, among other things, the end of national sourcing in large utilities.

Mr Strong says 1992 for many large companies is just a date on a calendar - many already operate on the basis that Europe is their home market. Mr Edward Roberts, chairman of Heath Springs, an automotive springs maker, and regional chairman of the CBI, says continental markets may have turned down, but the sector was not exploiting these at all five years ago.

Mr Stephen Linstead, regional director of the DTI, believes the single market message has gone home, though it is impossible to tell what companies, especially small ones, plan to do about it.

His office has seen an increase in inquiries about exporting. Early in the recession, much of this was a response to weakness in the home market, but he says recent inquiries have been from companies that had thought through their strategy and were looking overseas.

The recession has deterred some UK customers from developing new products, but foreign business has helped,

and the move of auto design down the supply chain has provided opportunities.

Mr Lovejoy says the real danger is not so much what has happened in the current recession, but what its impact will be on performance and prospects once it is past. Given the pressure for change through the early to mid 1990s, "now is a bad time to have had an industrial recession."

"Business was beginning to focus on the longer-term and tackle problems like skill shortages. Confidence has been shaken. Unless we have a powerful imperative... there has to be a danger that performance has been impaired."

Mr Savage says confidence has been dented, but puts his faith in the area's entrepreneurial spirit. Experience of the last recession helped, he says. But he admits that investment has been cut, making it more likely that home demand would be met by imports when the economy picked up.

Mr Roberts says companies that have done well are those whose gearing was not too far out of line - a lot of small and medium companies whose gearing was poor had seen a very bad 18 months.

No-one is predicting that Birmingham's traditional industries are going to enjoy the next 12 months. Mr Savage believes that, though the worst may be over, "that doesn't mean there won't be a lot of pain and hardship". The city may well suffer a large slice of the 90,000 job losses the EEF nationally expects to see over the next 12 months.

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BIRMINGHAM 3

Tom Lynch strolls around the jewellery quarter

Streets lined with gold shops

A MILE from the centre of Birmingham, a curious, lamp-dotted street, in a jumble of Victorian brick streets marks the heart of the jewellery quarter, once home to thousands of jewellery workshops. Much of the city's work in gems and precious metals still takes place in an enclave slowly being eroded by gentrification.

Jewellery retailing in the UK has been transformed in the last 10 years, with the aggressively acquisitive Ratners chain bringing in new customers and capturing about a third of the market.

Change has been much slower in the manufacturing sector. In some small workshops in Birmingham, self-employed craftsmen using ancient machinery follow the highly specialised trades of their fathers and grandfathers. One making only wedding rings, another only bracelets, another only necklaces, in a production chain like those which have long disappeared from the other traditional industries of Birmingham.

Manufacturers acknowledge that this is a pretty inefficient way to run an industry, but say they get away with it because of the low technology involved - entry investment can be as little as £400.

"All you need is the raw material and skill. You don't have large companies with accounts departments and pension departments. You have old Fred who mounts diamond rings round the corner where he and his father have always been," says Mr Lawrence Brewer, managing director of Payton Pepper & Sons, one of the larger jewellery manufacturing businesses, with about 50 employees, serving the top end of the market.

Several miles away on the edge of the city, Excalibur, the city's biggest jewellery manufacturer and possibly the largest in the UK, is finding that the modern mass-production

they can't borrow money so can't borrow gold.

The recession has hit the sector, and a recovery is expected to lag the rest of the high street - logic and experience dictate that people return to shops to buy clothes and household goods before they go back to the jewellers, although the catalogue trade, which was first into the recession, is already picking up.

The fall in interest rates has been countered by banks' tougher policy

Excalibur has followed a strategy of bringing engineers back into the jewellery business - the sector was more highly mechanised in the 1970s before the gold price peaked than it is now - and makes about £25m of its £50m turnover from six components subsidiaries - four in aerospace and two in industrial production. The recession has hit client companies such as Massey Ferguson and JCB.

Mr Griffiths says that, for a geared company such as Excalibur, it is hard to continue to invest in the industry, but that the fall in interest rates has been more than counteracted by the way the banks' problems have fed through to a tougher policy towards business customers.

But the company is continuing investment, opening a film chain manufacturing plant in Mold, north Wales.

As the upturn comes, both Mr Brewer and Mr Griffiths fear that lack of skilled labour may become a problem - the age profile in the industry is distorted by a low level of recruitment in the last decade.

As the single European market approaches, the industry is fighting a rearguard action to save Britain's Assay laws, which require each piece of precious metal jewellery weighing more than a gram to be hallmarked by one of four Assay Offices in London, Birmingham, Sheffield and Edinburgh.

Mr Brewer has little patience with the 600-year-old Assay laws. Every piece Payton Pepper makes has to be hallmarked with the British lion and the Birmingham anchor mark, as well as his company's own imprint. He says this damages a third of items and adds to costs. He says the potential for damage to jewellery had deterred imports, but at the cost of creating "a fools' paradise" for UK manufacturers.

"Since we were not subject to competition, we did not realise what was happening in the world and we did not modernise our industry whatsoever. A lot of the manufacturing methods we use and a lot of the technology are based on the fact that we haven't made much progress."

The extra costs of assaying - £12,000 a year plus secure transport plus repairs - is "a monstrous intrusion on our freedom to operate".

Mr Griffiths takes a contrary view, arguing that hallmarking protects the consumer. He says hallmarking has not deterred a significant import penetration, but that the UK market is less attractive - prices are low compared with other European countries, the average spend on jewellery is considerably lower, the industry is very competitive and fashion is different.

He expects exports to grow slowly. Mr Brewer has gone into co-operation with a French manufacturing jeweller, handling its product in the UK while it handles Payton Pepper's in France.

There has been uncertainty and delay over the possibility of a European Community directive requiring all member states to have independent checks similar to the UK's hall-

marking laws. A German company is now taking legal action against the government and the London Assay office, claiming that the laws are a restraint on trade.

While the case is pending, much of the jewellery quarter appears to be taking a wait-and-see attitude. A recent survey of the industry, based on interviews with 28 Birmingham companies, found lack of general awareness of the single European market.

More generally, the survey suggested that jewellery makers thought their industry was different from any other, did little forward planning, had a low level of investment, gave little or no weight to training and relied too heavily on a small number of big customers.

The survey suggested that rising rents were likely to contribute to the disintegration of the quarter as a manufacturing area. If the German legal action succeeds, and hallmarking is ended, pessimists fear that the Birmingham jewellery quarter's progress towards a district of fashionable housing, flashy wine bars and expensive gold shops, could accelerate.

BIRMINGHAM exemplifies as well as anywhere in Britain the paradox which emerged in the 1980s in the labour market - the skills mismatch.

At the height of economic buoyancy in the past decade, acute labour shortages developed in certain sectors of the regional economy, yet the overall level of unemployment remained high.

The Birmingham labour catchment area currently has an overall unemployment rate of 10.7 per cent against an average for Great Britain of 8.4 per cent and one of 9.1 per cent for the West Midlands region.

Although the unemployment rate is thus slightly higher than the national average, there is evidence of skills shortages - in some areas acute shortages - although the recession camouflages this to some extent.

Mr David Cragg, the chief executive of the Birmingham TEC, says: "Once the economy begins to pick up, skills shortages are going to appear - certainly in manufacturing, where there is a demand for craft skills, but also in areas like hotels and catering."

To some extent Birmingham's unemployment rate can be explained by the fact that unlike some large British towns, a comparatively high proportion of people still live as well as work in what can be termed the inner city, while companies have moved out.

These areas also have large communities made up of ethnic minorities particularly susceptible to unemployment. Possibly 20 per cent of Birmingham's population is now made up of minorities, many living in inner city areas. Unemployment in July 1991 in Handsworth, for example, a main ethnic area, was 26.6 per cent.

Stewart Dalby analyses the skills mismatch

Round pegs and square holes

ham's population is now made up of minorities, many living in inner city areas. Unemployment in July 1991 in Handsworth, for example, a main ethnic area, was 26.6 per cent.

The underlying reason for the skills mismatch, however, is not so much the large ethnic community or inner city deprivation, but the radical changes to the Birmingham regional economy in the past 10 years.

Employment in Birmingham until the 1980s was heavily slanted towards engineering and related manufacturing. The motor car industry was very strong.

With the ferocious shakeout of the late 1970s, tens of thousands of jobs were lost in manufacturing. Ten years ago around 34 per cent of the workforce was employed in metal manufacture, including vehicles. Today that proportion is just under 23 per cent.

Birmingham has other manufacturing industries, but the greatest growth in employment has been in services, broadly defined. The retail business alone accounts for around 10 per cent of the workforce. In financial services the growth has been rapid from some 9.2

per cent 10 years ago to 13.5 per cent today.

Tourism, particularly business tourism, is another growth area. Around 17.5 per cent of the workforce is engaged in distribution, wholesale and hotel/catering.

In many cases in these growing industries, women have filled the jobs. They have often been school leavers or returning mothers, and in both

previous experience in manufacturing but was unable to move into available jobs because of the changes in the skill levels required.

For both men and women, therefore, a skills shortage or mismatch has arisen because of a shortage of training generally, and a lack of targeting in what training there was.

The shortcomings of the Youth Training Scheme (YTS) and the Employment Training Scheme (ETS), run by the state Training Agency, have been well rehearsed.

Criticisms of the YTS included that it was an artificial way of reducing unemployment figures. Instead of national assistance, young people were given a youth training allowance. Employers viewed participants as cheap labour, and did not bother with training. Similarly, people on ETS, which is for older, long-term unemployed, viewed the allowance as a way of boosting their unemployment benefit.

Both schemes have been taken over by TECs. Since the boards of the TECs are run by local businessmen and employers, it is hoped they would know what skills are needed.

Youth training, which has replaced the YTS, now has a voucher or credits scheme. Under a simplified formula drawn up the careers service of local councils, training providers, colleges and employers, each 16 or 17-year-old has a career plan. He or she is then given training credits, which must be spent on training either in a job or at a college.

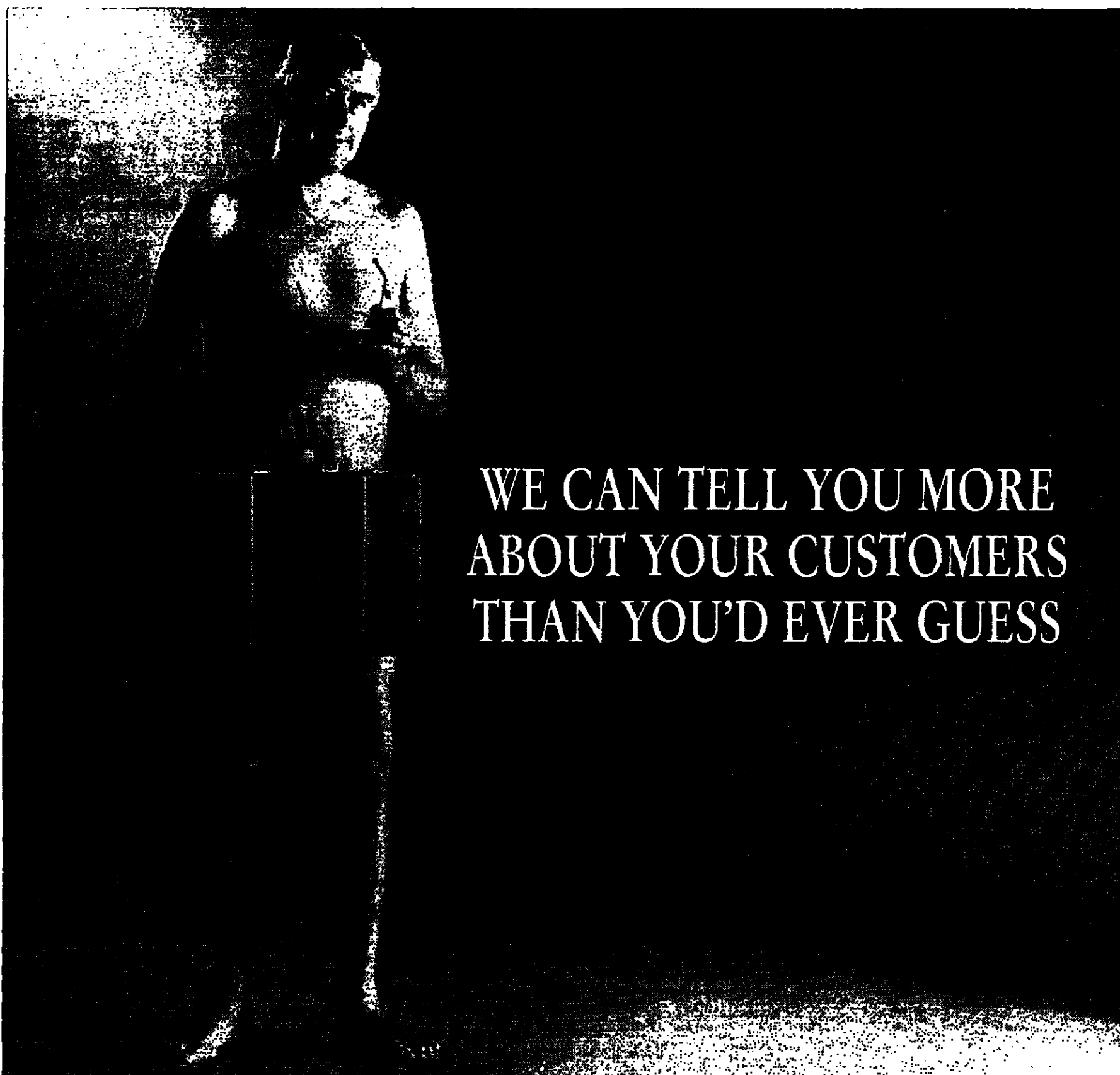
One of the first things the Birmingham TEC did was to raise the unit cost of a training scheme - by around 60 per cent. Mr Cragg estimates a voucher is now worth about £3,000 for a training programme of between 38 weeks and a year.

Birmingham TEC has around 6,000 young people currently in youth training. The cost of the programme is about £18.25m, and the goal is that everyone on a programme should end up with some kind of nationally recognised vocational qualification.

Mr Cragg says the programme has been going about a year, estimated that some 30 per cent of those on a scheme stay in employment after the training has ended. This is up from a success rate of 35 per cent under the YTS.

With employment training, there has also been a tightening up of schemes with closer targeting of skills needs. This programme is costing £17m in a full year and there are some 15,000 people going through it.

Mr Cragg concedes that there is big job ahead. "We cannot adopt the premise that anyone is unemployable or untrainable," he says.



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BIRMINGHAM 4

Paul Cheeseright visits Council House

The inheritors of Chamberlain

THIS financial year Birmingham city council will spend a gross £1.47bn. It has more than 42,000 employees. It needs to raise nearly £380m from the community charge. It is the largest metropolitan authority in England. It is conscious of its own importance; prickly, even, about its freedom.

The council has a tradition of energy, of intervention. This, coupled with its size, means it has a finger in every pie. It embodies a strain of municipal activism which, in the Thatcher years, was acceptable to central government only if it came from the private sector. In Birmingham, for the past 120 years, the main thrust of activism has come from the council chamber.

"All Birmingham leaders see themselves as the inheritors of Chamberlain. On the full-time political level, Chamberlain's shadow looms large," says Mr Carl Chinn, Birmingham University's community historian. It was Joseph Chamberlain, a Liberal, who in 1873 turned the council away from the 19th century equivalent of Thatcher economics in local government to expand city services in areas like water and gas.

With his successors, the intervention has continued since: the opening of an airport in 1939, the National Exhibition Centre in the late 1970s, the International Convention Centre earlier this year, and the National Indoor Arena this month.

Notwithstanding latter day Conservative attacks on the inadequacies of Labour management, for example, the ICC construction budget (embarrassingly overspent), the approach has generally been bipartisan.

The latest to cloak himself in the mantle of Chamberlain is Sir Richard Knowles, a veteran Labour local politician who has at least one thing in common with Chamberlain — they both smoke cigars. Sir Richard's political problems have been less with the Conservative party than with his own members, but no Labour fac-

tion has ever been able to combine long enough with another to usurp him. The last local elections appeared to consolidate his power and lay the groundwork for a handover to the evident dauphin, Albert Bore, who has moved steadily centrewards from the left and is now chairman of the powerful council economic development committee.

The elections last May saw a strengthening of the Labour position, although not to the degree many had expected. Labour ended with 71 seats, a gain of four, against 32 for the

Conservatives and 12 for the Liberal Democrats. So Labour appears unassailable for the medium term and impregnable in the longer term, if ever the prosperous suburb of Sutton Coldfield should achieve its ambition of independence.

There is thus no obvious reason why Labour should not continue on its pragmatic, non-ideological course. But it faces at least three dangers: two internal, one external.

The first of these is sloppiness. Sir Richard has been in power since 1984. Longevity clearly creates its own self-con-

fidence, but this can lead to carelessness of the type that the Birmingham Post newspaper took some pleasure in describing as its researchers picked through the council accounts to list the amount spent on councillors' overseas trips, the number of bottles of Muscadet consumed at Council House, the free-and-easy use of official transport and so on.

The second danger is arrogance. The council has for so long been in the habit of leading that it takes it for granted it will continue to do so. But there have been signs that its

vision of its own thing is not necessarily shared by the citizens it represents: thus the climbdown on the proposed widening of the A34 road into the city centre that could only have been achieved by the destruction of some property.

Significantly too, the council failed to win a slice of central government funding in City Challenge for its plans in east Birmingham. Mr Michael Heseltine, the Environment Secretary, told the council that its bid, "would have benefited from closer involvement with organisations necessary to

secure comprehensive regeneration, such as the Training and Enterprise Council, schools and the police."

There is, of course, another side to this: the council would argue that as it has been talking to the people involved in the regeneration of east Birmingham for the past two years, it knows perfectly well what is required. The point is, however, that the Department of Environment had deemed the city council to be over-weening.

This leads to the third danger: a potential lack of funds.

This question goes beyond difficulties in collecting the poll tax or constraints on borrowing because of central government restrictions. The failure of the City Challenge bid means the city council is likely to be deprived of Whitehall money for urban regeneration in that other circumstances it might have expected to obtain. The whole of the City Challenge funding nationally comes from taking money away from other urban programmes. The cake will be smaller, and the Birmingham slice of urban programme money reduced.

Given the extent of social and economic deprivation in Birmingham; given, too, the link between deprivation and urban unrest after the riots at the Meadow Well estate, the lack of City Challenge money could have unfortunate repercussions.

The failure of the City Challenge bid, with its accompanying stories of dissent between council and central government officials, sullies the council's enviable record of prising funds not only out of London but out of Brussels as well. Despite in spite of political differences, relations between Whitehall and the Labour council have generally been guardedly cordial.

But as Mr Heseltine has sought to bring local councils out of the cold and into a new relationship with Whitehall, the terms pose a threat to the Birmingham way of doing things. It seems clear the central government wants to help authorities which see themselves not as the main source of local influence but as one of several sources. For the inheritors of Chamberlain's mantle, this may be painful to accept.

Stewart Dalby looks at urban renewal plans

Going it alone

and with £50m from the European Regional Development Fund.

By not having a UDC, the city council gets to keep planning powers and dispensation of city grants for projects, pow-

(built at a total cost of £180m) and the adjacent National Indoor Arena (£25m to build) as catalysts to establish Birmingham as Britain's second city, and as its most important financial centre after London. It wants to bring in new investment that will encourage business tourism and other service industries and create new jobs.

This emphasis on the city centre and other inner city areas, possibly to the detriment of other social programmes, is meant to build on Birmingham's position at the heart of Britain's communications, particularly its motorway network, and help recoup the outlay on the convention centre and indoor arena.

Inevitably, a prestige loss leader project is not to all tastes

ers which elsewhere have been taken over by the UDCs.

The Heartlands initiative is but one strand in a strategy to develop the inner city. The council wants to use the International Convention Centre

in derelict inner city areas unless a body like a urban development corporation (UDC) takes out the abnormal cost, that is the cost of reclamation or access. After the emancipation of local authority powers in the past decade, local councils do not have the wherewithal — or, in the case of some Labour party dominated ones, the political will — to fund infrastructure improvements.

The Birmingham city council has made the case that a UDC is not the only way to fund infrastructural improvements. The council cites its record in obtaining government funds and money from Europe for large projects. The International Convention Centre, for example, was built by mortgaging the National Exhibition Centre, which it owns,

cial use. Basic improvements needed include investment in infrastructure such as new roads and a rail route.

So far, so familiar. Most of Britain's old industrial towns have areas of dereliction or decline which they are trying to regenerate. Instead of eating into further green belt land, goes the thinking, derelict areas in the centres from which industry has departed but where people use to work and live should be restored.

Where Birmingham differs from other English and Welsh cities is that it is attempting inner city regeneration without a government funded development corporation, although this may change as the Department of the Environment looks at new ways of funding urban development.

Birmingham Heartlands Ltd is 65 per cent owned by private developers R.M. Douglas, Galliford, Tarmac, Wimpey and Bryant, and 34 per cent by the city council. One share is held by the Chamber of Commerce and Industry.

It has been said that private developers are not interested

IN THIS section on strategy in the Birmingham Unitary Development Plan, there is a chunk on the Birmingham Heartlands Development Agency.

The Heartlands is an area covering 1,000ha (2,400 acres) to the north-east of the city centre, and has a population of 13,000. It was one of the areas of concentration of manufacturing industry in the city.

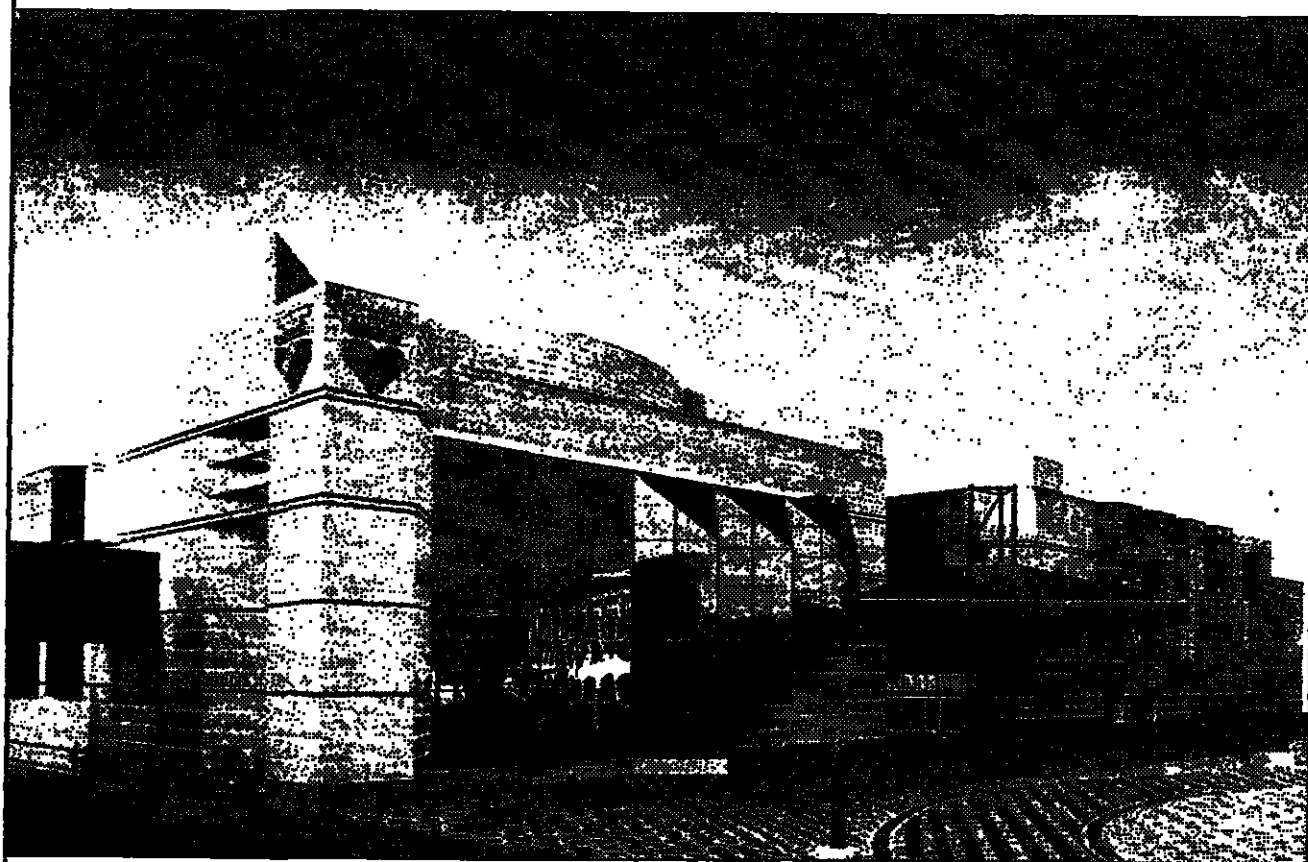
After 1979 considerable rationalisation took place, but the area retains many well-known manufacturing companies. More than 20,000 people still work in the area, and it is hoped new industries will be attracted.

The Heartlands initiative is expected to lead to investment of £1bn. and to take 10 to 15 years to complete. Most of the funding will come, it is hoped, from the private sector. It is expected that 20,000 new jobs will be created.

About one quarter of the land in Heartlands is classified as vacant, derelict or contaminated, and some 150 ha (360 acres) has been identified as suitable for industrial/commer-

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IN THE 19th century, Birmingham became a phenomenal town. As it burgeoned as the second city of the nation, it developed a distinctive character. The writer and critic Alexis de Toqueville wrote in the 1830s: "The town itself has no analogy with other English provincial towns: the whole place is made up of streets ... It is an immense workshop, a huge forge, a vast shop. One only sees busy people and faces brown with smoke. One hears nothing but the sound of hammers and the whistle of steam escaping from boilers."

Today there may be less brown smoke and certainly fewer boilers, but there is still an energy and a scale to the city that distinguishes it from other British cities.

Sometimes that energy has been misplaced. In the 1950s and 1960s Birmingham's determination to become a modern city, dedicated to the motor car, led to the Bull Ring, the Civic Centre, and the new (and most destructive) Inner Ring Road. Today, there are plans, and many built schemes, that attempt to overcome the disasters of the 1950s, but Birmingham has a long way to go to humanise its centre and to redeem itself as a city habitable for people as well as cars.

If you follow the route from New Street Station to Paradise Circus, you will gain a very good idea of the architectural appearance of the old and the

new Birmingham. At Paradise Circus a pedestrian bridge takes you over the now sunken Inner Ring Road and brings you through the centre of the City Library into the new heart of Birmingham, Centenary Square. Here the townscape is of a high quality. Birmingham has been bold in its decision to commission artists to adorn the main square, which is the approach to the new Convention Centre and Concert Hall. There is new patterned paving by artist Tess Jaray, laid with the help of Impresaria Castellani of Italy, and very fine and strongly detailed new iron railings. A sculpture by Raymond Mason and a fountain by Tom Lomax complete the picture.

The works of art are in a different league from the architecture. The new Convention Centre and Symphony Hall, designed by architects Percy Thomas Partnership, is distinguished, to put it mildly. But it is impressive in its content: there are 11 halls, including an excellent hall for the City of Birmingham Symphony, and it cost more than £160m.

What looks more promising are the plans for a new development across the canal to the west of the Convention Centre. Already a large airport-like pedestrian mall runs through the Convention Centre to the Birmingham Canal (crossed by James Brindley in 1779) and it is on the west side of the canal that a new Brindley Place is planned.

Brindley Place will deal with the city's expansion westwards beyond the Inner Ring Road. The area will also provide the commercial and retail complement to the hotels and public buildings that adjoin it including that very dominant element in Birmingham's architectural townscape, the National Indoor Arena. This big (it will seat 8,000 — 12,000 people) and bland building designed by American architects Hellmuth Obata and Kassabaum.

There is a great deal of gimmicky contemporary architecture of the 1970s and 1980s in Birmingham, but the Jewellery Quarter has retained its significance and interest as one of the oldest industrial areas of Britain. It grew out of the consent granted to the city in 1773 to assay and hallmark its own silver.

In the 1850s workshops were

built, some of which are now listed or part of the conservation area. One of these has recently been purchased by the Duchy of Cornwall and refurbished as a 60-unit jewellery business centre. It is one of the ways in which Sir John Prince of Wales is demonstrating his concern for the intelligent regeneration of Britain's inner cities. The project has been managed by Grosvenor Laing Urban Enterprises Limited, and the architects for the refurbishment are Derek Latham and Associates.

For some £3m a sensitive and commercially viable conversion is bringing life back to this quarter of Birmingham. The wheel has come full circle, and conservation and rescue are now seen as important in a city that has done its best to inflict fatal architectural damage on itself in the recent past.

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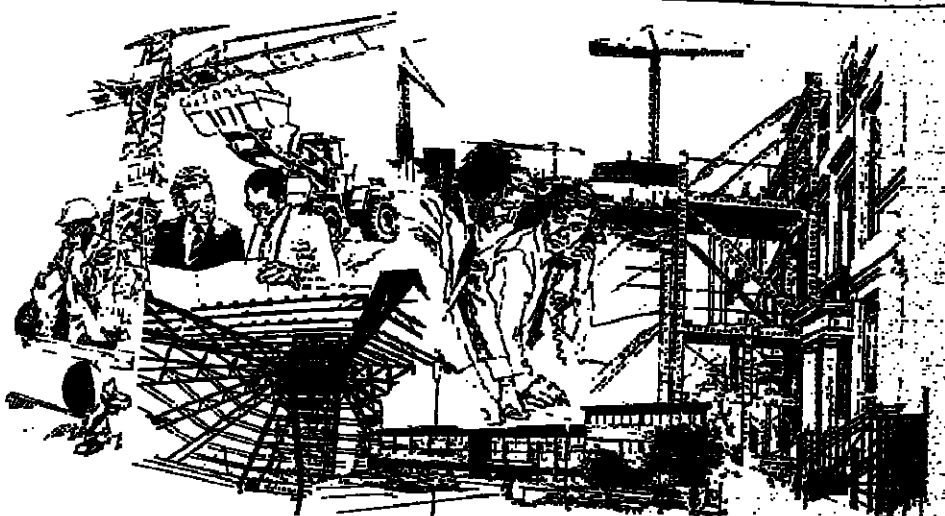
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ARTS

Quintessential Northern Man

Patricia Morison finds a German Romantic in Copenhagen

"The Romantic artist who refused to visit Italy" sounds almost like the title of an H. E. Bateman cartoon. The artist in question was Caspar David Friedrich (1774-1840), recognised for many years as the greatest of the German Romantic painters. To his contemporaries, both admirers and detractors, he was an artist who represented the quintessential Northern Man. Like the fir-trees which appear so often in his landscapes, Friedrich did not easily transplant. He spent all his adult life in Dresden which was as far south as he wanted to go. There was, however, another journey Friedrich had made, and that is the starting-point of a lovely and original exhibition at the Statens Museum for Kunst in Copenhagen (until 8 December).

Caspar David Friedrich in Denmark goes a long way towards lifting the curtain on the four years young Friedrich spent in Copenhagen. He went to this gracious, neo-Classical city - known, like Edinburgh as "the Athens of the North" - to study for four years at the Royal Academy. The exhibition groups the precious fragments which survive from Friedrich's time there. Almost all of them are sketches and watercolours, with the exception of two dark, very Dutch and distinctly unimpressive oil-studies of a wood.

It was not till his very last summer that Friedrich was allowed into the oil-painting class, probably because he did not take kindly to the strait-jacket of academic instruction.

Figures gave him trouble, but he seems to have found his own way to watercolour, not something much practised in Denmark. Early examples, such as the sketches of huts in the wood and famous local monuments to deceased ladies, have charm but not yet anything recognisably Friedrichian. Partly it is the melancholy which is missing, although Friedrich must already have had his gloomy side if it is true, as commentators were a few years later to say, that he was dogged by a terrible childhood experience. His younger brother had drowned as the young lads were out skating, and Friedrich had watched helplessly as the blackness swallowed him up.

If the early work was all, Caspar David Friedrich in Denmark would be a minor exhibition, memorable mainly for the large self-portrait drawing of the artist, rumpled-haired like every image of the neo-Classical creator, and with the popping eyes which are recognisably those of his more famous late self-portrait. However, the Danes are far better served with this, their first exhibition ever of Friedrich's art.

An important, but not in every case familiar group of paintings has been borrowed from German public collections, which had interested Friedrich early on in his career; his love of scenes of harbours and ships at sea, the fascination with unsettling effects of light on the landscape, and studies clouds, and



One of Caspar David Friedrich's favourite subjects - a lonely tree - with a couple looking at the moon

sunset. Three small views of landscapes veiled in mist and cloud hang together, a lovely sight, which sends us back to the pages of young Friedrich's early sketchbook, stuffed full of clouds. The catalogue helpfully explains that it was the translation into German in 1803 of a book by an English meteorologist, Luke Howard, analysing cloud formations, which set the vogue for so many artists to study clouds. Then there is a group of superb scenes of Friedrich's favourite motifs such as the lonely tree, the graves of giants, and the watcher (his wife) at the window.

Equally enjoyable, the other

aim of the show is to put Friedrich next to his Danish contemporaries. These are artists who take us from the dawn to the midsummer of the Danish Golden Age, many but not all of them represented by landscapes. J. C. Dahl, Christoffer Eckersberg (a delicious sketch of his two daughters looking out of a window), Lundbye, Kobke and Rorbye. Some of these landscapers are more interesting than others, but all are worth discovering in their home land.

In fact, this is an exhibition which invites the visitor to spend the rest of the day, or more like a whole weekend, enlarging the picture and dis-

covering more about the artists Friedrich had trained with. The permanent collection of the Statens Museum has a wonderful collection of Danish Golden Age painters, and just across the park lies the Hirschsprung Collection, which equally cannot be missed. In the quite wonderful Thorvaldsens Museum, too, one finds delightful works by artists like Kobke and J.L. Lund, Friedrich's loyal friend. Here one finds the colourful, convivial images of the life of Danish artists who, like the great neo-Classical sculptor, Thorvaldsen, did follow their impulses and go south, to the heady pleasures and hard ac-

ademic grind of Rome. It was to his Danish friend Lund that Friedrich wrote in 1816, refusing an invitation to go to Rome. He had, he wrote, weakened enough to be able now to think about going south and even settling in Rome. But no; "the thought that I would again have to return North makes me shiver; it would mean that I would have to bury myself alive." In his thirties Friedrich was, then, a little reluctantly a painter of the north. The strength of the current Copenhagen show is to confirm just how rooted this heavenly artist was in the mist and quietude of Europe's northern shores.

Berio

QUEEN ELIZABETH HALL

Luciano Berio returned on Wednesday to renew his long association with the London Sinfonietta, and simultaneously to help launch the South Bank's latest concert series, "A Little Italy: the music of Berio, Nono and the postwar generation". It's possible to argue - though one would hardly expect the South Bank programme-builders to do so - that the period covered by the venture represents the steepest passage of artistic decline in Italian musical history. But whatever suspicions one may entertain about the promotion as a whole, there was no doubting the richness of the series' opening concert, the uniform excellence of performers (including the Sinfonietta's voices), and the powerful impact of the whole event on the large QEH audience.

The enduring fascination of this composer's best music lies in its extraordinary have-it-both-ways appeal. He is an accredited Great Postwar Modern who explores artistic subjects of considerable complexity and intellectual sophistication, and who at the same time woots the ear because of the luminous Mediterranean beauty of his textures, and sonorities in the context of this series, the programme bore on a special significance: it was devoted to those aspects of Berio's vocal writing that exemplify both his particular modernist stance and his newly Italianate feeling for vocal lyricism (looking back to Monteverdi) that marks so much of his solo and choral writing.

So the first half featured

Max Loppert

Rameau in New York

Rameau composed some 20 full-length pieces and many one-acters. We can face the fact that the Duke of Cumberland, who in our revival-eager age, life is likely to hold new Ramellian delights in store. A few of his works - *Hippolyte*, *Platée*, *Les Indes galantes*, *Castor*, *Dardanus* - turn up from time to time, though not often enough to satisfy true lovers of the composer, and not always in a satisfactory form.

Only Les Arts Florissants seem able to muster both the right royal musical forces that Rameau could command, and even in their productions there tend to be fewer dancers than Rameau could count on for the ballets that form an integral part of his dramas.

But his music is so beautiful and so strong that even small-scale performances can be bewitching. Back in 1965, I wrote in these columns with rapture of an *Hippolyte* - the first Rameau opera staged in Britain - in the Birmingham's Little Barber Institute. (Janet Baker and John Shirley-Quirk were the Medea and Theseus, Angela Hickey and Robert Tear the younger pair.)

In New York, the main suppliers of Rameau have been Royce and Baroque group directed by James Richman, and the New York Baroque Dance Company, directed by his wife, Catherine Turock. Their latest offering was *Le Temple de la Gloire*, in what may have been its first production since 1748. It was presented in the excellent little underground theatre, Florence Gould Hall, of the Alliance Française. The forces were small: a band of 22, a chorus of 15, only eight dancers. But the work came to life.

Le Temple was composed to celebrate the victory of Fontenoy (1745), in which Marshal Saxe defeated the Anglo-Allied

army commanded by the Duke of Cumberland. (A year later, Handel composed *Judas Maccabaeus* to celebrate Cumberland's victory at Culloden.) Voltaire wrote the libretto, and chose to preach a sermon about Imperial virtue (which was coldly received by Louis XV). In its three acts, three candidates approach the Temple of Glory. His doors remain closed to the first, who is too belligerent, and to Bacchus, who courts easy, instant popularity; but they open for Trajan, who shows modesty and magnanimity in victory and loses the chains of five conquered kings who rose against him.

There is not the long dramatic sweep of Rameau's great operas. But there is sequence after sequence of irresistibly lovely and stirring music: a vision of pacific pastoral innocence, in the first act, that would melt a heart harder than Belf's; and torrents of birdsong at the close that unite Nature and Trajan's natural goodness. The famous "Roisins amoureux" may have been an intrusion into *Hippolyte*, but the birdsong in *Le Temple de la Gloire* plays a dramatic role.

Christine Brandes - a shepherdess in Act I, Bacchus's beloved of the moment in Act II, and Glory herself in Act III - was a soprano who fit the stage. The others were patchy but not unaccomplished. Neil Farrell hit Bacchus's numerous faults with a comely and clearly but faded below them. We don't get Arts Florissants' fineness of execution in New York: from some of the orchestral intonation one flinched. But we did hear and see *Le Temple de la Gloire* performed by a company that believed in, and communicated, Rameau's greatness.

Andrew Porter

Three Judgements in One

GATE THEATRE, W11

London theatre is a never-ending amusement and education. True, on the one hand there are the big showy lobbomised musicals and other cheap-thrill stuff. But there is also a constantly changing array of the classics of world drama or the lesser-known plays of classic drama. The week before last, I saw not one play by Lope de Vega but two. And this last weekend I saw Calderón's *Three Judgements in One* (written in 1630s), a Spanish Golden Age play, Lope de Vega, Calderón de la Barca and Tirso de Molina, is becoming better known: known where it belongs, on stage.

Chiefly by Jowl presented Calderón's *The Surgeon of Honour* in 1989 and Lope's *Fuente Ovejuna* in 1990, and currently the RSC is giving Tirso's *The Last Days of Don Juan*. It is the little Gate Theatre, however, that has done most here. After starting Lope's *Punishment without Revenge* last year, and then Tirso's *Don Gil of the*



Hermione Norris and Bob Barrett

Green Britches, it is now currently presenting, over four months, a "Spanish Golden Age" season. This production of Calderón's *Three Judgements in One* is the second in the season, following Lope's *Gentleman from Olmedo*; Tirso's *Damned for Despair* follows next month. Lope's *The Great Pretenders* (currently on tour) in December.

Three Judgements in One deals with heredity. (So, by chance, do the two plays I saw the next day - *Hippolytus* and *The Pretenders*.) Father and son, both named Don Lope de Urra, cannot understand their unnatural antipathy. Likewise, the younger Don Lope cannot

understand why he is so drawn to Don Mendo Torralba and his daughter Dona Violante. When finally the younger Don Lope assaults the elder one, the king of Aragon investigates the mystery of paternity behind all this.

The denouement demonstrates the king's judgement not only on the younger Don Lope's act but on the long-secreted betrayal and deceit surrounding his parenthood. The ambiguities that run through this play are wonderfully at odds with the intense emotions and instant reactions displayed by characters. Some, where among nobles duplicity is covert; but it is overt with

the servant Vicente, who courts two women by lying to both. The plot keeps the audience always in suspense; and Calderón crafts it with a very fine intricacy.

The Gate staging of *Three Judgements in One* is not, alas, one of this house's best. The director, Simon Usher, and designer, Anthony Lambie, have put it in unflattering modern dress: tweed suits, leather jackets, mini-skirts. The exposed necks of Dona Violante (Hermione Norris) look stiff and inhibited; so does her torso, buttoned in Part One into a tight, horrid bright orange cardigan. The flower she gives Lope as a token is - can you believe? - a gladiolus. When one Lope strikes the other, she bites her nails. Opening night also included a door that would not shut and a TV set that did not work.

It is still much better to see this play than to read it; *Three Judgements* is eminently stage-worthy. This production will probably gather fire with later performances. No actor here does poor work, though none as yet makes a piercing impression. Long speeches are too monotonous, vocal registers too narrow, and the plot too dull. Gwynne Edwards's verse translation (recently published by Methuen) deftly employs octosyllabic lines, with occasional rhymes. It does not, however, always play well. The final ambiguity, explaining the play's title, is knotty without explanation.

Alastair Macaulay

Final Cargo

WARWICK ARTS CENTRE

The Major Road Theatre Company and writer Noel Greig have attuned themselves to the spirit of the age. In 1969, their first collaboration, *Plague of Innocence*, was about AIDS; now, their second, *Final Cargo*, looks at the environment. This eco-drama about the fate of a boat-load of toxic waste is a desperate struggle to understand the metaphorical and the actual: in this, Greig's play resembles *The Ancient Mariner*, but in place of Coleridge's controlling supernatural forces, Greig puts economics and technology in charge.

Final Cargo is timely, its subject current. Perhaps against the stream of increasingly unblinkered information about the environment, the play courts nostalgia or sentiment. But it holds itself in check by balancing sad inevitability (ozone depletion is "one big circle of nothing") with a desperate struggle to understand the interrelatedness of things. The ecological answer? "Only Connect."

The director Alan Dix and lighting designer Kim Nichols make inventive use of an unhelpful flotsam-jetsam set; the five-strong cast performs with great gusto, switching parts and changing scenes rapidly. There is a wonderful, terrifying storm, and the "watery grave" scenes are tenanted with surreal figures and run on unreal logic.

The Yorkshire-based company tours *Final Cargo* in England and then leaves for two weeks in Moscow. As a play about an ecological disaster which makes mockery of "far away" and "close to home," *Final Cargo* lurks in the shadow of Chernobyl. It should find a knowing audience there.

Andrew St George

clouds, falls as distant, gentle, carcinogenic rain. The action mediates strangely between the metaphorical and the actual: in this, Greig's play resembles *The Ancient Mariner*, but in place of Coleridge's controlling supernatural forces, Greig puts economics and technology in charge.

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Andrew St George

INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

Shakespeare's *Julius Caesar* rejoins the Stratford repertory next week (previews from Thurs at the Royal Shakespeare Theatre, Press night Oct 30). Steven Pimlott's first RSC production is directed by Tobias Hoheisel, and the cast is led by Robert Stephens as Caesar and Jonathan Hyde as Brutus.

Also at Stratford, the RSC presents Greek drama for the first time at the Swan Theatre when Sophocles' *Trilogy The Thebans* opens for previews next Friday, in a new translation by Timberlake Wertenbaker (Press night Nov 2). The three-play drama - an epic story beginning when Oedipus unwittingly kills his father and marries his mother to become King of Thebes - will be performed over separate days, but can be seen complete on some Saturdays. It will be directed by Adrian Noble, with a cast led by Joanne Pearce as Antigone (0795-295823).

London has two world premieres over the next two weeks. Wyndham's is currently previewing Arthur Miller's new play *The Ride Down Mt Morgan*,

starring Tom Conti, Gemma Jones and Claire Higgins. Press night is next Wed (071-867 1116). The Almeida is presenting Harold Pinter's Party Time, the first play by Britain's leading contemporary playwright since *Mountain Language* in 1988. Pinter himself will direct. Dorothy Tutin, Barry Foster, Nicola Pagett and Peter Howitt. Previews begin on Oct 31. Press night on Nov 6 (071-359 4404). The Lyric Hammersmith has just begun a month-long run of Sylvia Freedman's play *Lady Audley's Secret*, followed in December by Shakespeare's *As You Like It* (081-741 2311). This summer's Chichester Festival production of Jacques Deval's *Tovarich*, starring Natalia Makarova and Robert Powell, arrives in the West End on Oct 29 for a limited run at the Piccadilly (071-887 1118).

Rambert Dance Company presents a short season at London's Royal Theatre from Tues to Sat next week. The repertoire includes the London premiere of a work by Laurie Booth, set to a sound score by Hans Peter Kuhn and with decor by Graham Snow and costumes by Jeanne Spaziani - the same team which collaborated on Booth's *New Text/New Kingdom*. The two programmes during the week will also include Lucinda Child's *Four Elements*, Richard Alston's *Roughcut* and Siobhan Davies' *Signature and Plain Song*.

EXHIBITIONS GUIDE

BOLOGNA
Museo Civico Guercino: an exhibition marking the 400th anniversary of the birth of one

of the finest 17th century Italian artists, who spent the last 20 years of his life in Bologna. There is a complementary exhibition at nearby Cento, Guercino's birthplace. Both end on Nov 10.

BALTIMORE
Museum of Art Monet: 32 works on loan from the Musée d'Art Moderne in Paris. Ends Jan 19. Closed Mon.
FRANKFURT
Schirn Kunsthalle Picasso, Miro, Dalí and the origins of modern art in Spain. Ends Nov 10. Also Anish Kapoor (1965-88): more than 100 works by the Armenian-born American artist. Ends Nov 10. Also Tapes and Books: a collection of prints and illustrated books by the Catalan artist (1923). Ends Nov 10. Closed Mon.
STÄDEL VELASQUEZ and Goya: portraits of Philip IV and Charles III, two of the greatest masterpieces from the Prado. The exhibition compares Goya's royal portrait with its illustrious forerunner and shows how he went on to reinterpret the concept of court painting. Ends Jan 19. Also the Städel Moderns 1906-37: paintings dubbed degenerate by the Nazis, including work by Beckmann, Chagall, Gauguin, Klee, Kokoschka and Matisse. Ends Jan 12. Daily.

LONDON
Barbican Japan and Britain: an aesthetic dialogue 1850-1930, including works by Whistler, Rennie Mackintosh and others who contributed to the exchange of ideas and influences following the opening of trade links in the mid-19th century. Ends Jan 12. Daily.
Hayward Gallery Toulouse-Lautrec: the most

comprehensive exhibition of his work ever held in UK. Art from portraits and figure studies, it includes his famed paintings of late 19th century Parisian night life, illustrations for theatre programmes, posters for the Moulin Rouge and caricatures of friends. Ends Jan 19. Daily.
National Gallery The Queen's Pictures: nearly 100 paintings by Holbein, Van Dyck, Rembrandt, Vermeer, Canaletto, Gainsborough and others, tracing the growth of the royal collection over 300 years. Ends Jan 19. Daily.
Tate Gallery Anthony Caro (1924): new and recent work by the British sculptor, including a 76-foot long single sculpture entitled *After Olympia* and other works illustrating Caro's concern with the architectural dimension of sculpture. Ends Jan 26. Also Turner's Rivers of Europe, focusing on the artist's early 19th century works. Ends Jan 26. Also William Blake: 150 watercolours, drawings and engravings from the Tate's fine collection of work by the English visionary poet and painter. Ends Nov 22. Daily.
Victoria and Albert Museum Visions of Japan: the complexities of Japanese culture and lifestyle in the past, present and future. Ends Jan 5. Also Piero Fornasetti: drawings, graphic design and designs for objects by the Italian who brought his dreams and illusions into the modern interior. Ends Jan 19. Daily.
MADRID
Fundación Juan March Monet at Giverny: 20 oils dating from the period 1903-26, on loan from the Musée Marmottan in Paris. Ends Dec 22. Daily.
MANCHESTER

City Art Galleries The New Look: design in the 1950s, a reassessment of the way shapes, colours and materials were liberated after the stagnation and frustration of the war years. Ends Jan 5. Daily.
Whitworth Art Gallery Girtin and Turner: a comparison of the careers of both artists until Girtin's premature death in 1802. Also Landscapes in Oil, including works by Constable. Ends Feb 8. Closed Sun.

NEW YORK
Brooklyn Museum Objects of Myth and Memory: 250 native American objects acquired in the first years of this century, most of which have not been on public view for decades. Ends Dec 29. Also Sigmar Polke, tracing the German artist's output from 1963 to the present. Ends Jan 5. Closed Mon and Tues.
Metropolitan Museum of Art American Watercolours: 150 masterpieces from the museum's own collection. Ends Dec 10. Also a major Seurat exhibition and another devoted to his neo-impressionist followers. Ends Jan 12. Also French 19th century drawings: 90 recent acquisitions. Ends Dec 1. Also Renaissance tapestries and armour from Flanders, Germany and Italy, on loan from the Patrimonio Nacional Madrid. Ends Jan 5. Also Indian and south-east Asian art: 200 small sculptures, including a rich representation of Javanese bronzes. Ends June 92. Closed Mon.
Museum of Modern Art Tadao Ando: first American retrospective devoted to the Japanese architect (b1941). Ends Dec 31. Also

Dislocations: site-specific installations by seven artists, including Bruce Nauman and Adrian Piper. Ends Jan 7. Closed Wed.
PARIS
Galerie d'Art St Honoré Flemish landscapes of the 16th and 17th centuries: a comparison of the earthiness of Peter Bruegel the Younger's country life scenes with visionary blue and green mountain landscapes by Josse de Momper the Younger. Ends Dec 20. Closed Sat and Sun (267 rue St Honoré).
Grand Palais From Watteau to David: 70 works from the school of 18th century painting which specialised in depicting scenes from classical mythology. Ends Jan 6. Closed Tues, late closing Wed.

Grand Palais Géricault: a retrospective marking the 200th anniversary of the birth of one of the most influential figures in the development of the Romantic movement in art. Géricault replaces David's cold neo-classical style with a romantic vision of prancing horses, gold and scarlet uniforms and dramatic subject matter. Ends Jan 6. Closed Tues, late closing Wed.
Grand Palais A Golden Age of Decorative Art: 350 works from the period 1814 to 1848, including mahogany armchairs, bronze works, jewellery, tapestry and porcelain, much of it commissioned by the Bourbon monarchy. The style is technically perfect but heavy, with overwhelming decorations. Ends Dec 30. Closed Tues, late closing Wed.
Musée des Arts Décoratifs Les Dubuffet de Dubuffet: the founder

of art brut donated his personal collection of his own work to the museum in 1967. Ends March 29. Closed Mon and Tues.
Musée Picasso Picasso: 100 works from the years 1893-1905. Ends Nov 25. Closed Tues, late closing Wed.
ROTTERDAM
Museum Boijmans-van Beuningen Perspectives: Saenredam and the Dutch architectural painters of the 17th century. Ends Nov 24. Also Michael Byron: 100 recent drawings by the American artist, plus Friso Kramer: recent interior design work. Ends Nov 17. Closed Mon.

STOCKHOLM
Nationalmuseum The Empire Style in Sweden: early 19th century neo-classicism in painting, sculpture and interior design. Ends March 29. Closed Mon.
VENICE
Fondazione Cini From Gaudi to Picasso: 180 exhibits, including sculpture, paintings and drawings by leading Catalan artists of the late 19th and early 20th centuries. Ends Nov 24. Closed Mon.
WASHINGTON
National Gallery of Art Circa 1492: Art in the Age of Exploration. 600 paintings, sculptures, drawings and decorative objects, as well as maps and scientific instruments, from Europe, Africa, Asia and the Americas, with works by artists as diverse as Leonardo da Vinci, Albrecht Dürer, Shen Zhou, Islamic scribes and bronzecasters of Benin. The exhibition is organised into three sections: Europe and the Mediterranean World, Toward Cathay and The Americas. Ends Jan 12. Daily.

FINANCIAL TIMES

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Friday October 18 1991

Regenerating inner cities

THE ARCHBISHOP of Canterbury yesterday ruminated further on the controversy which erupted when he said that last month's riots in Newcastle upon Tyne were "inextricably linked to social deprivation". While condemning the violence, he was rightly unapologetic about emphasising inequality and injustice as the underlying force. Those who riot must be punished, but preventing future riots means doing something about the deprived urban estates where most such violence occurs. The well-heeled may occasionally resort to mindless violence and many people living in deprived circumstances would never dream of breaking the law. But people who have a stake in society in the form of a home and job are less likely to throw petrol bombs than those who do not.

Dr Carey went on to commend the government's approach to urban regeneration, which has achieved some success in tackling inner-city deprivation. At its heart is the use of public funds to stimulate a property-led regeneration of inner cities. By clearing dereliction and improving infrastructure, the urban environment is made attractive to private investors. Each pound of public money can lever in three or more pounds of private sector investment.

One obstacle to previous attempts to regenerate the inner cities was the failure of local councils to break out of their bureaucratic ways. The urban development corporations were created to cut through red tape, particularly in planning controls. Task forces brought together civil servants from various departments to co-ordinate efforts and funds locally. The time and skills of business leaders were commanded to head up the process.

Startling successes

The new approach has had some startling successes, though not across the board. Now, Mr Heseltine's return to the environment department has reinvigorated the government's approach. He is trying to create a new type of leadership at local government level to repeat the success of the UDCs in all inner-city areas.

One element is reform of local government structure to create powerful mayors or chief executives who can provide leadership. A second is to invite councils to bid for urban regeneration funds, rather than allocate them from the centre - the money going to those with packages which appear likely to bear fruit.

The bidding process was successfully piloted in this year's City Challenge, when 17 councils were invited to bid for £10m of funds over the next three years - a success. This new approach looks to be a good way of reviving the partnership between national and local government which all but collapsed during the 1980s.

Compulsory tendering

A mixed economy approach has been further stimulated by the advent of compulsory competitive tendering among local authorities - a reform Labour foolishly threatens to reverse in order to appease the town hall unions.

But if City Challenge is to succeed, it must concentrate resources so that a significant impact can be made. Given the long-term nature of regeneration, it must hold to its five-year funding timescale, rather than the shorter horizons of politicians and public expenditure rounds.

Other reforms are also needed to tackle a problem of such daunting scale, made worse by high structural unemployment and persistent poverty. One advance would be to ensure that development projects generate more benefits for local people - too often, the shining palaces of the UDCs have been built and staffed from outside the local area.

As mutual confidence between Whitehall and local authorities grows, councils are also right to demand more freedom to hold significant stakes in joint public-private projects in which they wish to invest. At the same time government departments could do more to co-ordinate the provision of funds - the kind of detail Mr Heseltine's critics say he is good at overlooking. The cold war between Whitehall and the town halls is over. It is time for reconstruction.

Pandora's box on the Bosphorus

THIS SUNDAY'S general election in Turkey seems likely to mark a turning point in the country's political life.

Since Turkey's generals handed over power to civilians in 1980, the country has been ruled by the Motherland Party. First as prime minister and later as president, the party's founder, Mr Turgut Ozal, has pushed through a programme of free-market economic reforms, while following a staunchly pro-western foreign policy.

In the eyes of the rest of the world, these policies have borne impressive fruit. Under the Motherland Party, Turkey has enjoyed political stability and strong economic growth, even if its record on human rights remained questionable. At home, however, the Motherland Party has been dogged by several failures.

Its policies are widely felt to favour the very rich in a country where per capita income is still less than \$2,000 a year. Inflation is now close to an annual rate of 70 per cent. The government has also failed to respond to the aspirations of Turkey's 15m Kurds and the problems of the poverty-stricken eastern provinces where many of them live. As a result, it is fighting an unsuccessful war against Kurdish guerrillas which has spread throughout eastern Turkey, and now spilled over into Iraq.

In the last two years, the ruling party's unpopularity has been exacerbated by Mr Ozal's unprecedented use of the supposedly neutral office of president of the republic both for partisan political purposes and to promote members of his own family. Mr Mesut Yilmaz, who took over as party leader and prime minister in April, seems to have underestimated the challenges facing his party when he decided to go to the country a year earlier than was necessary.

Little enthusiasm

None of the parties has been able to kindle much enthusiasm among the voters. The two main opposition parties - the centre-right True Path Party and the Social Democracy Populist Party - are pledged to dismantle the authoritarian constitution which the Motherland Party inherited from the

military, but voters seem sceptical about their ability to manage the economy.

Some Turks will look to two other parties on the fringes. The Welfare Party, which wants a fully Islamic political and social system in Turkey, seems to be growing in strength, reflecting several decades of heavy investment in Islamic education in what is still a nominally secular country. The Democratic Leftist Party, headed by Mr Bülent Ecevit, a former social democrat prime minister, is also likely to get into the next parliament. Despite its name, the DLP is campaigning on an unashamedly nationalist ticket of no compromise over Cyprus or with the Kurds.

Front-runner

The front-runner in the elections seems to be the True Path Party, led by Mr Süleyman Demirel, the conservative prime minister deposed by the military in 1980. A TPP victory would represent an astonishing comeback after years in the wilderness. But unless Mr Demirel does very much better than expected he would win power only as senior partner in a coalition. The previous coalition governments which he led in the 1970s were disastrously weak, leading to political and economic collapse and so to the military coup.

Although almost any combination of parties now seems possible, Mr Demirel's first choice as coalition partner may not be the Motherland Party, which he hopes ultimately to eliminate from national life. Both he and the social democrats want to settle old scores with the military, and with Mr Ozal, who rose to power by serving under the military after the 1980 coup.

One serious possibility is that the next Turkish parliament will produce a coalition government with no commitment to the economic reforms of the past decade and bent on confrontation with President Ozal. It is natural that Turkey's 28m voters, many of them living close to subsistence levels by European standards, are impatient for greater freedom and prosperity. But it looks ominous as they are about to open Pandora's box once more.



Incumbent and contenders: Javier Pérez de Cuéllar, Bernard Chidzero, Sadruddin Aga Khan and Brian Mulroney

Edward Mortimer on challenges for the world body

New boss for fitter UN

These are decisive days for the United Nations. Most obviously, it is about to acquire a new secretary-general. But that is only the most immediate and tangible of the challenges it faces.

Five or six years ago the UN was still widely dismissed in the west as a useless talking shop. The Third World, for its part, complained bitterly that the great powers did not take it seriously. The end of the cold war has changed that. With the five permanent members ("P5") no longer at loggerheads, the veto has been less in evidence and the Security Council has begun to look more like the guardian of world peace and security which the UN Charter intended it to be.

Most spectacular was the use of the Council's authority to reverse and punish Iraq's aggression against Kuwait. Probably more typical of the UN's future role are agreements to settle regional conflicts, negotiated with varying degrees of UN assistance, but all including a UN peacekeeping role. Nine new UN peacekeeping operations have been mounted since 1983, compared to 13 in the previous 43 years.

Many of these conflicts are more civil than international. The UN's role is expanding from a purely inter-governmental one to that of a force for peace within states, sometimes even a protector of oppressed peoples against their governments. The retiring secretary-general, Mr Javier Pérez de Cuéllar, hailed this development in his annual report to the General Assembly last month, but warned that it does not give states a right to intervene unilaterally in each other's affairs.

Meanwhile Third World governments have accepted that General Assembly resolutions, even if passed by thumping majorities, do nothing to alleviate the plight of the poor and the weak (the south), unless the rich and the strong (the north) can be persuaded to take notice. Confrontation has gone out of style; the search for consensus is in. That puts a greater onus on the north to seek solutions to global economic problems which offer the south some hope. And increasingly the north is turning to the UN as a forum in

which to discuss its own agenda, such as environment, population, weapons proliferation and migration.

The opportunity for the UN to play a central role in solving the world's problems is real. But at present it is neither financially nor administratively well equipped to do so.

"It is hardly comprehensible," complained Mr Pérez de Cuéllar in his report, "that governments impose far-reaching and costly responsibilities on the organisation... but are themselves unwilling to fulfil corresponding financial obligations."

As of last week, when he reported to the General Assembly's budgetary committee, there were unpaid dues of more than \$983m, of which \$344.5m was owed by the US alone. Those figures refer to the regular budget and do not include the cost of peacekeeping operations for which the US is a further \$173m in

arrears. The total regular budget proposed by Mr Pérez de Cuéllar for the next two years is less than \$2bn, while extra-budgetary funding comes to slightly more than \$3bn - minuscule figures compared to the state budgets of most countries. It is hard not to sympathise with his complaint that the world expects peace and security on the cheap.

Yet governments can and do justify their reluctance to pay more by pointing to the irrational structure of the secretariat, in which some 40 senior officials are supposed to report directly to the secretary-general. In practice many departments are effectively unsupervised and the real work is done by a handful of overworked people.

On paper the organisation of the secretariat is a matter for the secretary-general himself. In reality the problem has been caused at least partly by member states lobbying to secure senior posts for their own nationals. But the new secretary-general will find on his (or her) desk a plan sponsored by 22 member states, proposing

that henceforth all "major activities" be regrouped into four departments, each headed by a deputy secretary-general.

Under these would be a maximum of 22 under secretaries-general, which is essentially a courtesy to the hosts of this week's Commonwealth conference.

Mr Chidzero cannot make it without US support, which most punters think he will not get. Speculation centres on the personal views of President George Bush. A few weeks ago Mr Chidzero was riding on Prince Sadruddin Aga Khan, an occasional tennis partner of the president's and currently co-ordinator of the UN's activities in Iraq. But he has never been popular with the US government, which finds him long-winded and weak-minded.

Anyway, he is thought to have suppressed his own chances with a recent article in the New York Times urging the UN to compromise with President Saddam Hussein over control of the proceeds of Iraqi oil sales.

A more recent favourite is the Canadian prime minister, Mr Brian Mulroney. By exchanging the leadership of his own country for that of the UN, Mr Mulroney would presumably raise the prestige of the post in the world at large, though not perhaps in Canada where he is at an all time low in the opinion polls.

Some senior officials at the UN take Mr Mulroney's candidacy very seriously. Others dismiss it out of hand, saying that any English-speaking white would be seen as simply an extension of Anglo-American power. By contrast a strong Japanese candidate, emerging after several more or less token ballots, might be acceptable (just) to the Third World on grounds of skin colour, yet useful to the "P5" as a way of staving off Japanese demands to join their number.

But what is striking is the universal assumption that the matter will be settled behind closed doors between the "P5", and that Mr Bush's personal preferences will matter more than the merits of the candidates. With that build-up there will be a considerable onus on the successful candidate to prove that he or she is not, after all, purely a creature of the great powers, but a credible and forceful spokesman for the wider world community.

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After the ball

Most of us would be kept fully occupied by the job of running one of world's 10 biggest economies while fighting 1,000 per cent annual inflation. But not so Brazil's first woman economy minister Zelia Cardoso de Melo.

A new biography tells how, during just 15 months in office, the 38-year-old found time for affairs with the law minister and the head of the National Development Bank, not to mention a doctor, before resigning exhausted in May after the failure of her radical plan to curb rising prices.

But inflation and suchlike do not get much space in the book - Zelia, The Passion - based largely on her private diaries. Smacking of a Hollywood romance, it focuses on her fling with married law minister Bernardo Cabral, forced to resign after cameras surprised the two unguardedly doing a Besame Mucho. (A Latin-American dance - Ed.)

Besides learning that Cabral enlisted cabinet meetings by passing notes cheekily extolling her short-skirted legs, we're told of champagne dinners and secret rendezvous in hotels in Paris and Sao Paulo, and romantic breakfasts in New York's Trump Tower.

Many see the book as an act of vengeance against Cabral who was Cardoso's great passion. He evidently promised to leave his wife to set up family with Zelia, and when she resigned the two flew to Paris. Alas, after six days of "honeymoon" he abandoned her there, allegedly going to visit his dentist but in fact returning to the mistress. While the book may leave something to be desired by serious students of finance, it is likely to be welcomed by Brazil's creditor banks. Cardoso made their life hell with her aggressive stance and refusal to negotiate, goading them into complaints that

whatever she might be good at, it wasn't economics. They should be amused to find Brazil's former Iron Lady forlornly describing herself as "an abandoned Cinderella".

Over and out

Haldon, the sleeping pill banned with some éclat by the UK authorities, is not only still on sale in the US but, we hear, the standby of President George Bush and his Secretary of State, James Baker.

"Give us one of the blue boys, Jim," the president has been heard to cry when anxious to snatch a few hours sleep on Air Force One.

That's a mite worrying given that the drug is alleged to increase aggression. In August a woman won out-of-court damages against the US manufacturers after claiming she had killed her mother while under its influence.

Indy repentant

As Britain's political journalists have always enjoyed hunting in packs, it's not surprising the last straggler creeping back into the Downing Street lobby. With a minimum of fanfare, The Independent newspaper, self-styled breaker of the mould of British journalism - has repented of its refusal to attend clandestine briefings given by the prime minister's office.

While the Guardian and Scotsman have also rejoined, the Indy's about-turn is the most arresting. Its editor Andrew Whitman Smith explains the move by saying that, under Mrs Thatcher and her ferocious press secretary Bernard Ingham, the lobby system "ill served the interests of its readers". With the change in Downing St, his reporters can put in an



appearance with a clear conscience, confident the off-the-record briefings are not going to be used to "rubbish" ministers and opponents.

Oddly enough, Ingham sees the move rather differently. "They never left the lobby, they weren't. They never ignored my briefings. They just imprompted their colleagues outside," said the bristling Yorkshireman yesterday, adding that he himself had "more principle in his little finger".

That said, Ingham is disturbed at the way the Major regime is allowing standards to slip. Letting reporters attribute stories to "Number 10 sources" is the thin end of the wedge, he says. "The telly boys will be demanding on-the-record briefings next".

Volk about

"Separatists of the world unite." That somewhat mind-boggling message is being toted around engulfed small nations of Europe this week by the leader of South Africa's

Afrikaner separatists, Robert van Tonger.

Head of the Boerestaat party whose members, heavily outnumbered in a nation of blacks, want a separate homeland for the "volk" - he is marching what he calls a Boer Freedom Deputation around the frustrated nationalists of the west. On the itinerary are Wales, Scotland, Flanders, the Basque country, Friesland, and Northern Ireland.

The object is to unite the "stateless peoples" of the world behind the cause of autonomy for small nations, says van Tonger who makes out a coherent case, in perfect English, for an Afrikaner state. There is, however, nothing small about his territorial ambitions. He claims the whole of the old Boer republics of the Transvaal and Orange Free State, an area which happens to include most of South Africa's mining and industrial assets.

True, he magnanimously insists that the volk would not expel anyone from their new republic (unlike the lunatic Afrikaner fringe, which would ban blacks, even as labourers). But it's unlikely that a new (largely black) government would see things his way. He'd be lucky to end up with a parched corner of the northern Cape.

Homeward load

British Rail's impending fare rises, many at double the inflation rate, may well drive more travellers into the arms of the notorious "W" club. Its members are homebound commuters who knock back a pint, or a dram, for every station beginning with a W between London's Waterloo and their home stations. Main topping-up points are Wimbledon, Walton-on-Thames, Weybridge, West Byfleet, Worplesdon, Woking and Witley. The journey ends with a final round of drinks at Wandlemere.

What price ideology?

China's economic reforms are stalling, says Robert Thomson

A series of closed crisis meetings of the Chinese Communist party and its chief economists has so far failed to reach agreement on a basic question of the party's creed: who should own the means of production?

The country's state-run factories are crippled by inefficiency and fast losing market share to the rural industries spawned by the economic reform programme of the past decade. The economic issues are difficult enough, with an estimated 41 per cent of state factories losing money this year, but the political challenge is sensitive in the extreme, as the non-state sector now accounts for about 40 per cent of industrial output. Party pragmatists argue that state factories should be made more responsive to the market, while non-state industry should be allowed to flourish. But party ideologues are in favour of pumping more funds into state factories and increasing central control over the thriving non-state sector.

The problem is made more complex by China's rising budget deficit, which has more than doubled to Yuan 50.9bn (\$5.2bn) over the past three years, disturbing the party ideologues, and also limiting their ability to fund debt-ridden state factories. However, reducing the deficit will mean implementing changes, such as allowing factories to go bankrupt. Such measures are opposed by the influential ideologues.

The poor performance of state factories is an indication of the success of economic reform. In the past state industries tended to believe that demand for their goods would go on expanding forever, regardless of product quality. Now China has changed and some consumers have become quality- and brand-conscious, while the old-style factories have continued to churn out unwanted watches and black-and-white television sets.

In the northern industrial province of Liaoning, government economists reckon 71 per cent of factories are losing money, and they are at the centre of what is known as the "debt triangle". Cash-strapped state factories are refusing to pay debts, prompting their creditor companies in turn to refuse to service their own borrowings. In Liaoning, unpaid inter-enterprise debt rose 74 per cent last year to Yuan 25.3bn.

China's ailing factories are unable to afford raw materials such as coal, steel and cloth, as most prices are now set by the market. It has become common for factories to sell on their state-subsidised raw materials - which still account for 40 per cent of the total - at market prices to non-state factories to increase revenue. Still, many factories do not have enough funds to upgrade equipment that is 30 years old

or to invest in new products. Reforms designed to improve labour efficiency by providing bonus payments have also failed to boost output. Party officials have undermined the scheme by arguing that pay differences should be minimal, regardless of productivity, to maintain equality.

Party officials pushing for further market reforms say their biggest problem is that Chinese factories have always been more than factories. They are "work units" responsible for housing, pensions and health cover, and until some of these functions are stripped away, most of them cannot be allowed to fail.

Housing reforms have been discussed but only slowly introduced. Communist party pragmatists argue that a new body should be set up to buy and manage factory housing, and tenants should be allowed to buy or rent their apartments. The factory could then become more of a commercial entity.

In the closed central party meetings, the reformers suggested the introduction of a share-ownership system under which an enterprise would hold about 30 per cent of its own shares; a state capital investment fund would have a stake; other state-owned enterprises would take cross-shareholdings; employees would be offered shares; and individuals could buy shares.

By Chinese Communist standards it is an ambitious plan, but, technically, the factory would still be state-owned. The scheme would, however, provide an investment option for ordinary Chinese, whose fast-accumulating savings worry party conservatives fearful of an inflationary consumer spending spree.

Non-state factories - estimated to employ 90m people - are run by towns, co-operatives and individual farmers in rural China. In the first half of this year, their production rose 23.7 per cent. Last year they were the source of 22 per cent of China's exports, and they account for some 75 per cent of garment production and more than a third of coal, cement and paper manufacture.

Party conservatives want tighter controls on these factories because they allegedly evade taxes, use up scarce raw materials and cause pollution problems. The last complaint is equally true of state-run industry, and while some of the newly-emerged rural factories are wasteful, others are providing an increasing number of the goods found on foreign department store shelves.

The Communist party cannot afford to delay further market reforms, and yet the ideological price of relaxing central control appears to be too high for party conservatives. It now comes down to a question of how much those cherished Communist tenets are worth in Beijing.

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A long march towards Euroarmy

Before it can have an army the EC needs a closely co-ordinated foreign policy, argues David Buchan

France and Germany have now set the highest ambition ever for the European Community - a European army which could eventually be pressed into the service of a common EC foreign and security policy.

But the plan, unveiled this week, begs many questions. How would the Western European Union (WEU), the nine-nation defence organisation to which the "European corps" would answer, eventually mesh into the EC? Would the new-style WEU maintain enough of a link with Nato so as not to alienate the US? What would be the role of the EC states which belong to the WEU but do not want to take Greece into the defence organisation because of its quarrels with Turkey, or if Denmark balks at joining as a full member or neutral Ireland as an observer? How long would it take the "army" of the 4,000-strong Franco-German brigade to grow into the "army" of a multi-national army corps? And where would such troops come from, if not from those already dedicated to Nato?

However, when France, a nuclear weapons power, and Germany, fielder of the largest army in the EC, speak on defence, their 10 partners listen. But more than half the EC states now clearly feel they must have some sort of European defence framework if they are to maintain any sort of military establishment. The Soviet threat - Nato's rationale - will not alone convince their taxpayers to stump up for much longer.

Yet the most basic question is in what circumstances would EC states ever decide to use such an army. To plan a

joint army before you have a common foreign policy is like trying to sprint before you can stand upright.

For the past two decades, EC states have had co-ordinated, rather than common or identical, foreign policies. In 1970 they established a procedure known as European Political Co-operation (EPC). This has functioned like a private club between consenting foreign ministers. Their political directors meet at least once a month, and their heads of geographical departments confer several times a year.

The 1986 Single European Act gave EPC some legal standing, and a six-person secretariat which rents for one euro a year, a perch in the Council Ministers building in Brussels. Yet it remains a gentlemanly affair, operating by consensus. EPC has had its high points: keeping EC states together in the Conference on Security and Co-operation in Europe (CSCE); issuing the 1980 Venice declaration calling for Palestinian self-determination; and laying the political groundwork for EC trade sanctions against Argentina, South Africa and Iraq.

Yet the dozens of foreign policy declarations which come out of EPC each year give an exaggerated impression of success. The Twelve tend to zero in on issues they know they can agree on, and to let silence cover their disagreements. They are markedly less successful when acting on some other body's agenda, as their voting record at the United Nations shows (see table). The more members the EC acquires, the more naturally varied their views. This trend will sharply increase if EC membership doubles over the next decade - unless the Community comes up with a new foreign policy mechanism.

Most EC countries now favour a system which ensures, by means of formal constraints and possible majority voting, that member states not only try, but actually succeed, in forcing a common foreign and security policy. Virtually every draft treaty in this year's political union negotia-



tions has contained a list of areas where the Twelve should act jointly. The core areas on such lists are relations with the US, the Soviet Union and eastern Europe, to which the latest Franco-German plan has added the often fraught area of policy towards the Middle East.

Only Britain is strongly against such change. Ironically, the UK has been the great enthusiast and innovator in behind-the-scenes political co-operation. It was Britain which in 1980 pushed for a strengthened commitment, which helped bring the Commission into EPC in 1981, and backed Germany in 1984 in trying to extend co-operation into the security field. It was as though British diplomacy, having lost an empire for a new lease on life in EPC.

Mr Douglas Hurd, a former diplomat as well as UK foreign secretary, has reacted almost allergically to what he sees as the threatened straitjacket of "common action" being written into the EC treaty. "What matters," he says, "is the will to act jointly. We are under increasing compulsion from outside the Community to act together, and this is stronger and more effective than any treaty clauses." He ridicules the idea, contained in

the political union treaty drafts presented this year, that while basic foreign policy decisions should still be taken by unanimity, measures to implement them could be decided by majority.

The EC acted by consensus in taking the basic decision to send monitors to Yugoslavia. Does that make every subsequent decision one of "implementation"? Mr Hurd asked. If EC monitors in Yugoslavia get shot at (and some have been), and the Community is faced with the stark option of pulling them all out or reinforcing them with military protection, can such a decision be taken by majority? On a wider plane, he scorned his colleagues' failure to realise that foreign policy issues were too volatile to be pigeon-holed in a treaty as permanently suitable for common action.

But such logic has moved few. Mr Hurd's colleagues. Many argue there is an overriding symbolism in the Community introducing into foreign policy an element of majority voting, or the threat of it, that has so smoothed the passage of internal market directives into EC law. Some governments, like that of Belgium, still conscious of its feeble performance during the Gulf war, want Community cover for doing what they

ought to, but dare not for domestic reasons. Others like Germany seem to want a Community straitjacket for the opposite reason - to prevent them being pushed by domestic pressure into doing something they ought not to do (like breaking EC ranks by prematurely recognising Croatia). Even France now agrees to taking some EC foreign policy decisions by majority verdict.

In sending observers into the Yugoslav civil war, the Community may already have technically broken the Single European Act provision that limited EPC to the political and technical aspects of security. But the general EPC need for consensus has prevented the Community from being more effective. Throughout August, Ireland prevented any discussion of military action. "Such action might not have been at all wise," says one Commission official, "but that was precisely what we needed to establish by open debate."

Two clearer examples of how EPC has outlived its day come elsewhere. In September 1990 the EC decided in principle to give aid to friendly frontline states bordering Iraq, but it took until December to agree to pay out a single Ecu. A majority decision would have avoided a delay which cost the EC political influence in the run-up to the Gulf war.

The second, more ludicrous, instance is that the Danish parliament has been holding up for months the lifting of the EC's 1985 sanctions against South Africa, which do not even affect Denmark (because Copenhagen took earlier, unilateral measures against Pretoria). The UK, which might be most expected to protest at Denmark's blocking, has uttered not a peep, because it values the principle of unanimity even more than rewarding the end of apartheid.

Future enlargement of the EC will mean that governments will occupy the rotating presidency less often and will thus have less experience to draw on in handling the ever more complex foreign policy agenda. If the Yugoslav crisis drags on, will Portugal be able to match the vigorous Dutch mediation of recent months when it takes the EC chair in January? Clearly, EC presidents need more resources; the plan is to merge the tiny EPC secretariat with the much larger one of the Council of Ministers, but the latter has little diplomatic expertise.

If Europeans are keen to give the Community an army as if it were a 19th-century state writ large, then the first step would have to be a foreign policy made and implemented in common.

Joe Rogaly

Paying for Scotland



Here's an outrageous question: if Lithuania, Estonia and Latvia can have their independence, why not Scotland? It is outrageous because, at first blush, it insults brave people who had to fight their way out of an oppressive empire. You could argue - I would not dream of doing so - that the Scots are merely moaning and whinging while enjoying a generous arrangement to which they themselves agreed in 1707. Yet when such observations are put behind us the question remains. Why should the Scots not have their own devolved government, or, if that is what they prefer, their full independence?

fer greatly without it. Meanwhile, the Conservative chorus insists, Tories are set to gain seats up there.

If, however, likely that the above Conservative grammarophone record will be changed after the next election. This is not to say that the prime minister is currently planning a U-turn on Scotland. So far as I can discover, he is not. But on any reasonable view of Scottish political realities, the Tories will be obliged to alter their stance. They are down to nine of the 72 Scottish seats. A 10th, Kilmarnock and Darnley, was held by the late Alir Buchanan-Smith. The chances are that it will be taken by the Liberals at the by-election on November 7.

A Conservative general election victory is unlikely to

The argument that Scotland does not want to loosen ties could be demolished by tallying the vote for parties which favour devolution

be accompanied by an appreciable increase in the number of Tory-held seats in Scotland. It would, however, precipitate a surge in support for the Scottish nationalists, at the expense of Labour. The argument that it is no use voting Labour in Scotland if all you get is Tory governments based on English votes would have a strong resonance. The consequence would be an increase in Scottish disaffection, which would play nicely to the English and Tory temptation to let them stew in their own juice. The argument from principle - that Scotland does not want to loosen the ties - could be demolished by tallying the total vote for parties favouring devolution or independence.

That would smother the vote for the Conservatives. My bet would be on another referendum.

If Labour won it would be obliged to make good its promise to legislate for a Scottish parliament. This would be the beginning of the story, not the end. For as you might

expect, there is less to Labour's promises than meets the eye. The reason is that Labour's fiscal proposals for Scotland are unclear.

As I understand it, total revenue from all Whitehall-determined sources, including VAT and income tax paid in Scotland, would be controlled by the national Treasury. It would be limited by a formula similar to the present one. Every year, Scotland's underlying grant is increased or decreased by 10/85ths of the relevant change in comparable English programmes. The basic grant was loaded in Scotland's favour when the last Labour government introduced the formula. So spending per Scottish head is about a fifth higher than the English equivalent. That would not automatically change under Labour.

There is one loophole. Labour proposes that the Scottish legislature would be able to raise taxes on its own account. Big deal. The Labour leader, Mr Neil Kinnock, is quoted as saying in a recent interview in *The Scotsman* that the new parliament would "take the risk of stabbing itself in the chest by putting an extra slash of taxation on". That of course was no reason to deny it the power to tax. His way of putting it does little to disguise Mr Kinnock's inherent scepticism as to the likelihood that the tax-raising power would be put to serious use.

If it isn't, why then few would benefit except the Scottish politicians elected to their own assembly. There would still be a secretary of state for Scotland in a Labour cabinet. The prime minister would doubtless hold his or her responsible for Scottish implementation of national policies. Living on its glorified handouts from Whitehall the new north-of-the-border parliament might make marginal changes, important to the recipients, but Scotland would continue to be regarded by London as a fiefdom.

As a southern sympathiser, I offer one hopeful thought. Let Scottish devolutionists take whatever ball of wool labelled "self-government" is offered by London. Patient uncomplaining and gentle tugging will get them to real self-government, shall we say, 2007.

LETTERS

Privatising health care on a 'mortgage'

From Mr Jim Sutherland.

Sir, With regard to the arguments over whether or not the government intends to privatise health care in the UK, one element of the recent reforms may actually shed some light on long-term intentions.

When hospital trusts are set up, the assets of the hospitals - buildings, land and equipment - are handed over to the trust board of directors. This is called the originating debt.

It is split into two parts, interest bearing debt (IBD) and public dividend capital (PDC). In most cases it has been a 50/50 split. The trust has to pay interest to the government on the IBD half and pays back that part of the originating debt within 20 years. No interest is payable on the PDC half and it is not repayable, but a "dividend" may be payable from time to time.

In other words, the interest bearing debt half is a "mortgage" and the PDC half is a government shareholding. And like a mortgage, the IBD half will not increase as the value of the trust increases through inflation or investment. Similarly, the PDC half will retain its value.

Consequently, over a period of time the trust board will own more than half the total value of the trust and the government, or public, shareholding will be a decreasing proportion of the total value. What happens then? Share flotations by the trust boards? Share buybacks by the government?

Did I hear someone say British Gas? British Telecom?

Jim Sutherland, 27 Torrington Road, Catford, London SE8

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Sexual harassment: why attitudes must change

From Ms Fiona Webster.

Sir, Martin Dickson's article, "Workplace advances" (October 17), surely points to the need for a change in attitudes on sexual harassment in Britain, where there is one of the highest female labour participation rates in the European Community.

We talk in encouraging tones of the "demographic time bomb" and the consequent need to increase the numbers of women in the labour force, in addition to encouraging those women who have left the labour market to re-enter so that valuable and expensive acquired skills are retained. At last economic realities rather than pious hopes are ensuring that both trade unions and employers are taking the case of women in the workplace more seriously. But little attention is given to sexual harassment.

We all know that legislation and recourse to litigation are not panaceas for all ills. As the corporate examples of Du Pont and Honeywell cited in the article reveal, changing attitudes at all levels within the company is of equal importance.

But one proposed measure under the EC's much maligned Social Action Programme will help put the issue of workplace sexual harassment higher up the political agenda and make those member states confront the issue.

In the true spirit of subsidiarity (please note, British government), the Commission is not proposing a legally-binding instrument. Instead, it is placing the onus on trade unions and employers to create the right workplace environment where the dignity of men and women in the workplace may be protected. It proposes a code of conduct which underlines the need for companies to

develop a policy which should be communicated to each employee; under which each employee is made aware of his or her responsibilities to colleagues; and by which complaints and investigations procedures should be established.

In the EC, only the laws of the UK and Irish Republic state that proven sexual harassment may constitute sex discrimination. Other member states could do better and establish a legal framework. But we could all do better and facilitate changes in attitudes in the workplace. As the *Thomas/Hill* drama in the US shows, the law on its own is of little help - even if you work in the US Equal Employment Opportunity Commission.

Fiona Webster, 42 rue de Toulouse, 1040 Brussels

From Christian Robertson.

Sir, Joe Rogaly's comment ("Despise and consent", October 15) on the nature of Anita Hill's accusation of Judge Clarence Thomas is crass, sickening and ignorant. Because he should know that sexual harassment is an offence in the US. As it should be in all developed countries, no-one in the workplace should be subjected to degrading remarks and conversations based on their sex or sexual persuasion.

Mr Rogaly's words would be unacceptable if spoken; published, they condemn not only him but also your newspaper. Any of your male employees is presumably allowed sexually to harass a female employee so long as he does it in the "honeyed phrases most likely to turn a maiden's head". I offer my sympathy to the women who work in your offices.

Christian Robertson, 16 rue Jules Claretie, Paris

TV franchises, predictions and partners

From Mr Charles Dawson.

Sir, In the aftermath of the Independent Television Commission's Channel 3 licence verdicts, your media correspondent, Raymond Snoddy, should be commended for his patient and unerring accuracy over the months, in snuffing out the direction of the wind; for his exemplary instinct for the underlying issues (and numbers!); and for his presence in foreshadowing the outcome ("ITV bidders tune in for tense time", October 16).

If an appropriate sense of learning sets up a chair in TV government, Mr Snoddy should be the first to sit in it. He has been quietly right all the way through.

Charles Dawson, managing consultant, Neomedion, The Mount, Lower Dicker, East Sussex BN27 4BE

From Mr Richard Branson.

Sir, I would like to start by congratulating the FT on the general accuracy of its predictions regarding the outcome of the Channel 3 licence auction.

However, I am afraid that your coverage of the results did contain one factual error. The caption alongside my photograph described me as entering the bidding "without partners". In fact, Virginia was only one of several investors in the CPV-TV consortium. Others included David Frost (David Partridge Productions), Charterhouse Bank, Electra, Island World and the US group, BEC Communications. Chairman of our consortium was Victor Blank (chairman of Charterhouse Bank) and its chief executive was John Gau.

CPV-TV had over a dozen independent production companies involved in its bid and our programming team was probably the best ever assembled for regional television in the UK. Our quality of people, programming and ideas was coupled with the strongest financial partnership in the Channel 3 franchise race and we do not rule out a challenge by CPV-TV of what we believe to be an unjust decision.

Richard Branson, chairman, Virgin Group of Companies, 120 Campden Hill Road, London W8

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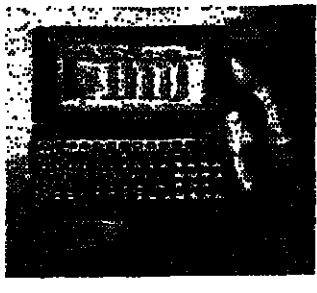
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HEWLETT PACKARD

Spurs' shares suspension reflects poorly on SE

From Mr Mike Stanton.

Sir, In the year since dealings in shares of Tottenham Hotspur were suspended on the Stock Exchange the company has twice (November 12 1990 and July 3 1991) assured shareholders the suspension would be lifted as soon as practicable. During the suspension the club

has seemingly agreed to sell an asset, Paul Gascoigne, for nearly £5m (book value only £1m), won the FA Cup and seen the proposed transfer for Gascoigne fall to less than £5m, although there is now some uncertainty regarding the completion of the deal.

The Stock Exchange's inability to ensure that trading in the company's shares can take place, and thereby reflect the price-sensitive events outlined above, is a poor advertisement for the market's function and liquidity.

Mike Stanton, London Business School, Sussex Place, London NW1

ity to ensure that trading in the company's shares can take place, and thereby reflect the price-sensitive events outlined above, is a poor advertisement for the market's function and liquidity.

Mike Stanton, London Business School, Sussex Place, London NW1

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FINANCIAL TIMES COMPANIES & MARKETS

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INSIDE

Hawker Siddeley plan of defence attacked

The war of words over Hawker Siddeley intensified yesterday when BTR, the UK conglomerate bidding £1.5bn (\$2.6bn) for the engineering group, attacked Hawker's defence plan, saying it was "a drastic measure reflecting a loss of nerve and a lack of confidence in their own management ability". Page 34

Leak values Fairfax at A\$1.5bn

Details of plans to float Australia's Fairfax newspaper group, drawn up by a US merchant bank, have been leaked. The proposal is believed to put a value of about A\$1.5bn (US\$1.2bn) on Fairfax, compared with valuations of about A\$1.3bn in other offers. Page 30

Korean cars change direction

South Korean car sales in the US fell by more than 20 per cent this year, but exports to south-east Asia, Europe and the Middle East have increased. Page 30

Exchange seen as a Mecca

The procession of politicians making their way to the Istanbul Stock Exchange before this weekend's general election has done little to revive the market. "We've been turned into a Mecca for the economic policies of the parties," said one disgruntled broker. Back Page

Delays for Swiss bourse reform

The Swiss financial community may have developed a sense of urgency about the need to reform stock exchange structures, but a decision to ease stamp duty on securities transactions is to go to national referendum, and work on an electronic bourse has been delayed. Page 32

Heron's clipped wings

Heron International, the property and commercial group headed by Mr Gerald Ronson (left), has been going through a tough time. The year to March 31 saw its first-ever drop in net assets, from £640.4m to £565.1m (£1bn) and the first-ever fall in pre-tax profits from £95.3m to £2.0m. "This year was unquestionably the toughest in our history," said Mr Ronson. Page 33

A new lesson for farmers

The United Nations Food and Agriculture Organisation claims its rice pest management programme is working. "We are replacing 19th century technology - chemistry - with 20th century technology - information." Page 38

Market Statistics

Base lending rates	46	London traded options	32
Benchmark Govt bonds	31	London traded futures	32
FT-41 indices	32	Managed fund service	42-45
FT-100 index	32	Managed fund service	42-45
FT-100 index	32	Managed fund service	42-45
Foreign exchange	46	New int bond issues	32
London recent issues	32	World commodity prices	38
London share service	40-41	World stock mkt indices	47
		UK dividends announced	25

Companies in this issue

Air London	34	Grand Metropolitan	32
Albert Fisher	26	Hawker Siddeley	34
American Barrick	32	Heron	33
Anglo American	32	Hillsdown Holdings	34
Anglovaal	34	Hoesch	34
BTR	34	Hunfing	34
Bahco	26	Hyundai	34
Beaufort	34	Inchcape	34
Boat (Henry)	34	Industriariden	34
Bowater	34	Inland Steel	34
Brent Walker	34	Jo-Yokado	34
Bristol-Myers Squibb	34	Jornym Investment	34
Brooks Service	34	Kia	34
Business Technology	34	Krupp	34
Canadian Pacific	34	L'Oréal	34
Castle Combe	34	MCI Comms	34
Christiania Bank	34	MIM	34
Colgate-Palmolive	34	MY Holdings	34
Cominco	34	Nobel Industries	34
Control Securities	34	Norsk Hydro	34
Cradley	34	Northrop	34
Crown Eyeglass	34	Pfizer	34
Daewoo Motors	34	Reebok	34
Daniel	34	Sandoz	34
Dean & Bowes	34	Smith (James) Ests	34
Digital Equipment	34	Sony	34
Fairfax	34	TSE	34
Forward Technology	34	Union Pacific	34
Gerrard & National	34	Wharfedale	34

Chief price changes yesterday

FRANKFURT (DM)		RUBIN	
Rubicon	970	+ 35	2515
Colson Krm	751	- 11	1600
AG Ind Vnk	11	- 11	17
Asko	635	- 11	716
Banker-Benz	130	- 11	442
KOB	130	- 11	254.5
Mercedes	522.5	- 12.5	537
NEW YORK (\$)		TOKYO (¥)	
Rubicon	12	+ 1/4	880
Tridinger Inds	9	+ 1/4	1180
Waste Mgmt	38 1/2	+ 1/4	1900
Pfizer	42 1/2	+ 1/4	2250
BankAmerica	37	+ 3/4	1070
BankAmerica	37	+ 3/4	1070
BankAmerica	37	+ 3/4	1070

Chief price changes yesterday

LONDON (Pence)		YORKSHIRE (Pence)	
Rubicon	111	+ 8	296
AG Ind Vnk	200	+ 11	190
Colson Krm	547	+ 11	434
Asko	190	+ 6	35
Banker-Benz	232	+ 14	329
KOB	37	+ 3/4	42
Mercedes	59	+ 3/4	65
BankAmerica	118	+ 11	44
BankAmerica	118	+ 11	44
BankAmerica	118	+ 11	44

Laidlaw writes off half ADT stake

By Bernard Simon in Toronto

LAIDLAW, the Canadian waste services and school bus operator, has capped a turbulent year in its relations with Mr Michael Ashcroft's ADT by writing off half its \$600m investment in the Bermuda-based car auction and security group.

Mr Donald Jackson, Laidlaw's chief executive, yesterday described the \$300m writedown as a "prudent and realistic" move reflecting the "permanent impairment" of the 24.4 per cent stake in ADT which Laidlaw built up during 1989.

Mr Jackson said that some of the factors which contributed to ADT's earlier growth, such as controversial transactions with affiliate companies, "lacked sustainability".

ADT was previously valued on Laidlaw's books at \$29.4 a share. The new valuation of \$14.7 a share is still well above the current market price of ADT's shares. In London yesterday they closed 24p down at 51p. Mr Jackson expressed confidence in ADT's core businesses and said he expected earnings to improve.

ADT recently announced measures to strengthen its financial situation, including the possible sale of its interests in Christies, the UK auction house, and Lep, the freight forwarder.

The ADT writedown pushed Laidlaw to a \$344.4m loss, equal to \$1.41 a share, for the year to August 31, from earnings of \$214.5m, or 88 cents a share, the previous year. The quarterly dividend has been halved to \$30.04 per common share.

Relations between ADT and Laidlaw soured earlier this year when the Canadian company accused Mr Ashcroft and his fellow ADT directors of creating "illusory" profits by manufacturing sales of assets between ADT and its controlled affiliates.

Mr Jackson said yesterday that relations had improved and were now "businesslike and professional". He expects agreement to be reached within the next few weeks on the remaining three of four independent directors who are to be named to the ADT board under a settlement negotiated last spring. Mr Jackson said

that four new Laidlaw-appointed directors were taking an active role in ADT.

The ADT writedown is the latest blow to Laidlaw, which until a year or so ago was one of the investment community's favourite Canadian stocks.

AT&T to cut workforce by 14,000

By Martin Dickson in New York

AMERICAN Telephone & Telegraph is to cut around 14,000 jobs - about 4 per cent of its workforce - over the next 27 months as part of a major restructuring which led yesterday to \$400m of charges against its third-quarter earnings.

The charges, foreshadowed in July, cover the cost of merging AT&T's computer business with that of NCR, acquired last month, and rationalising AT&T's telecommunications businesses.

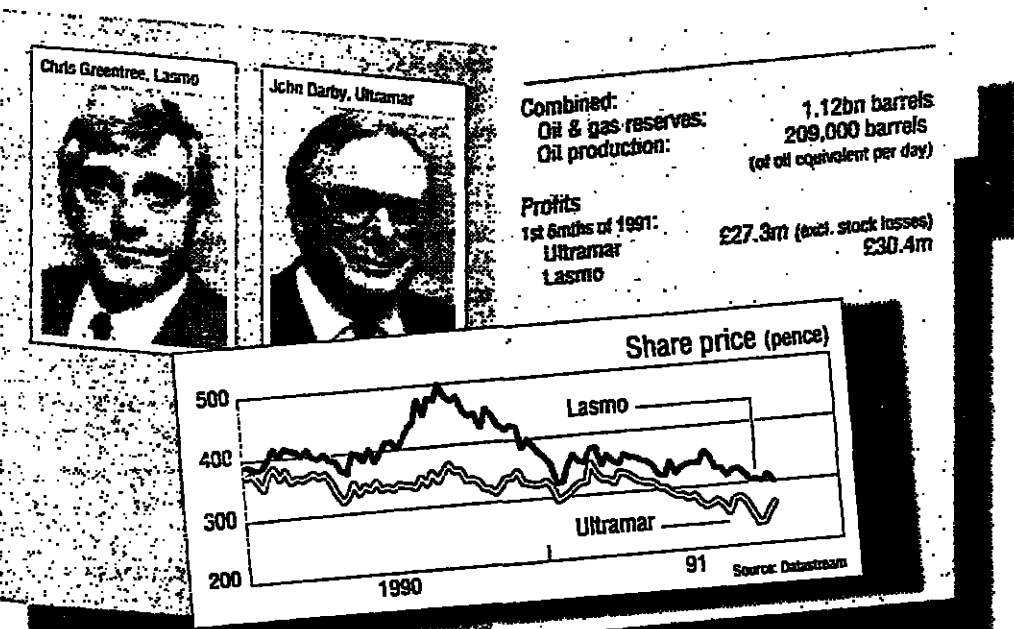
The charges cut quarterly net income at AT&T, the largest US long-distance telephone group, by \$2.65bn, or \$2.06 a share, and led to a loss of \$1.8bn, or \$1.40 a share. The figures incorporate results from NCR, and compare with a combined profit of \$802m or 65 cents a share, in the same period of last year. Combined revenues rose 1.2 per cent to \$11bn.

NCR, which made optimistic profit forecasts during the AT&T takeover bid early this year, saw its income drop from \$91m to \$40m on revenues down 10 per cent to \$1.38bn. Special charges turned this into a \$40m loss.

AT&T blamed the figures on softness in the world computer market and the negative foreign exchange impact of the strengthening dollar. It said the results were in line with the industry.

AT&T added that its net income - excluding the special charges, NCR results and the merger's impact on shares outstanding - was \$806m, or 73 cents a share, compared with \$712m, or 55 cents, a year ago.

This was due to strong telecommunications service revenues, improved product and service margins and a gain of nearly 2 cents a share on the sale of its stake in Sun Microsystems. Telecommunications service revenues rose 5.1 per cent to \$5.24bn on volume growth of 6.5 per cent. Product and systems sales fell 5.5 per cent to \$3.5bn.



Deborah Hargreaves looks at the Lasmo bid for Ultramar

A slick move to buy assets at a bargain

Lasmo's swift move to put Ultramar "out of its misery", as one analyst described yesterday's \$1.16bn bid, could create one of the world's largest oil exploration and production companies.

If the share offer does not launch a bidding war, Lasmo will have cashed in on shareholder anxiety at Ultramar to gain some productive oil and gas assets at a bargain price.

Ultramar has fallen out of favour with the City of London as the under-performance of its shares testifies - its share price has under-performed the oil and gas sector by about 22 per cent this year.

Its institutional shareholders have become so disaffected with the company's management that they show every sign of welcoming Lasmo's rather low bid.

Lasmo denies that its action is opportunistic and stresses that it is looking for long-term value in the company's large portfolio of exploration and production assets.

Lasmo's bid is for 100 per cent of the company, which will be paid in cash. The bid is for 100 per cent of the company, which will be paid in cash.

Norway details emergency rescue for banking system

By Karen Fossell in Oslo

THE NORWEGIAN government last night announced details of an emergency package for the country's banking system.

The principal points in the relief plan are an injection of Nkr1.5bn (\$1.75bn) to strengthen the sector and the implementation of measures aimed at achieving savings of Nkr5bn a year in costs to the banks.

The ruling minority Labour government said that it would also boost the state-controlled bank insurance fund by Nkr5bn, and might consider foregoing the debts of the banks which tap it.

Half the Nkr5bn which was placed in the fund when it was formed has been used already to rescue two commercial banks.

The government will also allow the bank guarantee fund to invest in bank shares and primary capital certificates issued by the savings banks to raise capital.

This measure is specifically designed to allow the state to buy shares of Christiania Bank, the second biggest bank, which announced last night that it was technically insolvent.

Christiania's shares will be written down to zero and it is widely expected that the state will invest Nkr2bn in Christiania shares.

A Nkr1bn allocation is also to be made to the savings banks' own guarantee fund, which this year slid into a deficit of about Nkr1bn, by transferring capital to troubled savings banks.

This is meant to bring the fund into zero balance so that contributions in 1992 by the banks can begin to accrue to allow the fund to be rebuilt.

UK fraud police raid Virani offices

By Richard Donkin in London

THE UK Serious Fraud Office yesterday raided companies and private addresses in London in connection with its investigation into the collapsed Bank of Credit and Commerce International.

The raids centred on the Gillingham Street headquarters of Control Securities, the property and leisure group run by the millionaire Virani Brothers. The London Stock Exchange suspended the shares at 16p before the market opened.

Mr Nazimuddin Virani, the 42-year-old chairman and chief executive of Control Securities, supported on the board by his brothers, Alnasir and Zulfikar, yesterday denied any wrongdoing. He was reported to have been a victim of BCCI's collapse after it was shut by the Bank of England in July.

The SFO action involved visits to the homes of all three brothers and the removal of documents from Control Securities and the Virani Group which share the same headquarters.

Control Securities recorded a pre-tax loss of \$3.8m (\$5.7m) in the financial year to the end of March.

The loss was blamed on the falling property market and a \$3.8m provision to cover the group's exposure to BCCI. The company wrote off \$2m deposits at BCCI and provided for the loss of rent on two properties leased to the bank.

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INTERNATIONAL COMPANIES AND FINANCE

SE-Banken posts 32% increase and bucks sector trend

By John Burton in Stockholm

SKANDINAVISKA Enskilda Banken, Sweden's largest bank, yesterday reported a 32 per cent rise in operating profits to SKr3.1bn (\$477m) for the first eight months of 1991.

The board will hold a special meeting on November 5 to discuss its 28.2 per cent shareholding option in Skandia, the country's largest insurer.

Speculation has increased in recent weeks that SE-Banken might sell its option to Uni Storebrand, Norway's largest insurer, or divide Skandia's operations between itself and Uni Storebrand.

SE-Banken predicted that operating profits for the year would climb about 30 per cent from last year's SKr3.3bn, although it noted that uncertainties remained about the amount of credit losses for the remaining four months of this year.

Losses and provisions amounted to SKr1.7bn, two thirds of its expected losses for the year.

The projected losses for the year include SKr500m that were reserved for 1991 losses in last year's accounts.

Credit losses accounted for 0.83 per cent of outstanding loans, the second-best ratio among Swedish banks after Svenska Handelsbanken, with 0.5 per cent.

Yesterday's SE-Banken results lighten the gloom that has descended on the Nordic banking sector this week after the Norwegian government was forced to rescue Christiana Bank, the nation's second largest, and the Swedish state helped save Forsia Sparbank.

IndustriVarden also reported that its profits after financial items had fallen 11 per cent to SKr390m for the first eight months of 1991, although earnings for the year are expected to match last year's figure of SKr523m.

IndustriVarden said it would merge Bahco's industrial activities, which are concentrated

in the building material and hydraulic industries, with those of Dacke, its plastic and hydraulic subsidiary, as part of a structural rationalisation.

Profits for Dacke slid to SKr5m during the eight-month period against SKr32m.

Bahco earlier this week sold its tool operations to Sandvik, the Swedish engineering concern, as it reported a sharp drop in profits to SKr115m for the eight-month period, against SKr222m a year ago.

The bid price for Bahco was 47 per cent above its current share price, which fell sharply this week after the release of the disappointing results.

Synthelabo takes over drugs group for FFr2bn

By William Dawkins in Paris

SYNTHELABO, the drugs unit of L'Oréal, yesterday announced that it had taken control of Laboratoires Delagrangé, a medium-sized family-owned pharmaceuticals group.

The takeover, at an undisclosed price believed to be more than FF2.2bn (\$340m) in cash and shares, follows last month's sale by L'Air Liquide, the French industrial gases group, of a majority stake in Lipha, its pharmaceuticals offshoot, to K. Merck, the German drugs group.

This is the latest sign of how a growing number of medium-sized French drugs groups are being taken over by larger pharmaceuticals companies.

Government plans, tabled last month, to curb pharmaceuticals consumption and to allow producers of innovative drugs to charge higher prices, have given a clear advantage to companies with high research budgets.

Delagrangé's need to boost its annual research budget was the main reason why its family owners decided in August to sell, said Mr Cyrille Chevillon, general manager of Salomon Brothers' Paris office, which acted for Delagrangé's shareholders.

Synthelabo and Delagrangé combined will have a FF1.8bn per year research budget, focusing on three subjects: the central nervous system, heart disease and gastroenterology.

Synthelabo was chosen from the 12 drug companies that showed interest because the industrial fit with Delagrangé was most suitable, even though it did not offer the highest price, said Mr Chevillon.

Synthelabo has bought a 58 per cent stake in Delagrangé's holding company and will acquire the rest later, during a Delagrangé capital increase.

The combined group will have total sales of FF5.5bn, with just over FF3.3bn from Synthelabo on last year's results and FF1.6bn from Delagrangé.

Hoesch and Krupp talk, but prepare to box

Andrew Fisher finds one German steel group uneasy about the other's 'friendly' stake

MR RALPH NEUKIRCHEN, the self-assured chief executive of Hoesch, was in an awkward position at last week's joint press conference with Krupp, which had just bought a 24.9 per cent stake and said that friendly institutions held enough to give it a majority.

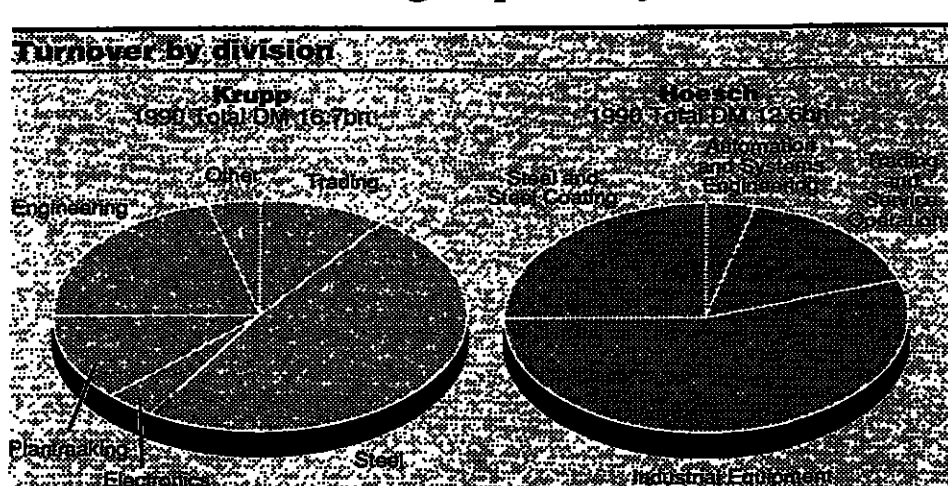
Asked whether it was "a marriage of love", Mr Neukirchen, just 10 weeks into the job, replied that it bore little resemblance to his marriage which had endured 30 years.

Hoesch was clearly taken aback by Krupp's stake. After springing its surprise, Essen-based Krupp said it wanted an amicable deal; the two have already talked about possible co-operation.

Yesterday Mr Neukirchen told city officials in Dortmund, where Hoesch is based, that it could survive alone, although it was not averse to sensible strategic alliances. Earnings had fallen sharply this year, but Hoesch would make a profit.

Mr Gerhard Cromme, Krupp's chief executive, stressed at the press conference that it wanted a friendly partnership with Hoesch, not that about 70 per cent of both companies' activities were in related sectors such as steel, industrial plant, automotive supplies and engineering.

But Mr Alfred Heese, Hoesch's personnel director, was "somewhat disappointed" that the previous talks had not indicated a potential stake. He described the Krupp purchase as "unfriendly". The rest of the



management board also dislikes the idea of a merger.

Several questions arise from the Krupp-Hoesch talks. One is whether a merger would be sensible. Another is whether the move is hostile or friendly and thus has implications for the German takeover scene, where in the past transactions have been worked out behind closed doors. A third is whether Krupp can gain control, even if it obtains a majority.

The industrial logic seems favourable. Most analysts see positive aspects to a merger, especially in steel. Rationalisation would also help other steelmakers by trimming capacity and allowing prices to rise. Moreover, Hoesch is probably still not big enough in

some sectors to compete in today's tough, global markets.

But there are questions about who should take over whom. "Hoesch is a much better company than Krupp", said one analyst, referring to its high level of steelmaking efficiency and the way it weathered the steel crisis of the 1970s.

Krupp only recovered from heavy losses last year; its quoted steel operation paid its first dividend for 16 years. It could only finance a merger with bank support, thus increasing debt. Hoesch has striven hard to diversify from steel. Only 25 per cent of its turnover is now in steel against 49 per cent for Krupp.

The automotive sector is a big customer, accounting for 30 per cent of business; products include shock absorbers, coil springs and stabilisers. Hoesch is also a big supplier of steel to the industry.

"Automotive products form a major section of the manufacturing and industrial technology of Hoesch", notes SAC Enterprises, a UK specialist publisher, in a study of the sector.

It has expanded in Europe and the Americas, and plans to grow further in supply. "The intention is to build sufficient strength to be a partner of the automotive assemblers, not a dependent."

Krupp is also closely linked with vehicles. "The Krupp group has targeted the automo-

tive sector as one into which it would like to expand", says SAC. Its products for the industry include special steels, alloys and catalytic converters.

At the press conference, Mr Cromme was sparing with words when it came to explaining how a merger would work. "The world market is getting tougher and competition is rising."

Before giving its answer, Hoesch will wait for Krupp to put its ideas on the table. In November, it will present its own strategy to its supervisory board. Mr Neukirchen said talks with Krupp would last until mid-1992.

It is too early to draw general conclusions on the German takeover scene. As with Pirelli's attempt to merge with Continental in the tyre business, there has been no proper bid.

Hoesch also has a 15 per cent voting limit to prevent unfriendly takeovers, so the acquisition of a simple majority could be rendered useless. If thwarted, Krupp could try to overturn the voting curb at a shareholders' meeting - but this would be outright hostility.

At this stage, the most that can be said is that Krupp's acquisition of its 24.9 per cent stake was not friendly, since it was done without Hoesch's knowledge.

It remains to be seen in what atmosphere future contacts occur. "Mr Cromme may have won the first round, but he hasn't won the boxing match", said one industrial observer.

Albert Fisher advances by 20%

ALBERT FISHER, the acquisitive UK fresh-produce distributor and food processor, yesterday reported a 20 per cent increase in pre-tax profits to £28.63m (£135m) for the year to August 31, writes Andrew Bolger in London.

However, the group made controversial use of existing accounting standards in its treatment of non-recurring profits and losses.

A £2m profit on the sale of the stake in a trading joint venture was treated as an exceptional item, which increased the profits figure. But a loss of £6.47m on a US

investment was stated as an extraordinary item, and so did not affect the profit and loss account.

This differing treatment, which would be prevented under proposed new accounting standards, was defended by the company on the grounds that the exceptional profit arose directly from its trading activities, while the extraordinary loss was caused by writing off its investment in Pacific Agricultural Holdings, a Californian company not directly related to the group's normal business.

The group yesterday appointed two non-executive directors - Mr Stephen Walls, chief executive of Arjo Wiggins Appleton, the Anglo-French paper group, and Mr Hugh Ashton, chairman of Close Brothers Group, a small merchant bank.

The group said the results reflected underlying organic growth of 5 per cent.

Earnings per share were 6 pence higher at 10.38p. A final dividend of 2p, which compared with 1.85p last year, gives a total for the year of 3.75p, an increase of 12 per cent.

Lex, Page 24

Christiania NKr7.2bn in red

CHRISTIANIA BANK, Norway's second biggest bank, will post net losses of NKr7.2bn (\$1.1bn) for the nine months ended September 30, Mr Sigbjørn Johnsen, the finance minister, told members of parliament last night, writes Karen Fosell in Oslo. In the first eight months of 1990 Christiania lost a net NKr123m.

The bank is due to announce its third-quarter results by the end of next week, earlier than planned.

On Monday, trading in Christiania's shares was suspended on the Oslo bourse after the bank said it had lost its share

capital and faced technical insolvency.

The finance minister said that for the third quarter, Christiania would plunge into a net loss of NKr5.5bn, and that losses on loans and guarantees in this period would reach NKr1.9bn. In 1990 the bank posted a NKr1.85bn net loss, and credit loss provisions reached NKr2.68bn.

For the quarter, Christiania will have to write off NKr470m in losses on securities and will have to write down the value of its real estate portfolio by NKr560m. It will also make a NKr2bn allocation for potential future credit losses.

OCTOBER 1991

H A V A S
HALF-YEAR RESULTS
+ FF 655 Million (- 5.6%)

At its meeting held on October 10, 1991 and chaired by Pierre Dautier, the Board of Directors approved consolidated and parent company accounts for the first half of 1991. Key consolidated figures are shown in the table below.

(millions of FF)	June 30 1991	June 30 1990	Change 1990-1991	Full year 1990
Revenues	13,377	11,809	+ 13.3%	23,661
Income from operations before taxes	938	1,009	- 7.0%	1,978
Consolidated net profit	939	897	+ 4.7%	1,457
Net profit, group share	655	694	- 5.6%	1,154

*Before amortization of goodwill on acquisitions

Despite generally unfavorable conditions in communications and tourism, Havas continued to expand while maintaining income at a healthy level. This reflects both the diversity of the group's sources of income and the benefits of rigorous management.

The half-year figure for consolidated income is the result of contrasting trends, with markets particularly unfavorable in outdoor advertising, full-service advertising, trade press, publishing and tourism, while free-sheet, trade-fair organization, directory and audiovisual divisions continued to expand, albeit at a slower pace. The international multimedia-sales division turned in a strong performance abroad, with sharp rises in both revenues and income generated outside France.

Consolidated revenues for the first half of 1991 totalled FF 13.4bn, representing a rise of 13.3% on the same period of last year in unadjusted terms, or 8.1% on a comparable basis.

Revenues derived from business outside France accounted for 28.9% of the total, up from 23.4% in 1990 and 16% in 1989.

Investment remained vigorous, totalling FF 1,413 m for the first six months of 1991 compared with FF 1,168 m in the first half and FF 2,267 m for the full year in 1990.

Working capital generated by operations came to FF 591 m, compared with FF 594 m in the first half of last year.

Consolidated net profit amounted to FF 939 m, up 4.7% on the same period of last year, and FF 655 m after minority interests, compared with FF 694 m to June 30, 1990 (-5.6%).

Cash and equivalents totalled FF 3,660 m as of June 30, 1991, up from FF 3,322 m as of December 31, 1990.

Pre-tax operating income of parent company Havas SA amounted to FF 221.3 m, a figure comparable with the FF 228.3 m recorded in the first half of last year.

Havas SA net profit stood at FF 339 m, compared with FF 240 m for the first half and FF 402 m full year in 1990.

Trends in communications and tourism to the end of September do not allow us to forecast a rise in profits for 1991 compared with 1990. Net profit after minority interests for 1991 will probably be in line with the first half, slightly lower than the 1990 figure.

In view of current circumstances, the group's main subsidiaries have made productivity a priority since the end of last year, while taking advantage of acquisition opportunities at attractive prices. The result is expected to be a significant improvement in overall business performance.

For the first time, shareholders of Havas and its listed subsidiaries were offered an option to receive 1990 dividends in shares. As a result, 440,095 new shares have been issued, representing an added FF 192 m in equity capital and 72% of all dividends payable.

Following this issue and the exercise of stock options, the capital stock of Havas SA is now represented by 38,905,023 shares.



For further information, write to: HAVAS - Investor Relations, 136, avenue Charles-de-Gaulle - 92200 Neuilly-sur-Seine, France - Phone (1) 47 47 30 00.

There is a limited amount of exhibition space available at the conference

FINANCIAL TIMES CONFERENCES

SPAIN'S ROLE
IN THE NEW EUROPE

Palace Hotel, Madrid, 20 & 21 November 1991

Issues to be discussed:

- The new European economic order - what will be the impact of moving towards economic and monetary union?
- Prospects for Spanish industry in Europe
- The growing regional imbalance - the use of structural funds
- The role of the banks in supporting industry

Speakers taking part include:

D. Jordi Pujol
Generalitat de Catalunya

D. Javier de la Rosa Martí
Corporación Nacional de Leasing

Mr Eneko Landaburu Ilarramendi
Commission of the European Communities

D. Mario Conde
Banesto Group

D. Oscar Fanjul Martín
Repsol, SA

D. Cándido Velázquez-Gaztelu Ruiz
Telefónica de España, SA

D. Claudio Aranzadi
Minister of Industry, Trade and Tourism, Spain

D. José Borrell Fontelles
Minister for Public Works and Transport, Spain

D. Miguel Angel Feito Hernández
Secretary of State for Commerce, Spain

M. Antoine Jeancourt-Galignani
Banque Indosuez

Dr Herbert Meyer
Robert Bosch, SA

D. José Ferrer Sala
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هكذا من القليل

SEARS ACCEPTANCE COMPANY INC.

(formerly Simpsons-Sears Acceptance Company Limited)

NOTICE AND INFORMATION CIRCULAR
WITH RESPECT TO A MEETING OF THE HOLDERS OF THE
FOLLOWING SERIES OF SECURED DEBENTURES

Series	Maturity Date	Series	Maturity Date
Series A	On Demand	Series T	July 15, 1991
Series B	May 15, 1992	Series U	June 15, 1990
Series C	May 15, 1991	Series V	April 1, 1990
Series D	November 15, 1991	Series W	October 1, 1992
Series E	November 15, 1991	Series X	October 2, 1993
Series F	November 15, 1990		

debt of 90 days or more of any other Receivable written off by Sears.

(b) the dollar amount of the Trust Participation Interest at the time would be calculated as the total of all amounts paid by the Trust to a liquidator, plus the amount of the Trust's cumulative share of income for losses generated by the Receivables Pool at such time less any portion of collections actually paid to the Trust by the liquidator. The Trust's share of collections being automatically reinvested in the Receivables Pool to maintain the Trust Participation Interest.

(c) the dollar amount of the Acceptance Participation Interest at the time would be calculated as the balance, at that time, of the dollar amount of the Receivables Pool after deducting the dollar amount of the Trust Participation Interest.

The dollar amount of the Acceptance Participation Interest and the Trust Participation Interest would be calculated and adjusted on a periodic basis to allocate to the Corporation and the Trust their respective entitlements to collections of Receivables and their respective share of income or loss generated by the Receivables Pool.

In some from the Receivables Pool would be generated in an determination period of the sum of service charges, billed to account holder, in each period plus recoveries of previous Charge-Offs, extended the aggregate of all Charge-Offs for each period. When income is earned for any determination period, the Trust would be entitled to receive, as its share, service charges billed to the Receivables during the period, an amount equal to the level of its income from the Receivables Pool for such period multiplied by the average for each period of the dollar amount of the Trust Participation Interest divided by the average for each period of the dollar amount of the Receivables Pool (the "Maximum Trust Entitlement").

Entitlement, and to the debt and equity carrying requirements under that repayment of principal or reduction of capital of the Trust (the "Trust Financing Cost") for each period. If the Trust Financing Cost for any determination period exceeds the Maximum Trust Entitlement for the period, the Trust's entitlement to service charges billed as a share of the dollar amount of the Receivables Pool would be reduced accordingly. However, if the Maximum Trust Entitlement for a subsequent determination period exceeds the Trust Financing Cost for that period, the Trust's share of losses in a preceding period would be recoverable from such surplus.

Generally, the Trust's share of collections would be used to fund the Trust Financing Cost and otherwise would be reinvested in the Receivables Pool to maintain the level of the Trust Participation Interest. However, upon the occurrence of any of the following events, the Trust would apply its full share of collections toward the amortization of its indebtedness:

(a) a failure by Sears as any successor, as Servicer of the Receivables, to make required payments to the Trust;

(b) a material breach by the Corporation of its obligations under the Participation Agreement or any debt instrument, including the Trust Deed;

(c) winding up, bankruptcy, insolvency or similar events relating to Sears or the Corporation;

(d) the failure of the Trust to achieve or maintain specified measures of financial performance; and

(e) the occurrence of an event which entitles the Trustee and/or the Trust to replace Sears as Servicer.

After an Amortization Event, the Trust would receive as its share of the collections for a period an amount equal to the sum of (i) its pro-rata share of the portion of such collections representing service charges, based on the dollar amount of the Trust Participation Interest at the time of payment; and (ii) its pro-rata share of the balance of such collections in excess of the portion representing service charges, based on the dollar amount of the Trust Participation Interest as of the date of the Amortization Event. Payments would continue until the total dollar amount of the Trust Participation Interest was paid in full. Thereafter, the Trust would have no further interest in or right to the Receivables or the proceeds therefrom.

Servicing of the Receivables

The Servicing Agreement, under the Purchase Agreement amended and restated as the Receivables Purchase Agreement, provides that Sears, as Servicer, would be responsible for the servicing of the Receivables. As Servicer, Sears would collect the Receivables for the Trust and the Corporation and would maintain with a chartered bank a trust account for the Trust and the Corporation into which, following processing, collections on account of the Receivables would be paid.

Under the Servicing Agreement, Sears would continue to be reimbursed for its expenses attributable to servicing the Receivables. As the Trust Participation Interest is a serviced interest, the Corporation would be solely responsible for reimbursing Sears for these expenses or for the Corporation's expenses and disbursements of any successor Servicer, regardless of the amount of the Acceptance Participation Interest relative to the size of the Receivables Pool.

The Servicing Agreement would require that Sears, as Servicer, keep accurate records relating to the Receivables and make them available for inspection and audit by the Trust and the Corporation at any time. Events giving rise to the right to replace Sears as Servicer would include:

(a) a failure by Sears for a specified period to make any payment or perform any duty under the Servicing Agreement;

(b) winding up, bankruptcy, insolvency or similar events relating to Sears; and

(c) Sears ceasing to carry on a retail merchandising business.

Enforcement

The rights of the Trust to independently enforce the security constituted by the Trust Deed would be exercisable where a Trust Participation Interest exists at the time of realization. In such event, the Trust's rights would be limited to the right to receive from the Servicer the Corporation's share of collections, as described above. The Trust would also be entitled to elect to terminate the obligation of the Corporation to acquire further Receivables.

Benefits to Debentureholders.

The Corporation and the Trust have entered into the following arrangements with the Trust Deed to be beneficial to Debentureholders, for the following reasons:

(a) the interest rate on all outstanding Debentures will be determined by a 360-day LIBOR rate, which will be increased from 11 1/2% to 12 1/2%.

(b) the redemption price for Debentures being redeemed in circumstances where there has been a failure to maintain the Required Coverage will be charged to the greater of the Canada Yield Price and the redemption price now provided and in such circumstances, a pro-rata portion of all currently outstanding Debentures will be redeemed.

(c) Sears and the Corporation will have access to additional financing alternatives and advance reduced costs on future financing which will result in improved interest coverage ratios for both Sears and the Corporation.

(d) the proceeds of all Debentures issued or repurchased by the Corporation and the Corporation's share of the proceeds of all Debentures issued or repurchased by the Corporation will be used to maintain the Required Coverage to the extent of the deficit.

(e) the Corporation will be prohibited from paying the interest on any Debentures issued or repurchased by the Corporation in excess of the Required Coverage to the extent of the deficit.

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- (iii) a draft of the Servicing Agreement;
- (iv) a draft of the Participation Agreement;
- (v) a draft of the Subordination Agreement; and
- (vi) a draft of the Extraordinary Resolution.

Copies of the following materials may be obtained by Debentureholders or their authorized representatives during normal business hours at any one of such offices:

- (i) regulations established by the Trustee concerning attendance and voting at the Meeting, including regulations relating to proxy voting and voting by holders of unregistered Debentures;
- (ii) forms of deposit certificates and related forms to enable holders of unregistered Debentures to be present and vote at the Meeting without producing their Debenture certificate; and
- (iii) Forms of Proxy.

Quorum, Voting Requirements and Adjournments

A quorum at the Meeting shall consist of the holders of not less than 51% of the principal amount of all outstanding Debentures present in person or represented by proxy. The Extraordinary Resolution must be passed by the affirmative vote of not less than 75% of the votes cast, including the affirmative vote of not less than 75% of the votes cast by holders of Series A Debentures. If so passed, the Extraordinary Resolution shall be binding upon all the Debentureholders, whether present at or absent from the Meeting.

The holders of registered Debentures at the close of business on the second date, October 11, 1991, are entitled to attend in person or by proxy and to vote at the Meeting or any adjournment, as are all holders of unregistered Debentures and holders of registered Debentures transferred after the second date who establish their ownership of Debentures to the Trustee pursuant to the Trustee's regulations.

In the event that a quorum is not obtained at the Meeting within 30 minutes after the time appointed for the Meeting, the Meeting shall be adjourned to such date, being not less than 21 nor more than 60 days later, and at such place and time as may be appointed by the Chairman of the Meeting. Not less than 10 days notice shall be given of the time and place of such adjourned meeting. Such notice shall state that at the adjourned meeting the Debentureholders present in person or represented by proxy shall form a quorum. It shall not be necessary to set forth in such notice the purposes for which the Meeting was originally called or any other particulars. At the adjourned meeting, the Debentureholders present in person or represented by proxy may transact the business for which the Meeting was originally called or any other business properly before the adjourned meeting. If the Extraordinary Resolution is passed at the adjourned meeting by 75% of the votes cast at such meeting, it shall be binding as if it had been passed at the Meeting and the holders of 51% of the principal amount of outstanding Debentures are not present in person or represented by proxy at the adjourned meeting.

Solicitation of Proxies

It is expected that the solicitation of proxies for the Meeting will be made primarily by mail and by publication but proxies may also be solicited in person or by telephone by directors, officers or employees of the Corporation or by advisers retained by the Corporation. The cost of the solicitation of proxies will be borne directly by the Corporation. No person is authorized to give any information or make any representation other than those contained in this Notice and Information Circular and, if given or made, such information or representations must not be relied upon as having been authorized.

Voting of Unregistered Debentures

Holders of unregistered Debentures desiring to vote at the Meeting must first produce their Debentures at the Meeting or deposit their Debentures with the Trustee or one of the paying agents at one of the offices mentioned below or with a bank, another trust company or other depository approved by the Trustee, which depository will issue a Certificate of Deposit in respect of the Debentures. In order to have a depository issue a Certificate of Deposit, holders of unregistered Debentures must complete and deliver Form A (Request for Issue of a Certificate of Deposit) to the depository together with Form B (Certificate of Deposit) and Form C (Receipt for Deposit of Debentures). The depository will then return to the Debentureholder the completed Form B and completed Form C. The Certificate of Deposit will entitle the holder named in the certificate to be present and vote at the Meeting or to appoint a proxy to represent and vote for such holder at the Meeting in respect of the Debentures deposited. If a holder of unregistered Debentures desires to vote by proxy, the completed Certificate of Deposit must accompany the proxy. Debentures deposited will be held on deposit until after the Meeting and will then be returned to the depositor, unless withdrawn prior to such time upon surrender of the relevant Certificate of Deposit. Forms A, B and C and Forms of Proxy may be obtained from any of the offices of the Trustee or one of the paying agents mentioned below.

Voting by Proxy

A holder of Debentures who is unable to be present at the Meeting in person is requested to exercise the right to vote (i) by completing (including signing and dating) and returning by mail to the Trustee a Form of Proxy to the Trustee or a paying agent at one of the offices mentioned below, so as to arrive not later than 5:00 p.m. (Toronto time) on November 15, 1991 or if the Meeting is adjourned, not later than 5:00 p.m. (Toronto time) on the last business day prior to the date at which the Meeting is adjourned or (ii) by presenting a Form of Proxy at the Meeting or adjourned meeting prior to the commencement of the Meeting or adjourned meeting.

Appointment and Revocation of Proxies

The persons named in the Form of Proxy are Larry E. Ginter, Richard C. McMillan and Rudolph R. Veezer, the Vice-President, Chief Financial Officer and Treasurer, Vice-President, Personnel and Credit and Vice-President, Security and General Counsel, respectively, of the Corporation. If a Debentureholder has appointed one of the persons named in the Form of Proxy to act and vote on the holder's behalf as provided in the Form of Proxy, the proxy will be valid in accordance with any instructions concerning the Extraordinary Resolution specified on the Form of Proxy. If the holder does not provide any such instructions, the principal amount of Debentures represented by the proxy will be voted for the approval of the Extraordinary Resolution. A Debentureholder who wishes to appoint some other person to represent the holder at the Meeting may do so by inserting such person's name in the blank space provided in the Form of Proxy or by completing and returning another proxy in form similar to that Form of Proxy. Such other person need not be a Debentureholder.

A Debentureholder who has given a proxy may revoke the proxy (a) by completing and signing a Form of Proxy bearing a later date and delivering or mailing it to Montreal Trust Company or one of the paying agents mentioned below; (b) by depositing an instrument in writing revoking the proxy executed by the holder or by the holder's duly authorized attorney (who must be authorized in writing) to the Corporation at 222 Jarvis Street, Toronto, Ontario, Canada, M5B 2B8, Attention: Secretary, or with the Trustee or one of the paying agents mentioned below, in either case at any time up to and including 5:00 p.m. (Toronto time) on the last business day preceding the day of the Meeting, or any adjournment, at which the proxy is to be used; or (c) by the Chairman of the Meeting or the scrutineers prior to the commencement of the Meeting on the day of the Meeting, or any adjournment, at which the proxy is to be used; (d) by attending the Meeting or any adjournment in person and registering with the scrutineers as a Debentureholder present in person; or (e) in any other manner permitted by law.

The principal amount of Debentures represented by a properly executed proxy in favour of the persons designated in the Form of Proxy will be voted in accordance with any specifications so made on the proxy.

Debentures Eligible to be Voted and Principal Holders

As of October 8, 1991, there were outstanding respectively, \$175,000,000 principal amount of Series A Debentures and \$346,047,000 principal amount of Debentures of all other Series. As at that date, Canadian Imperial Bank of Commerce and Royal Bank of Canada each owned \$87,500,000 principal amount of Series A Debentures, being all of the outstanding Series A Debentures. To the knowledge of the directors and officers of the Corporation, no person beneficially owns, directly or indirectly, or exercises control or direction over, more than 10% of the principal amount of outstanding Debentures of all other Series, other than The Manufacturers Life Insurance Company, which, to the Company's knowledge, owns approximately \$36,676,000 principal amount of Debentures.

Director's Approval

The contents and sending of this Notice and Information Circular have been approved by the board of directors of the Corporation.

RUDOLPH R. VEEZER
Vice-President, Secretary
and General Counsel

DATED at Toronto, Ontario, Canada this 18th day of October, 1991.

MONTREAL TRUST COMPANY,
as trustee for the Debentureholders, at
the request of Sears Acceptance Company Inc.

J. BLYTH
Manager, Central Region,
Corporate Services Division

Offices of Montreal Trust and the Paying Agents

Copies of the documents referred to above under "Relevant Documents" may be examined or obtained, as the case may be, at any of the following offices:

Montreal Trust Company:		
15 King Street West Toronto, Ontario M5H 1B4 Attention: Corporate Trust Services	Place Montreal Trust 1800 McGill College Avenue Montreal, Quebec H3B 3K9 Attention: Corporate Trust Services	221 Postage Avenue P.O. Box 369 Winnipeg, Manitoba R3C 2J1 Attention: Corporate Trust Services
1690 Hollis Street P.O. Box 2187 Halifax, Nova Scotia B3J 3J9 Attention: Corporate Trust Services	411 8th Avenue S.W. Calgary, Alberta T2P 1E7 Attention: Corporate Trust Services	510 Baurard Street Vancouver, B.C. V6C 3B9 Attention: Corporate Trust Services
Paying Agents:		
Royal Bank of Canada 71 Queen Victoria Street London, England EC4V 4DE Attention: Giselle Waman	Royal Bank of Canada (Suisse) Rue Dufour 6 1204, Geneva Switzerland Attention: Mr. J. Bourger	Royal Bank of Canada Royal Bank Plaza Toronto, Ontario Canada M5J 1J5 Attention: Mrs. Barbara Schiele
NMB Bank (Belgium) S.A./N.V. Rue de Ligne 1 B-1000 Brussels Belgium Attention: Mr. Robert Luidman	Banque Générale de Luxembourg 14 Rue Alfréding L-1291 Luxembourg Attention: Mr. Gelsen Schlingens	Royal Saint George Bank S.A. 3 Rue Scribe L-1400 Paris France Attention: Paying Agency Dept.

NOTICE IS HEREBY GIVEN that a meeting of the "Meeting" of the holders of the following series of secured debentures of Sears Acceptance Company Inc. (the "Corporation") will be held at the Corporation's head office, 222 Jarvis Street, Toronto, Ontario, Canada at the Barton Wood Auditorium on Monday, November 12, 1991 at 10:00 a.m. (Toronto time). The outstanding series of Debentures are listed below. The Debentures were issued under a Trust Deed and Mortgage and a Trust Deed of Hypothec. Mortgage and Pledge each dated as of February 1, 1991 (the "Principal Deed") as supplemented by Supplemental Deeds of Trust and Mortgage executed as of various dates (collectively the "Trust Deed") by the Corporation in favour of Montreal Trust Company (the "Trustee") as trustee.

This Notice and Information Circular is furnished at the Corporation's request in connection with the solicitation of proxies by the management of the Corporation to be used at the Meeting and any adjournment thereof.

INTERNATIONAL COMPANIES AND FINANCE

Bristol-Myers and Pfizer improve in third quarter

By Karen Zagor in New York

THE pharmaceutical industry's ability to thrive regardless of the state of the economy was reflected in the third-quarter results of Bristol-Myers Squibb and Pfizer, two leading US pharmaceutical companies.

Bristol-Myers turned in a 14 per cent rise in net income to \$563.5m, or \$1.08 a share, from \$495.9m, or 94 cents, in 1990 quarter. Sales grew to \$2.76bn from \$2.62bn. Pre-tax earnings rose 10 per cent to \$784.2m from \$715.6m.

Although the results were strong, many on Wall Street had expected growth of about 20 per cent from Bristol-Myers. Shares in the company fell 1/4 to \$32 in morning trading.

Pfizer, which is starting to reap the rewards of its invest-

ment in research and development, saw net income in the quarter grow 13 per cent to \$274.7m, or 81 cents a share, from \$243.3m, or 72 cents, in the year-earlier period.

Last year's earnings per share have been restated to reflect a two-for-one stock split in the first quarter.

Sales in the quarter advanced 9 per cent to \$1.77bn from \$1.64bn. Excluding the divestiture of Pfizer's citric acid business in December, underlying sales rose 11 per cent in the quarter.

Pfizer's R&D expenses grew 16 per cent in the quarter to \$179.5m from \$154.6m.

Mr William Steere, president and chief executive, said new pharmaceutical products had

accounted for nearly half of Pfizer's pharmaceutical sales in the latest quarter, compared with 33 per cent a year ago.

Sales of Procardia XL, a cardiovascular drug, surged 84 per cent, while sales of Diflucan, an antifungal, advanced 55 per cent.

"This momentum should continue with the further worldwide introduction of new products," Mr Steere said.

Pfizer's Zolofit anti-depressant drug this month received an "approval letter" from the US Food and Drug Administration (FDA), increasing the likelihood it will be on the market by the end of the year. Two other drugs have been favourably reviewed by FDA advisory committees.

CP Forest slips into the red with C\$55m loss

By Robert Gibbens in Montreal

CANADIAN Pacific Forest Products, one of Canada's two biggest newspaper producers, reported a net loss of C\$55m (US\$48.6m), or C\$1.26 a share, in the third quarter, against a profit of C\$1m, or 2 cents, in the 1990 quarter.

CPFP's final net loss was C\$1m after including a C\$54m gain on the sale of its tissue business. Sales from continuing operations were C\$499m against C\$545m.

CPFP is the first Canadian integrated forest products company to report for a third quarter. Others are expected to report significant losses.

The company blamed the result on lower shipments and weak prices for newsprint and market pulp, the high Canadian dollar and higher borrowing costs. Packaging products improved slightly, as did white papers, but timber prices fell sharply in the third quarter.

The loss for the first nine months was C\$107.5m, or C\$2.44 a share, against a net profit of C\$12.4m, or 28 cents, a year earlier. Sales were C\$470m, against C\$1.71bn.

Capital spending for the nine months was C\$336m. Several big projects in Quebec and Ontario are scheduled for completion within the next 18 months. Expenditures are expected to decline gradually over this period.

MacMillan Bloedel, western Canada's largest forestry group, blamed the continuing slump in newsprint and pulp prices for a C\$29.5m third-quarter loss.

The loss, equal to 29 cents a share, compares with net earnings of C\$6.2m, or 3 cents a share, in the year-earlier period. Sales dipped to C\$685.3m from C\$719.4m.

Losses for the first nine months were C\$87m, a sharp reversal from the C\$65m profit posted in the 1990 period.

Northrop buoyed by B-2 bomber

NORTHROP, the US defence contractor, said its third-quarter profits had risen on increased sales of the B-2 stealth bomber, which more than offset lower margins on the F/A-18 and 747 aircraft, Reuters reports.

Earnings rose to \$53.5m, or \$1.14 a share, from \$42.4m, or 90 cents, in the 1990 quarter. Sales increased to \$1.56bn from \$1.28bn.

Operating profit in each of Northrop's three main industries - aircraft, electronics and missiles - improved.

Earnings for the first nine months were \$129.3m, or \$2.75 a share, up from \$167.7m, or \$3.57, in the 1990 period. Year-ago results include an after-tax gain of \$67.1m, or \$1.42 a share, on the sale of the company's headquarters complex.

Colgate advances 14% to \$96m on operating level

By Martin Dickson in New York

COLGATE-Palmolive, the US household products group, yesterday reported a 14 per cent increase in third-quarter net income before taking a previously announced restructuring charge which pushed the company \$146.6m into the red.

Colgate announced last month that it would be taking a \$243m after-tax charge to cover the closure or reconfiguration of 25 of its 91 factories around the world and the trimming of its labour force by 8 per cent.

Including the charge, the company's net loss worked through at \$1.13 a share and compared with profits of \$84.1m, or 60 cents, in the same period last year. Sales rose 3

per cent to \$1.5bn on worldwide volume up 5 per cent.

Excluding the charge, net income rose to \$96.4m and earnings per share were 68 cents.

Colgate has undergone extensive rationalisation in recent years under Mr Reuben Mark, the chairman. He said yesterday that the quarterly operating results were excellent in view of the recession in much of the developed world and weaker European currencies.

Some two-thirds of the group's sales are outside the US.

Hill's Pet Products, which makes special food for animals which can only be dispensed by veterinary surgeons.

European profits were slightly below the 1990 level because of currency shifts.

Gross profit margins improved from 44.8 per cent to 45.8 per cent.

The increased profits at Colgate-US stemmed from health volume growth, which was up 6 per cent, as well as greater plant efficiencies and tighter expense controls.

The company also announced plans for a public offering of 10m shares, which it said would be used to repay debt and for general corporate purposes.

Share deal agreed by mining companies

By Mark Westfield in Sydney and Bernard Simon in Toronto

THE INTRIGUING relationship between Canada's Teck Corporation, Australia's MIM Holdings and Metallgesellschaft of Germany, is being reorganised.

The three companies and their associates already control about 8 per cent of the western world's copper production, 12 per cent of the zinc output and 19 per cent of lead production.

In 1986 they took control of Cominco, Canada's biggest lead-zinc miner, in a C\$60m (US\$265.5m) deal with Canadian Pacific.

In a complex restructuring Metallgesellschaft is to exchange its interest in Cominco for MIM shares, as well as Teck shares held by MIM. The deal, valued at C\$195m, will lift Metall's stake in MIM from 4 per cent to 8.5 per cent, bringing Metallgesellschaft's total interest in the Australian company to 14 per cent.

Not only will this give the German group a bigger foothold in Australia and the fast-growing Asia-Pacific region, but Metall and MIM also intend to expand their joint venture operations into bigger projects, particularly in Chile.

Metall's interest in Teck will rise from 9.5 per cent to 14.1 per cent, consolidating its position as the largest shareholder in Teck after the Kerrill family.

Mr Klaus Zettler, Metall's president, pointed out that his company previously had swapped small stakes in two companies for a more substantial shareholding in Teck.

Teck, Metall and MIM control Cominco via a joint venture which owns 45 per cent of that company. Teck holds half the shares of the joint venture, with the remaining half split equally up to now between the Australian and German companies. After the restructuring, Metall's interest in Cominco will be an indirect one through its holdings in MIM and Teck.

While MIM's interest in Cominco will rise to 22.5 per cent, MIM will issue new shares to Metallgesellschaft, with shareholders' approval, at A\$1.898 a share, compared with yesterday's MIM closing price of A\$2.17, 8 cents up on the day.

The German group will become MIM's second largest shareholder, behind the US Asarco group, which has 18.5 per cent. MIM also has a cross-holding in Asarco, a leading American base metals group, and owns 25 per cent of that group.

Mr Norman Fussell, MIM's chief executive, said one of Cominco's main attractions to his company was its Red Dog deposit in Alaska, rated one of the world's lowest-cost zinc mines. Cominco also has 45 per cent of Aberfoyle, which operates the Hellyer lead-zinc mine in Tasmania.

Inland Steel suffers further setback

By Barbara Durr in Chicago

INLAND Steel, beleaguered by low prices and slack demand in its main markets of automobiles and other consumer durables, was able to slow the pace of its losses during the third quarter. However, the outlook for the company continues to be gloomy.

The company recorded a third-quarter net loss of \$18.5m, or 87 cents a share, compared with loss of \$2.2m, or

27 cents, in the 1990 period. However, the loss was not as great as those in the previous three quarters.

Inland reduced its operating loss compared with the second quarter by 42 per cent and its net loss by 25 per cent.

Third-quarter sales were 10 per cent off from the year-earlier period and slightly lower than in the second quarter.

Mr Frank Luerssen, chair-

man, warned of an uncertain outlook for consumer durables, particularly automobiles. "We're taking a very cautious attitude toward both the fourth quarter and the early months of 1992," he said.

For the first nine months, Inland suffered a net loss of \$83.8m, or \$3.4 a share, compared with a net income of \$36.5m, or 55 cents, for the same period last year.

Digital edges higher but disappoints

DIGITAL Equipment, the US computer manufacturer, yesterday reported first-quarter earnings at the low end of Wall Street forecasts, Reuters reports.

The group earned \$28.5m, or 23 cents a share in the three months to end-September, compared with \$26.2m, or 21 cents, in the year-earlier period. Revenues for the quarter rose to \$3.29bn from \$3.09bn.

Digital said it had yet to see evidence in its business that would indicate an improved economy, adding that the recession would continue to affect the industry at least in the near-term.

Mr Jack Smith, senior vice-president, said that the company would keep its expenses on a downward trend. First-quarter expenses were down \$100m from the year-earlier period, and the company reduced its workforce by 4,000 people from a year ago.

American Barrick achieves record earnings and output

By Robert Gibbens in Montreal

AMERICAN Barrick Resources, North America's fastest-growing gold producer, has posted peak earnings and production for the third quarter to the end of September. It also announced that its shares would soon begin trading on the London Stock Exchange.

Barrick, controlled by Mr Peter Munik, the Toronto financier, reported net profit of US\$28.2m, or 20 cents a share, up 51 per cent from \$15.6m, or 12 cents, in the year-earlier period. Revenues were \$92m, against \$65m.

Production was 221,849 ounces, compared with 163,366 ounces a year ago. The average price realised was \$433 an ounce, against \$458. Average cash costs fell to \$279 an ounce from \$339.

Earnings for the first nine months were \$88.4m, or 50 cents a share, up 59 per cent from \$43.1m, or 33 cents, a year earlier. Revenues in the latest

nine-month period were \$255m, against \$179m. Output was 595,524 ounces, against 437,562 ounces.

The Goldstrike mine in Nevada produced 408,310 ounces, up 61 per cent from a year earlier.

Higher gold sales combined with lower operating costs and price hedging were the main reasons for the record results, said Mr Robert Smith, president. Production will pass 700,000 ounces for all of 1991.

Goldstrike alone will produce more than 900,000 ounces in 1992, as the company begins to mine high-grade ore. Barrick plans to spend US\$150m to build a second mine at its Pueblo Viejo deposit also in Nevada. Barrick's total production is expected to exceed 1.1m ounces next year.

Barrick shares are already traded in New York, Toronto, Montreal, Paris and on the Swiss Stock Exchanges.



ACCOR REPORTS LOWER FIRST-HALF RESULTS, IMPROVED OUTLOOK

Paris, October 15, 1991 - Accor, the Paris-based international hotel and food service group, today reported a 25 per cent decrease in first-half net income, and forecast that Group consolidated profits for the year as a whole should remain roughly in line with 1990 performance.

In millions of	First half			1991/1990 % change	1990 full year FF
	1991 US\$*	1991 FF	1990 FF		
Sales volume managed**	1,744.4	10,724.6	10,849.8	- 1.2 %	22,836.7
Sales volume managed, comparable structure	1,531.8	9,417.6	8,973.9	+ 4.9 %	-
Consolidated sales**	1,184.6	7,282.9	8,008.8	- 9.1 %	13,776.5
Income from current operations, before taxes and equity method companies	86.7	533.0	771.1	- 30.8 %	1,568.8
As a % of consolidated sales		7.3 %	9.6 %		11.4 %
Net income after minority interests	69.6	427.6	572.4	- 25.3 %	1,004.8
Of which :					
- exceptional gains, net	30.9	190.1	241.5		210.0
Cash flow	162.3	997.9	1,078.5	- 7.4 %	2,051.0

* At the June 28, 1991 exchange rate of US\$1 = FF 6.1480.

** Comparisons affected by the acquisition of Motel 6 and the sale of Générale de Restauration et Scapa.

The crisis experienced by the tourism industry in the aftermath of the Persian Gulf war, and the virtual halt in economic growth during the period particularly affected the Group's hotel sector, with the exception of Formule 1 budget hotels. The countries most affected were the UK, France and The Netherlands. This crisis is estimated to have lowered the Group's first-half income by some FF 100 million, as previously forecast.

Other developments impacting the Group's first-half performance included :

- financial expenses related to the acquisition of the US budget motel chain Motel 6 by IBL SA, 40 per cent held by Accor. However, Motel 6's profits for the year as a whole will be higher than initially forecast;

- Accor's recent restatement of the impact of its subordinated debt (Titres subordonnés à durée indéterminée, or TSDIs) to conform with accounting methods recommended by the French stock exchange authorities; this impacted net income by about FF 35 million as compared to previous estimates;

- the sale of Accor's 66.6 per cent interest in Générale de Restauration to a company controlled by this unit's management and employees. This transaction generated capital gains of FF 190 million. As a result of this operation, French institutional catering activities are no longer consolidated.

In the first half of the year, cash flow from operations decreased by only 7.4 per cent from the 1990 first-half level.

Though a strong economic recovery is not likely, the outlook for the second half of the year is more favorable. Hotel occupancy rates rebounded to normal levels starting in August, and cost-cutting measures adopted in early 1991 started to bear fruit.

Reflecting its strong diversification by product and sector of activity - the service voucher sector, for example, recorded revenue growth of 20 per cent during the period - the difficult environment affecting the hospitality industry as a whole did not hurt Accor as severely as many of its competitors, and the Group was able to pursue its longstanding development strategy.

Accor's strong position in the budget lodging segment, its alliance with Compagnie Internationale des Wagons-Lits, and its increasing involvement in such regions as eastern Europe and Asia-Pacific, enable it to face medium- and long-term prospects with confidence.

Accor common shares, traded on the Paris Stock Exchange, may be accessed on the Reuters Equities 2000 service under ACCP.PA and on Quotron under ACCOF.EU.

COMPANY RESULTS IN BRIEF

Bowater net income falls to \$7.1m as sales slacken

BOWATER, the largest producer of newsprint in the US, reported third-quarter net income of \$7.1m, or 17 cents a share, on sales of \$312m. This was substantially below third-quarter 1990 net income of \$23.7m, or 63 cents, on sales of \$346.6m.

For the nine months to September 28, net income was \$41.4m, or \$1.14 a share, on sales of \$288m. In the same period last year, net income was \$60.1m, or \$1.57, on sales of \$1.03bn.

Reebok, the sports shoe maker, announced third-quarter net income of \$66.2m, or 71 cents a share, compared with \$41m, or 36 cents, in the year-earlier period. Sales for the period were \$764.3m, against \$588.9m for the third-quarter last year.

For the first nine months, net income was \$185m, or \$1.82 a share, with sales of \$2.1bn. For the comparative period of last year, net income was \$137.1m, or \$1.20, on sales of \$1.7bn.

MCI Communications, the second-largest long-distance carrier, reported third-quarter net income of \$133m, or 51 cents a share, against a net loss of \$168m, or 69 cents, in

the 1990 period. Revenue grew to \$2.15bn from \$2.00bn in the same period last year.

For the nine months to end-September, net income was \$407m, or \$1.48 a share, significantly higher than last year's net income of \$172m, or 59 cents. Revenue increased 10.5 per cent to \$6.3bn, from \$5.7bn a year ago.

Lockheed, one of the largest US defence contractors, posted third-quarter net earnings of \$81m, or \$1.23 a share, on sales of \$2.4bn. This compares with net earnings of \$68m, or \$1.36, on sales of \$2.3bn in the same period last year.

For the first nine months of 1991, net earnings were \$205m, or \$3.23 a share, on sales of \$7.1bn, compared with earnings of \$236m, or \$3.73, on sales of \$7bn in the corresponding period of 1990.

Funded sign-ups of new and follow-on orders during the first nine months of 1991 totaled \$2.2bn. Funded backlog was \$6.8bn on September 30, while total backlog, which includes unfunded programmes under contract with US and foreign governments totaled \$15.7bn.

Compiled by Rivka Nachoma in New York

THE OPORTO GROWTH FUND LIMITED

The Oporto Growth Fund Limited wishes to notify shareholders that the Annual General Meeting will also be held at 2.30 pm on 22nd November 1991 at Chase House, Grosvenor Street, St. Helier, Jersey. The meeting will be held in French. The meeting will be held in French. The meeting will be held in French.

Shareholders are invited to attend the meeting. The meeting will be held in French. The meeting will be held in French. The meeting will be held in French.

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(Registered in Curacao. Registered No. 41415)

OPEN OFFER

of 10,000,000 New Ordinary Shares of 10p each at 85p per share payable in full on acceptance

by

JAMES CAPEL & CO. LIMITED

and

DURLACHER WEST LIMITED

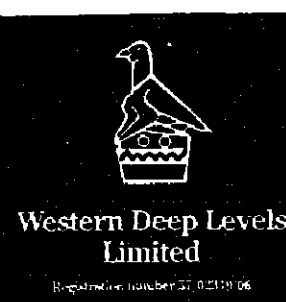
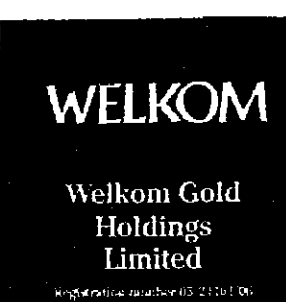
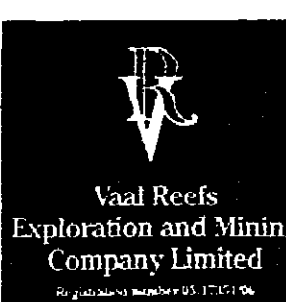
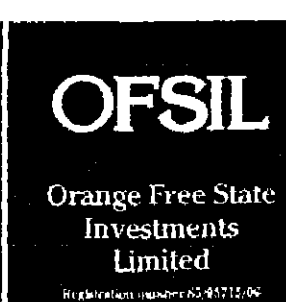
Intrum Justitia NV ("the Company") has announced that it is proposing to raise approximately £8.25 million, net of expenses by the issue of 10,000,000 New Ordinary Shares in the Company at 85p per share. By means of an Open Offer, existing shareholders are being given an opportunity to acquire 10,000,000 New Ordinary Shares at the same price per Share.

Application Forms for those bearer shareholders wishing to acquire the New Ordinary Shares of 10p each in the Company under the Open Offer upon the basis of 0.96618358 New Ordinary Shares for every 10 Ordinary Shares are available upon the submission of Coupon No. 7 to the Paying Agents at the address shown below together with full registration details. Application will be in registered form. Copies of the Circular sent to holders of registered shares in connection with the Open Offer will also be available at the same address.

Paying Agents

Kreditbank S.A. Luxembourg
43 Boulevard Royal
L-2955 Luxembourg
Luxembourg

Hamro Bank Limited
41 Tower Hill
London EC3N 4HA
United Kingdom



Improvement in Results sustained

Abridged quarterly and interim reports – Dividend declarations

Abridged reports for the quarter ended September 30 1991

Freegold

Issued Capital in shares of 50 cents each: 116 179 121 ordinary and 1 559 093 ordinary shares.

The following are the results of the company and its wholly-owned operating subsidiary, Free State Consolidated Gold Mines (Operations) Limited.

	Quarter ended Sept 1991	Quarter ended June 1991	Six months ended Sept 1991
Gold			
Area mined – m ³ 000	966	972	1 938
Tons milled 000	6 655	6 677	13 332
Yield – g/t	4.24	4.16	4.20
Production – kg	28 185	27 789	55 974
Cost – R/ton milled	124.01	119.79	121.90
– R/kg produced	29.282	28.782	29.034
Price received on gold sales – R/kg	33 778	32 967	33 338
Metallurgical Scheme			
Silicon treated – tons 000	2 992	2 992	5 984
Gold produced – kg	703	345	1 048
Acid produced – tons	102 561	54 209	156 770
Turnover	960.7	939.3	1 900.0
Profit before taxation	131.0	132.2	263.2
Provision for taxation	12.0	17.0	29.0
Profit after taxation	119.0	115.2	234.2
Appropriation for capital expenditure after loan finance	50.2	59.4	109.6
Profit available	68.8	55.8	124.6
Interim dividend			123.6
Increase in retained profit			1.0
Earnings per share – cents	59	47	106
Capital expenditure – R million	49.1	52.7	101.8

Note: Orders placed and outstanding on capital contracts as at September 30 1991 totalled R21.6 million.

Ergo

Issued Capital in shares of 50 cents each: 42 078 712 ordinary and 5 011 802 S ordinary shares.

	Quarter ended Sept 1991	Quarter ended June 1991	Six months ended Sept 1991
Material treated – tons 000	9 982	9 982	19 964
Gold production – kg	2 794	2 701	5 495
Uranium production – kg	2 372	–	2 372
Acid production – tons	41 311	41 108	82 419
Price received on gold sales – R/kg	34 202	32 706	33 399
Turnover	103 127	96 654	199 781
Profit before taxation	19 452	13 258	32 710
Ergo division	9 906	5 521	15 427
Daggalontein division	8 651	8 121	16 772
Sinmergo division	895	(384)	511
Provision for taxation	249	979	1 228
Profit after taxation	19 203	12 279	31 482
Appropriation for capital expenditure	15 021	5 877	20 898
Profit available	4 182	6 402	10 584
Interim dividend			10 016
Increase in retained profit			568
Earnings per share – cents	8	13	21
Capital expenditure – R 000	13 827	5 705	19 532

Note: 1. Sufficient material has been acquired to continue operations at the Sinmergo Plant until at least the end of 1991. Efforts continue to acquire additional material to keep the plant operational until June 1992 when, in terms of the agreement with The Stauer and Jack Mines Limited Group, operations must cease. Some of the facilities at the Sinmergo Plant will be used for the pumping of material to the Ergo Plant for treatment and it is anticipated that pumping will start in the second half of 1992.
2. Orders placed and outstanding on capital contracts as at September 30 1991 totalled R20 271 000.

Vaal Reefs

Issued Capital in shares of 50 cents each: 19 000 000 ordinary and 113 623 S ordinary shares.

	Quarter ended Sept 1991	Quarter ended June 1991	Nine months ended Sept 1991
Gold			
Area mined – m ³ 000	474	456	1 307
Tons milled 000	2 880	2 861	5 741
Yield – g/t	6.44	6.30	6.50
Production – kg	18 411	18 324	36 735
Cost – R/ton milled	158.53	159.83	160.10
– R/kg produced	24.626	21.951	24.789
Price received on gold sales – R/kg	33 891	32 820	32 788
Uranium oxide			
Tons treated 000	1 378	1 263	2 641
Yield – g/t	0.21	0.21	0.21
Production – kg	286 970	266 690	553 660
Turnover	626.6	641.7	1 268.3
Profit before taxation	148.3	144.0	292.3
Provision for taxation	29.8	15.9	45.7
Profit after taxation	118.5	128.1	246.6
Appropriation for capital expenditure	69.0	86.6	155.6
Profit available	49.5	41.5	91.0
Dividends – Interim of 435 cents per share paid on September 13 1991			83.1
Increase in retained profit			49.7
Earnings per share – cents	260	217	695
Capital expenditure – R million	62.9	79.2	214.3

Note: 1. Capital expenditure is forecast to reach R310 million for the year, assuming current production and price trends are maintained. This exceeds the R276 million advised in the annual report.
2. Following the curtailment of underground mining operations in the Arikander Lease area, alternative means of exploiting underground reserves were evaluated. A contractor has been appointed to mine underground ore in a limited portion of the lease area and on a restricted tonnage basis.
3. The previous quarter's results include a half-yearly dividend from Southval Holdings Limited and are therefore not directly comparable with this quarter.
4. Orders placed and outstanding on capital contracts as at September 30 1991 totalled R72.5 million.

Elandsrand

Issued Capital in shares of 20 cents each: 96 619 825 ordinary and 355 643 S ordinary shares.

	Quarter ended Sept. 1991	Quarter ended June 1991	Nine months ended Sept. 1991
Area mined – m ³ 000	113	105	321
Tons milled 000	547	587	1 687
Yield – g/t	6.63	6.42	6.54
Production – kg	3 627	3 769	11 033
Cost – R/ton milled	162.89	143.10	151.75
– R/kg produced	24.566	22.286	23.204
Price received on gold sales			
– R/kg	33 931	32 902	32 805
	R000	R000	R000
Turnover	122 180	125 827	362 638
Profit before taxation	32 949	41 229	105 248
Provision for taxation	458	299	953
Profit after taxation	32 491	40 930	104 295
Appropriation for capital expenditure	26 065	35 220	82 685
Profit available	6 426	5 710	21 610

Note: Orders placed and outstanding on capital contracts as at September 30 1991 totalled R9 643 000.

S.A. Land

Issued Capital in shares of 35 cents each: 9 182 700 ordinary and 131 432 S ordinary shares.

	Quarter ended Sept 1991	Quarter ended June 1991	Nine months ended Sept 1991
Tons milled 000	499	568	1 641
Yield – g/t	0.82	0.67	0.71
Production – kg	409	382	1 173

S.A. Land – continued

	Quarter ended Sept 1991	Quarter ended June 1991	Nine months ended Sept 1991
Production, transport and screening costs			
– R/ton milled	23.32	21.15	21.31
– R/kg produced	26.452	31.450	29.807
Price received on gold sales – R/kg	34 057	33 433	33 027
Turnover	R800	R800	R800
Profit before taxation	875	594	2 068
Provision for taxation	54	86	238
Profit after taxation	821	498	1 750
Appropriation for capital expenditure	(25)	9	(44)
Profit available	846	489	1 794
Dividend – Interim of 10 cents per share paid on September 13 1991			931
Increase in retained profit			863
Earnings per share – cents	9	5	19
Capital expenditure – R 000	(26)	12	10

Notes: 1. The pumping of water and the mining of the shaft pillar, as mentioned in the previous quarterly report, stopped on cessation of the State subsidy. All equipment that could be recovered from underground operations has been brought to surface and the shaft allowed to flood.
2. There were no orders placed or outstanding on capital contracts as at September 30 1991.

Western Deep Levels

Issued Capital in shares of R2 each: 27 194 115 ordinary and 517 963 S ordinary shares.

	Quarter ended Sept 1991	Quarter ended June 1991	Nine months ended Sept 1991
Area mined – m³ 000	245	242	707
Tons milled 000	1 675	1 700	4 969
Yield – g/t	6.21	6.14	6.25
Production – kg	10 404	10 430	31 049
Cost – R/ton milled	146.87	138.16	144.09
– R/kg produced	23.646	22.519	23.059
Price received on gold sales – R/kg	33 896	33 007	32 960
Turnover	354.9	351.0	1 031.1
Profit before taxation	117.8	120.7	238.5
Provision for taxation	24.0	24.2	58.7
Profit after taxation	93.8	96.5	279.8
Appropriation for capital expenditure	61.5	66.4	190.9
Profit available	32.3	30.1	88.9
Dividend – Interim of 180 cents per share paid on September 13 1991			49.9
Increase in retained profit			39.0
Earnings per share – cents	117	108	298
Capital expenditure – R million	61.6	60.7	183.3

Note: Orders placed and outstanding on capital contracts as at September 30 1991 totalled R27.1 million.

Abridged interim report for the six months ended 30 September 1991

Welkom

Issued Capital: 35 350 937 ordinary shares of 50 cents each.

	Six months ended Sept 30 1991	Six months ended Sept 30 1990	Year ended March 31 1991
Income from listed investments	R800	R800	R800
Profit before taxation	25 048	13 156	33 421
Provision for taxation	24 802	12 884	32 982
Profit after taxation	24 646	12 726	32 960
Dividends – Interim of 70 (Sept. 30 1990: 36) cents per share	24 746	12 726	12 726
– Final of 57 cents per share paid on June 14 1991	–	–	20 150
Turnover	24 746	12 726	32 960

Welkom – continued

	Six months ended Sept 30 1991	Six months ended Sept 30 1990	Year ended March 31 1991
Production, transport and screening costs			
– R/ton milled	23.32	21.15	21.31
– R/kg produced	26.452	31.450	29.807
Price received on gold sales – R/kg	34 057	33 433	33 027
Turnover	R800	R800	R800
Profit before taxation	875	594	2 068
Provision for taxation	54	86	238
Profit after taxation	821	498	1 750
Appropriation for capital expenditure	(25)	9	(44)
Profit available	846	489	1 794
Dividend – Interim of 10 cents per share paid on September 13 1991			931
Increase in retained profit			863
Earnings per share – cents	9	5	19
Capital expenditure – R 000	(26)	12	10

Ofsil

Issued Capital: 22 514 094 ordinary shares of 1 cent each.

	Six months ended Sept 30 1991	Six months ended Sept 30 1990	Year ended March 31 1991
Income from listed investment	R 000	R 000	R 000
Profit before taxation	61.7	32.3	82.3
Taxation	61.3	32.1	81.9
Profit after taxation	0.4	0.2	0.4
Dividends – Interim of 372 (September 30 1990: 143) cents per share	61.2	32.2	32.2
– Final of 220 cents per share paid on June 14 1991	–	–	49.5
Increase/(decrease) in retained profit	0.1	(0.1)	0.1
Earnings per share – cents	272	143	363

Dividend declarations

Dividend declarations

Interim dividends for the year ending March 31 1992 have been declared payable on or about Friday, December 13 1991 to shareholders of the following companies registered at the close of business on Friday, November 8 1991, and to holders of share warrants to bearer issued by Freegold and Ofsil:

Company	Dividend number	Cents per share
Ergo	26	20
Freegold	73	105
Ofsil	12	272
Welkom	69	70

The transfer registers and registers of members will be closed from Saturday, November 9 to Saturday, November 23 1991 both days inclusive. The full conditions relating to the dividends, including those payable to the holders of share warrants to bearer issued by Freegold and Ofsil upon presentation of coupons marked "South Africa" and No. 12 on the side reflecting the share warrant number, may be inspected at the registered and London offices of the companies and the transfer secretaries.

By order of the boards
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED
Secretaries
per C.R. Bull
Senior Divisional Secretary

October 17 1991

Notes:
1. Unless otherwise stated all results are unaudited.
2. All companies are incorporated in the Republic of South Africa.
3. The unabridged reports will be posted on or about Wednesday, October 23 1991 and copies are available from the Transfer Secretaries and registered and London offices.

TRANSFER SECRETARIES
Consolidated Share Registrars Limited
First Floor, Edura
40 Commissioner Street
Johannesburg 2001
(PO Box 61051, Marshalltown 2107)

REGISTERED OFFICES
44 Main Street
Johannesburg 2001
(PO Box 61587, Marshalltown 2107)

LONDON OFFICES
Bourne House
34 Beckenham Road
Beckenham
Kent BR3 4TU

Johannesburg
October 17 1991

The unabridged reports will be posted to members, debenture and option holders, and to persons on the mailing lists. Copies of the unabridged reports are available from the Transfer Secretaries and the Head and London offices.



INTERNATIONAL COMPANIES AND FINANCE

Flotation plans for Fairfax leaked

By Kevin Brown in Canberra

THE BIDDING race for Australia's Fairfax newspaper group was complicated yesterday by the leaking of details of plans for a flotation drawn up by CS First Boston, the US-owned merchant bank.

The proposal is believed to put a value of about A\$1.5bn (US\$1.2bn) on Fairfax, compared with valuations of about A\$1.3bn in offers tabled earlier this week by three consortia formed to bid for the group.

It would also increase the proportion of fresh equity raised for Fairfax, and reduce the level of continued debt financing required from Citibank and the ANZ Bank, the group's major creditors.

Fairfax was put into receivership in December after failing to pay interest on debts of A\$1.3bn to the banks and about US\$450m in junk bonds owned

by US investors. The group is Australia's second largest newspaper publisher. It owns the Sydney Morning Herald, the Australian Financial Review, The Age, in Melbourne, and provincial newspapers.

The CS First Boston proposal emerged in outline several months ago as one of several other structures for a flotation put to Mr Mark Burrows, the merchant banker advising the banks on the sale of the group.

Some analysts said the leaking of details could be an attempt to increase the price of the Fairfax group by reminding the bidders that the option of a flotation remains open to Mr Des Nicholl, the receiver.

Others said it could indicate that a flotation is being considered more seriously because of political opposition to the

involvement of Mr Kerry Packer, the Australian media proprietor, in Tourang, the consortium which has emerged as favourite to acquire Fairfax.

Mr Packer has a 14.9 per cent stake in Tourang, which is 20 per cent owned by Mr Conrad Black, the Canadian owner of the Daily Telegraph group in the UK. The other major investor is Hellman and Friedman, the US investment bank, which owns 10 per cent.

Tourang is believed to have tabled the most attractive bid for Fairfax, but has been criticised by journalists and MPs of both main parties who say it would increase the concentration of ownership of the Australian media.

The bid was strongly opposed earlier this week in a letter signed by senior public figures, including former

Prime Ministers Mr Gough Whitlam and Mr Malcolm Fraser.

Tourang also has management difficulties because of the resignation of Mr Trevor Kennedy, formerly managing director, after criticism of his links with Mr Packer. Mr Kennedy was formerly chief executive of Consolidated Press Holdings, Mr Packer's privately-owned master company, which controls a television network and is Australia's biggest magazine publisher.

The other bidders for Fairfax are Australian Provincial Newspapers, controlled by Dr Tony O'Reilly, the Irish newspaper proprietor who is also chairman of Heinz, the US food group, and Australian Independent Newspapers, which represents a group of about 30 Australian financial institutions.

South Korean car sales to US fall 20%

By John Ridding in Seoul

SOUTH KOREAN car manufacturers have seen sales in the US, their biggest export market, fall by more than 20 per cent this year, according to a report by the Korea Automobile Manufacturers Association.

However, the sharp decline in the US has been compensated by increased exports to new markets, in particular, south-east Asia, Europe and the Middle East.

In the first seven months of the year combined US sales of the Korean automobile manu-

facturers totalled 112,330 units, a fall of 20.3 per cent over the same period last year. Combined market share, which peaked at 3.75 per cent in 1988, fell from 2.45 to 2.27 per cent.

The setback was blamed on rising labour costs in Korea, a consequent reduction in price competitiveness and the general weakness of the US market. Failure to introduce new models in line with consumer tastes was cited as an additional factor.

Overall exports, however, have seen healthy gains. In the

first seven months they amounted to 190,209 units, an increase of 23 per cent over the comparable period.

The increase reflects successful attempts by the Korean manufacturers to diversify away from the US market. In the US, Hyundai, the largest Korean car manufacturer, suffered a 15 per cent fall in sales from 80,524 units to 68,446 units. Its share of the total market fell from 1.42 per cent to 1.38 per cent.

Hyundai said that it expected a recovery towards the end

of the year following the launch this month of the Elantra, a mid-sized saloon.

The sharpest decline was suffered by Kia, Korea's second largest manufacturer. Sales during the period fell by more than one third from 34,700 units to 23,146 units. The decline was attributed to a strike and to a peaking in demand for the Pride, the company's successful small car.

Daeewoo Motors, a 50-50 joint venture with General Motors of the US, saw sales decline by 15.3 per cent to 21,738 units.

Anglo American climbs 16%

By Philip Gawith in Johannesburg

CONTROL of costs and a firmer gold price helped the gold mines in the Anglo American group, the world's largest producer, lift profits after tax and capital expenditure 16 per cent to R139.9m (\$49.3m) in the September quarter.

Gold production rose to 63,830kg from 63,355kg. Unit costs rose 2 per cent to R26.612 per kg gold produced. The average rand gold price received in the quarter was up 3 per cent at R35.860 per kg.

Freegold, the umbrella company for the group's Free State operations increased available profit by 23 per cent to R68.8m.

This was achieved by lifting gold production to 26,185kg from 27,789kg and a higher gold price. Unit costs were 2 per cent higher at R28.282 per kg. Mr Lionel Hewitt, managing director of the gold and uranium division, said he expected Freegold's costs in the year to March to be flat.

Vaal Reefs boosted production slightly to 18,411kg from 18,324kg, but the firmer price and a 1 per cent decline in unit costs, to R24.626 per kg saw

available profits rise by 20 per cent to R52.7m. Large shifts in taxation and capital expenditure offset each other.

Western Deep Levels failed to sustain the exceptional performance of the previous quarter, but available profit rose 7 per cent, to R32.3m on a slightly lower gold production of 10,404kg. Total costs on the mine were 6 per cent below last year's figure.

At the operating level Elan-

ings per share, however, fell 9 per cent to 470 cents per share because of a 33 per cent increase in share capital after a rights issue last year.

The dividend was maintained at 82 cents per share. Most of group earnings, 25 per cent, came from interest, earned on the proceeds of the rights issue, and other financial services. Mining and minerals accounted for 21 per cent of group income, compared with 36 per cent in 1990, reflecting continued weakness in world commodity markets.

desand's gold production dropped to 3,627kg from 3,789kg, but lower appropriations for capital expenditure boosted available profits 6 per cent to R6.4m.

At Ergo, the dump treatment operation, gold produced rose to 2,794kg from 2,701kg, but available profit was 35 per cent lower at R4.2m because of higher expenditure required for pumping facilities to treat recently acquired slimes dams.

Wharf to buy control of HK hotel chain

By Angus Foster in Hong Kong

WHARF Holdings, the Hong Kong properties to infrastructure group brought to prominence by the late Sir Yue-kong Pao, says it is to buy a controlling interest in Regent International Hotels, a luxury hotel chain based in the colony.

Wharf said it is buying the 65 per cent stake in the company held by its founder Mr Robert Burns. No terms have been announced and the acquisition is subject to a number of unspecified conditions.

Wharf has steadily moved into the hotel business since it and its parent World International bought Omni Hotels from Aer Lingus in 1988. Wharf now owns 100 per cent of Omni and is looking for new sites in Asia.

Regent's flagship hotel is in Hong Kong where it owns a prime harbour front property. The group also manages or owns hotels in Asia and North America.

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Tickets are subject to availability and offer closes Nov. 15th, 1991. Berlin accommodation from 7th Dec. only. Addresses supplied by readers in response to this invitation will be retained by the Financial Times, which is registered under the data protection act.

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Modest rise for Japanese supermarkets

By Robert Thomson in Tokyo

TWO LEADING Japanese supermarket chains yesterday reported modest increases in first-half profits, but indicated that capital spending would remain high in expectation of growth in personal consumption regardless of signs of slowing economic growth.

Over the last four years, retail sales in Japan have risen by an annual average of 6.1 per cent, compared with the 2.7 per cent increase in the period from 1983 to 1986, and recent indications of slowing store sales have raised doubts about consumer spending in the coming year.

Japanese supermarket operators, however, are generally confident that personal consumption will remain high, and that any downturn in sales will be most obvious at the super-luxury end of the retail market, for example in art works.

Ito-Yokado reported a 10.9 per cent increase in pre-tax profit to ¥48.67bn (\$374.2m) for the six months to end-August on an 8 per cent increase in sales to ¥717.15bn, with a 9.7 per cent increase in food sales and a 7.3 per cent increase in clothing sales.

Consolidated pre-tax profits rose 9.5 per cent to ¥110.7bn on sales of ¥1.368bn, a 53 per cent rise. For the full year, Ito-Yokado expects its non-consolidated pre-tax profit to be 8.1 per cent higher at ¥86bn, with sales 5.7 per cent higher at ¥1.433bn.

Daiichi reported a 4.3 per cent rise in pre-tax profit for the first half, to ¥12.5bn on a 10.1 per cent increase in sales to ¥992.4bn, which were pushed higher by the inclusion of a new subsidiary during the period. Food sales rose 12.2 per cent and clothing and sundry sales were 11.4 per cent higher.

For the year to end-February, the company expects a 9.7 per cent increase in sales to ¥2,020bn, and a 3.1 per cent increase in pre-tax profit at ¥27.5bn.

EXPORT FINANCE

The FT proposes to publish this survey on November 13 1991.

For a full editorial synopsis and advertisement details, please contact:

Richard Huggins

Tel: 071 873 3688

Fax: 071 873 3078

or write to him at:

Number One

Southwark Bridge

London SE1 9HL

FT SURVEYS

NORTHERN IRELAND

The FT proposes to publish this survey on November 26 1991.

It will be of particular interest to 54% of top chief executives in Europe who read the FT.

If you wish to reach the FT's business readers by advertising in this survey contact:

Charles Blandford,

Financial Times,

20 Upper Merion Street,

Dublin 2

Tel: Dublin 761 184

Fax: Dublin 762 125

Data source: Chief Executives in Europe 1991

FT SURVEYS

CENTRAL-EUROPEAN INTERNATIONAL BANK LTD

USD 30,000,000 FLOATING RATE NOTES DUE 1996

For the period October 17, 1991 to April 21, 1992 the new rate has been fixed at 5.625% PA.

Next payment date: April 21, 1992

Coupon nr: 192

Amount USD 222.28 for the denomination of USD 100 000

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NOTICE OF PREPAYMENT



International Bank for Reconstruction and Development

ECU 50,000,000 11% Bonds of 1983, due 1993

In accordance with paragraph entitled Purchase, Redemption and Prepayment of the Terms and Conditions of the ECU 50,000,000 11% Bonds of 1983, due 1993, notice is hereby given that the International Bank for Reconstruction and Development will redeem, on November 25, 1991 the total amount remaining outstanding of the above-mentioned Bonds at 100% of their principal amount.

Payment of interest and premium due on November 25, 1991 and repayment of principal will be made in accordance with the Terms and Conditions of the Bonds.

Interest will cease to accrue on the Bonds as from November 25, 1991.

Luxembourg, October 18, 1991

The Fiscal Agent

KREDIETBANK S.A. LUXEMBOURGEOISE

NOTICE OF PREPAYMENT



International Bank for Reconstruction and Development

ECU 75,000,000 10% Bonds of 1984, due 1994

In accordance with paragraph entitled Purchase, Redemption and Prepayment of the Terms and Conditions of the ECU 75,000,000 10% Bonds of 1984, due 1994, notice is hereby given that the International Bank for Reconstruction and Development will redeem, on November 30, 1991 the total amount remaining outstanding of the above-mentioned Bonds at 100% of their principal amount.

Payment of interest and premium due on November 30, 1991 and repayment of principal will be made in accordance with the Terms and Conditions of the Bonds.

Interest will cease to accrue on the Bonds as from November 30, 1991.

Luxembourg, October 18, 1991

The Fiscal Agent

KREDIETBANK S.A. LUXEMBOURGEOISE

INTERNATIONAL CAPITAL MARKETS

Traders in Milan vote to lift stoppage

By Haig Simonian in Milan

STRIKING floor traders at the Milan Stock Exchange, who have suspended work since last Friday, voted yesterday morning to return to work, at least temporarily.

The decision, which came at a meeting held outside the bourse before the official start of trading, was virtually unanimous. It followed a recommendation on Wednesday night by representatives of the national floor traders' association to suspend the stoppage.

Floor traders' representatives had earlier in the day met officials from Consob, Italy's companies and stock markets watchdog, and were given some reassurances on their grievances.

However, late last night the exchanges at Rome, Naples and Turin said in a joint statement that they disagreed with the vote to end the four-day strike, because there was a "lack of guarantees by the government."

Consob has agreed that a study should be conducted to see how many floor traders have received redundancy notices as a result of impending bourse reforms and has promised to enforce rules on the re-employment of traders who are dismissed.

The return to work also followed growing rifts among the floor traders, many of whom recognised that a long strike could be self-defeating. Others were influenced by the decision by stockbrokers, who employ floor traders, to keep the bourse running on Wednesday in order to close the October trading account normally.

Although the strike is over, the traders have reserved the option to stop work again. Consob also provided some support for new measures to improve the standing of the equity markets, such as new laws on pension funds and for minority shareholders in takeover bids.

CME wins S&P MidCap 400 index

By Barbara Durr in Chicago

THE Chicago Mercantile Exchange yesterday reached an accord with Standard & Poor's for an exclusive licensing agreement that will allow the CME to trade a futures contract and futures options on the new S&P MidCap 400 index.

The S&P MidCap 400 is the proprietary index introduced on June 19 by S&P. It comprises 400 companies with a median market capitalisation of about \$706m and a total market value of about \$388bn.

The total return on the MidCap index until September 30 was 33.87 per cent, against the broader S&P 500 index's total return of 20.67 per cent.

The futures contract is designed primarily to be a hedging instrument for institutional investors with equity investments in mid-sized companies.

The CME, which is home to futures on the S&P 500 index, the most widely traded stock index contract in the world, said it would file immediately for approval from the Commodity Futures Trading Commission to trade the new product. It plans to begin trading the MidCap futures and futures options in early 1992.

The contracts will be structured similarly to the S&P 500 index futures, with quarterly expirations and cash settlement.

Bear Stearns climbs 161% in first quarter

BEAR Stearns, the Wall Street securities house, yesterday earned its first-quarter net earnings 161 per cent above last year's figures, but below analysts' expectations, writes Karen Zagor.

Net income for the three months ended September 27 was \$47.1m or 46 cents a share, against \$31m or 16 cents a year earlier. Revenues, net of expenses, grew 38 per cent to \$253.2m from \$256.6m.

Bear Stearns, along with the big US broking houses, has benefited from lower interest rates and increased investor participation in securities markets.

Bear Stearns' revenues from principal transactions more than doubled to \$178.1m from \$85.5m, led by strong contributions from its mortgage-backed securities operations which reported a record quarter.

Investment banking revenues rose 23 per cent to \$57m from \$46.5m, thanks to increased underwriting activity.

Treasuries fall steeply as September inflation surges

By Karen Zagor in New York and Sara Webb in London

DISMAY over an unexpectedly strong consumer price index figure for September, which dimmed the prospects of an imminent easing of monetary policy, prompted a sell-off in the US bond market yesterday.

In afternoon trading, the Treasury bill with a 30-year bond was 18 1/2 lower at 101 1/2, yielding 7.9 per cent. Losses were less extreme at the short end of the yield curve, where the two-year note was only 1/4 lower, yielding 5.82 per cent.

After the news of a strong rise in September's CPI, long bonds tumbled, pushing yields up towards the 8 per cent level. September consumer prices rose 0.4 per cent, double the expected 0.2 per cent.

A second blow was struck by initial jobless claims, which fell 13,000 to 423,000 in the week ended October 5. A rise of 2,000 had been widely expected.

GOVERNMENT BONDS

Both these figures dampened expectations that interest rates would be eased in the near-term.

This appeared to be borne out by the Federal Reserve's lack of open market intervention yesterday morning, which was seen as a sign that monetary policy is on hold. Fed funds, which were trading at 3 1/4 per cent during the Fed's usual intervention period, were quoted at 3 1/4 per cent in late trading.

JAPANESE government bonds climbed to new highs on renewed speculation that the Bank of Japan would cut the official discount rate, following a fall in short-term interest rates.

The yield on the benchmark No 125 moved from its opening of 5.9 per cent to close at 5.81

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	12.00	11-01	112.674	+0.065	9.98	10.12	10.16
BELGIUM	3.00	09-01	104.600	-0.020	9.05	9.09	9.10
CANADA	9.00	12-01	104.300	-0.200	9.08	9.17	9.40
DENMARK	0.00	11-01	100.625	+0.050	8.80	8.85	9.11
FRANCE	8.50	11-06	98.493	-0.077	8.87	8.97	9.05
GERMANY	9.50	01-01	104.080	-0.070	8.73	8.81	8.88
ITALY	8.75	08-01	103.100	+0.020	8.26	8.27	8.40
JAPAN	12.00	03-01	109.630	+0.080	12.72	12.86	13.08
NETHERLANDS	4.00	06-09	102.8615	+0.302	6.17	6.34	6.46
SPAIN	6.40	03-08	103.1919	+0.406	5.83	6.02	6.12
UK GILTS	11.00	07-06	99.7108	-0.022	9.60	9.69	9.76
UK GILTS	10.00	11-06	100.31	-0.322	8.90	9.76	9.80
UK GILTS	9.00	10-08	95.10	-1.302	9.58	9.58	9.40
US TREASURY	7.875	08-01	102.13	-0.732	7.52	7.56	7.64
US TREASURY	9.50	08-21	101.24	-0.322	7.87	7.97	7.94

London closing. * New York morning auction. Prices: US, UK in 32nds, others in decimals.

Technical ANALYSIS Price Sources

UK average earnings in the year to August rose 7.75 per cent. This was the same as the revised figure for the previous month (which was the lowest for over four years) but was still higher than had been forecast.

The unemployment data and unit wage costs were seen as more positive for the gilt market, traders said. Unemployment rose by 35,700 in September, while the three-month average of manufacturing unit labour costs rose by 7.8 per cent from a year before.

The fall in the US Treasury bond market also helped to depress gilt prices and the benchmark 10 1/4 per cent gilt due 2003/07 fell from its opening of 113 1/4 to trade at 112 1/4 by late afternoon.

Financial effects these developments would have on the UK market, it issued "a quite reassuring message about the future" on July 1, according to the bank.

Swedish banks claimed Nobel was unable to fulfil the loan guarantee to Gamlestadens this summer without risking bankruptcy.

Nobel Industries fined SKr2.1m

THE STOCKHOLM bourse yesterday imposed a SKr2.1m (\$320,000) fine, one of the largest penalties in its history, on Nobel Industries for its failure to disclose fully the possible financial consequences of its involvement in Gamlestadens, its finance company subsidiary, writes John Burton in Stockholm.

A loan guarantee made by Nobel last autumn to secure bank lending to Gamlestadens subsequently threatened to bankrupt the chemicals and defence group and led to its takeover by a consortium of Swedish banks in August.

Nobel did not inform the bourse about the loan guarantee as Gamlestadens' credit losses mounted during the first half of 1991, nor the possible

financial effects these developments would have on the UK market, it issued "a quite reassuring message about the future" on July 1, according to the bank.

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FT/AIBD INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market

Closing prices on October 17

Yield

Offer

Day

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U.S. \$50,000,000 Hyosung (America), Inc

(Incorporated with limited liability in the State of New York, U.S.A.)

Guaranteed Floating Rate Notes due 1996

For the three month interest period 15th October, 1991 to 15th January, 1992 the Notes will carry an interest rate of 5 1/4 per cent per annum, with a Coupon Amount of U.S. \$758.68 per U.S. \$50,000 Note, payable on 15th January, 1992.

Limited on the Luxembourg Stock Exchange

KOB Asia Limited Agent Bank

Hong Kong

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Dean & Bowes tumbles as margins are squeezed

By Peggy Hollinger

FALLING MARGINS, rising interest charges and reorganisation costs sliced taxable profits at Dean & Bowes, the public house refinisher, from £1.7m to £301,000 in the first half of 1991.

And shareholders were warned that the group was only likely to break even in the full year. "There is no chance we will announce a loss," said Mr Stephen Dean, chairman, "but it won't be much of a profit." Previously the group made £2.6m.

Gross margins came under considerable pressure, falling from 29 per cent to 21 per cent, said Mr Dean. The group had been especially hit by competition from general shopfitters and construction companies moving into its specialty niche

areas of pub and hotel refurbishment.

Interest charges shot up from £21,000 to £288,000 following the debt incurred on two acquisitions the previous year. Net debt of £5.5m represented gearing of 80 per cent. Mr Dean said borrowings would be substantially reduced by the year-end through the sales of non-core businesses and property acquired from him in an all-share transaction.

Turnover was slightly better than expected, up almost 4m to £23m. Ed Kelly, the snooker table manufacturer purchased in December for £1.7m cash, contributed about 25 per cent of turnover and 50 per cent of profits.

The contracting business was suffering worst with

orders sharply lower than expected. As a result, full year turnover would be about £4m less than anticipated.

Losses were incurred in two businesses - furniture manufacture and signage. It was aimed to dispose of both operations and advanced negotiations were under way.

The group planned to cut overheads by £1m before the year-end. Already more than 70 jobs out of a 550-strong workforce had been cut, and a business in the north-west closed. These resulted in exceptional charges of £146,000 and extraordinary costs of £64,000. A further exceptional charge was likely in the second half. Earnings tumbled to 1.33p (7.2p) and a nominal dividend of 0.25p (2.75p) is declared.

Shipping buy at Inchcape

INCHCAPE, the international services and marketing group, has agreed to buy most of the shipping agency operations of the TSB Group which the UK purchase of Hill Samuel, the merchant bank, writes Andrew Bolger.

It is to acquire the shipping agency operations of TSB's Wescol International Marine Services subsidiary in the UK and the US, together with shipbroking operations in the UK and Japan.

Consideration has not yet been agreed, but net assets being sold are estimated to be worth £5m.

The companies said Wescol's

shipping agency operation in the UK, under the Escombe Lambert name, was the market leader with 33 offices throughout the country.

Shipping agency operations in the US, known as Lavino Shipping Agencies, had a total of 20 offices on the east and west coasts.

Shipbroking operations in the UK, trading as Lambert Brothers and Cleaves Shipbroking, together with Tokyo Shipbrokers in Japan, represented one of the leading shipbroking operations.

The deal excluded the Walem group of companies, the other significant part of Wescol.

Maxwell sells Scitex stake

By Scotwen Maddox

Mr Robert Maxwell, the publisher, yesterday announced the end of his involvement in Scitex, the Israeli manufacturer of printing equipment, with the placing of his 15 per cent stake for £239m (£140m).

The disposal of 7.1m Scitex shares at 35 will inject cash into Robert Maxwell Group, a private company controlled by him which is parent of the publicly-listed Mirror Group Newspapers. At December 1990 Maxwell Group had net debt of £1.3bn, compared with shareholders' funds of £566m.

NEWS DIGEST

Boot bucks gloomy sector trend

ALTHOUGH admitting that market conditions remained difficult, Henry Boot & Sons again defied the generally gloomy performance of the construction sector.

The Sheffield-based building and property group reported profits ahead to £2.07m (£1.96m) in the six months to June 30, an increase achieved on turnover of £39.2m (£35.5m).

Earnings per share improved from 23.4p to 25.6p, partly reflecting the group's purchase of 190,000 of its own shares at the beginning of the year. The interim dividend is raised to 7.5p (7p).

Castle Comms rises to more than £2m

Castle Communications, the USM-quoted record and video company, lifted pre-tax profits from £1.87m to £2.02m in the year to June 30.

Although operating profits were down at £3.4m (£3.67m), there was no exceptional charge (£205,000). The share of associates profits was £55,000 (£53,000) though these were partly offset by increased interest charges of £1.44m (£967,000). Turnover rose to £38.2m (£34.2m).

Earnings slipped to 19.5p

Forward Technology reduces deficit

Reduced pre-tax losses of £335,000 were announced by Forward Technology Industries for the first half of 1991. Losses last time were £1.13m.

Turnover for the company, which makes ultrasonic cleaning and welding equipment and specialises in audio and video tape duplication, was down slightly at £18.6m (£19.8m).

Mr Brian Chilver, chairman, said that while turnover in electronics had remained static margins had improved. Profits from that division were £156,000 compared with a £204,000 loss.

Losses per share amounted to 1.9p (2p).

Losses at Business Technology

Although operating margins were maintained, Business Technology Group ran into a loss of £154,000 in the first half of 1991 and is passing the interim dividend.

The loss compared with a profit of £385,000, struck after exceptional charges of £502,000, and was struck after interest costs of £337,000 (£420,000). However, they would be reduced substantially in the second half following the sale

of Westcoast, the laser printer distribution subsidiary.

Losses per share came to 0.42p, against earnings of 4.76p from which an interim dividend of 1.5p is declared.

Cradley ravaged by £1.2m for bad debts

After providing £1.2m to meet "real and potential" bad debts, Cradley Group Holdings saw pre-tax profits halved from £1.65m to £207,000 in the year to June 30.

The result was all the more disappointing as turnover had grown from £22.8m to £26.4m and operating profit from £1.85m to £2.43m, he said. Earnings per share fell by 1.8p and it had been decided not to increase the dividend - it stays at 1p.

Margins eroded at Brooks Service

Brooks Service Group, the Bristol-based textile rental and retail services company, saw profits decline by 40 per cent in the six months to June 29.

Mr Simon Brooks, chairman, blamed "significantly eroded margins" for the fall to £336,000 (£563,000), struck after exceptional charges of £48,000 relating to rationalisation and reorganisation.

Turnover slipped to £11.8m (£12.5m). The interim dividend was cut from 1.84p to 1.35p (3.05p) per share.

UK COMPANY NEWS

Uncomfortably exposed to recession-hit activities

Vanessa Houlder on how the downturn has undermined Heron's expansion plans

HERON International, the property and commercial group headed by Mr Gerald Ronson, has been going through the worst time of its life.

This year was unquestionably the toughest that Heron has experienced throughout its 36-year history", said Mr Ronson in the company's latest set of accounts.

The year to March 31 saw its first-ever drop in net assets, from £540.4m to £585.1m and its first-ever fall in pre-tax profits from £55.3m to just £2m.

On top of that, it had to take an extraordinary charge of £86m, mainly as a result of extra provisions against the property and businesses that it is trying to sell.

The pressures facing Heron are reflected in the prices of its bonds. Its 10 international bonds, in Swiss francs, French francs and Ecus, are trading at between 48 per cent and 62 per cent of face value. The yields, of between 20 per cent and 25 per cent, are similar to those attached to junk bonds.

With this background, the sale of 150 petrol stations to Elf Aquitaine on Tuesday for up to £150m, has stirred renewed interest in the company. Its decision to sell its petrol chain sits oddly with the expansion plans outlined in its 1990 report, when it forecast 250 sites by the end of 1993.

Mr Alan Goldman, deputy chief executive, shrugs off the speculation. "We are amused by the interest," he says.

There is nothing new about Heron trading petrol stations; the company has bought and sold 60 sites over the past 25 years. Moreover the development programme is unchanged, with Heron continuing to buy between 40 and 50 sites each year. Furthermore, he points out that the sale is phased, with completion scheduled for 1993.

For all that, the sale can be



Gerald Ronson: unquestionably the toughest year Heron had ever experienced

interpreted as an attempt to reduce Heron's high level of debt. At its last year-end it had debts of £1.41bn against equity of £585.1m. This compares with the previous year's debt of £1.52bn and equity of £640.4m.

During the year the operations absorbed £9.9m, compared with the previous year when they generated £7.3m.

The company would not have made any pre-tax profits if it had not followed the commonplace but contentious practice of capitalising interest of £43.1m.

Heron's problem is that most of its businesses have turned down at the same time. The breadth and severity of the recession has undermined its strategy of creating a diversified portfolio, where downturns in one sector or country are offset by improvements elsewhere.

The distribution business was the only one to buck the downward trend, having more than doubled its locations and

increased its profits by more than 56 per cent.

Otherwise, Heron found itself exposed to the worst sectors of the economy, namely housebuilding, property and car dealerships. Its petrol retailing also went through a tough period, thanks to recession and the Gulf crisis.

Property is Heron's largest single business and inevitably it has suffered from the biggest downturn that the UK and US markets have seen since the Second World War.

Property profits fell from £101.6m to £73.6m and it made a £8.2m provision against investment properties in the course of development.

This is a good performance, by the dismal standards of property companies. Heron says that it anticipates the oversupply of commercial property and minimised its development exposure over the past three years. It has few voids and its rental income rose by 23 per cent over

the year to £17m. Its UK investment portfolio, which last year stood at £309m, fell by 10 per cent.

Continental Europe was one bright spot in property markets around the world and Heron's portfolio increased from £38m to £38m.

The US, which accounts for the rest of the group's £771.5m (£712.5m) investment property portfolio, is another treacherous market.

Heron has decided to stop building its second tower block in Manhattan as a result of the collapse in the market.

However, its existing tower block, while 95 per cent let, must have been vulnerable to the worst market New York has seen since its fiscal crisis in the mid-1970s.

The problems in Heron's property portfolio are probably far from over. Last year, on the basis of the directors' own assessment, the portfolio's value actually increased from £679.4m to £684.4m.

Another increase this year

seems improbable, following further declines in the UK and US and a reversal in most continental markets except Germany.

Heron's housebuilding operation is also in trouble, having posted its first trading loss for more than 10 years, even though it managed to increase volumes by 6 per cent over the year.

However, Heron Homes is one of the better managed businesses in the industry, according to Mr Fred Wellings, an analyst at Credit Lyonnais, Laing, who says that for the five years to 1990 it had profit margins of over 20 per cent.

Heron's motor businesses are also suffering, particularly as they are focused on the top end of the market, which has been particularly hard hit.

For example, sales of Jaguar and Rolls-Royce cars are down 50 per cent so far this year, according to Mr Tony Lane-lott, an analyst at UBS. The gloom is partly tempered by its Suzuki four-wheel-drive business, which is holding up well.

In addition, Heron has also been dragged down by the businesses that it is trying to sell. It owns 48,000 acres of undeveloped land near Phoenix, Arizona, which is a legacy of its ill-starred acquisition of Pima Savings, the savings and loans subsidiary which it values at £36.7m.

Pima also left it with properties and land valued at £27.4m, on which it has taken a £10.5m write-down this year. It is also trying to sell its eco cassette business Media Home Entertainment, which has been valued at £6.6m after liabilities and provisions of £13.9m.

In the annual report, Heron stresses the prudent management of its borrowings and its diversification into consumer Europe which, it says, will ensure that it weathers the storm. For the present, however, the company appears uncomfortably exposed.

Anglovaal Limited

(Incorporated in the Republic of South Africa)

Extracts from the Chairman's review for the financial year ended 30 June 1991

■ Group earnings increase by 18 per cent. With 33 per cent increase in share capital, eps decline by 11 per cent					■ Total dividends paid increase; distribution in cps maintained on enlarged share capital					■ New Investments include The Board of Executors Limited, Rhino Andalusite Mines (Pty) Limited and the SA business of Yardley of London (Africa) (Pty) Limited					■ Anglovaal Industries Limited, Consol Limited and Irvin & Johnson Limited to raise R786 million through rights offers				
Group consolidated results	1991 Rm	1990 Rm	Percentage change	Compound growth % 1986-1991	Source of earnings	1991 Rm	%	1990 Rm	%										
Turnover	7 736	6 720	15	24	Gold mining	10.4	4	12.6	5										
Earnings	280	238	18	25	Base metals and minerals	46.9	17	73.9	31										
Dividends	56	40	38	15	Construction and electronics	13.2	5	17.1	7										
Earnings and dividends per share					Engineering and textiles	32.9	12	34.3	15										
Earnings (cents)	470	530	(11)	17	Branded fast-moving consumer goods	30.0	11	26.3	11										
Dividends (cents)	92	92	-	15	Fishing and frozen food	28.6	10	24.4	10										
					Packaging and rubber	45.7	16	30.6	13										
					Interest and other	70.5	25	19.0	8										
						280.2	100	236.2	100										

■ The increase in total earnings stems from substantially higher interest income from the funds raised through the Anglovaal and Middle Witwatersrand rights offers, and a higher contribution from Anglovaal Industries. These factors more than off-set materially lower income and equity earnings from the Group's mining investments.

■ The Anglovaal Industries (AVI) group achieved its planned improvement in earnings, reporting an increase for the sixth consecutive year despite difficult trading conditions in all its served markets. Attributable profits grew by 13 per cent to R234 million (1990: R208 million) and the dividend was raised by 11 per cent to 150 cps (135 cps). AVI subsidiary, National Brands, entered the cosmetics and fragrance market with the purchase of the South African business of Yardley of London.

■ The AVI group plans capital expenditure of R1.1 billion over the next three years for expansion and replacements. AVI and subsidiaries Consol and Irvin & Johnson are proceeding with rights offers, which will together raise R785.7 million.

■ AVF Group has broadened the scope of its activities in the financial sector through the acquisition of a 35 per cent shareholding in The Board of Executors at a cost of R57.2 million.

■ Although the Rand/kg costs of the Group's four gold mines - Hartebeestfontein, Eastern Transvaal Consolidated, Loraine and Village Main - were well contained despite unabated inflation, profit margins were eroded further. After deducting taxation and State's share of profits of R144 million (R271 million) and capex of R40 million

(R53 million), the mines' combined distributable profit from gold production was R117 million (R161 million). Anglovaal is still concerned about the increasing pay limits and the impact on ore reserves and mine lives.

■ Associated Manganese Mines' earnings declined to R108 million (R156 million) in the year ended 31 December 1990, while the after-tax profit to June 30 at R57 million was virtually the same as the year-ago period.

■ Despite the lower international demand for ferro-chrome, the Lavino chrome mine reported a higher than expected taxed profit of R8 million - mainly because of a significant increase in its Japanese market share.

■ Anglovaal has bought the entire equity of South Africa's principal producer of high-grade andalusite, Weedons Minerals, the name of which has now been changed to Rhino Andalusite Mines.

■ Anglo Pacific Resources continued to make steady progress towards profitability and its objective of becoming a substantial developer, producer and marketer of a range of industrial mineral products in the UK.

■ Group exploration expenditure totalled R96 million, of which R19 million was for mineral rights purchases, while the current year's figures are expected to be R87 million and R15 million respectively. Drilling in Sun's southern sector to delineate further some ore body boundaries and reef/grade continuity is continuing and, despite drilling delays, should be completed during the first half of 1992. Regional drilling in the northern sector of the Sun area has been completed, while the drilling programme in the Oribi area is nearing completion.

■ Development of the De Beers diamond mine on the Venetia farm is continuing according to plan. Pending the

recoupment of capital, Saturn Mining, Prospecting and Development Company - in which the Group has an 87.5 per cent interest - is receiving a minimum royalty of 12.5 per cent of the mine's profits before capex.

■ While the initial months of the current financial year will continue to be marked by demanding trading conditions, the second half should see the start of a cyclical recovery. The upswing should be supported by some relaxation of monetary policy and moderate fiscal stimulus. However, it is essential that monetary discipline be maintained and fiscal discipline assured. Taking account of the challenges to be faced in the business environment and further budgeted growth in AVI's earnings, the Anglovaal Group as a whole is expected to produce similar earnings in the current financial year as those reported above.

Basil Hersov
Chairman
19 September 1991



The Company's annual general meeting will be held at Anglovaal House, 56 Main Street, Johannesburg, at 09:00 on Friday, 8 November 1991.

© 62078



£200,000,000 Floating Rate Notes Due 1994

Interest Rate: 10.5875%
Interest Period: 17th October, 1991 to 17th January, 1992
Interest Amount per £5,000 Note due 17th January, 1992: £133.07
Interest Amount per £5,000 Note due 17th January, 1992: £133.07
Agent Bank: Baring Brothers & Co., Limited



£250,000,000 Floating Rate Notes Due 1996

(Issued by Nationwide Building Society)
Interest Rate: 10.5375% p.a.
Interest Period: 17th October, 1991 to 17th January, 1992
Interest Amount per £5,000 Note due 17th January, 1992: £132.44
Interest Amount per £5,000 Note due 17th January, 1992: £132.44
Agent Bank: Baring Brothers & Co., Limited



£275,000,000 Floating Rate Notes Due 1993

(comprising £200,000,000 Floating Rate Notes due 1993 issued on 13th July, 1988 (the "Original Notes") and a further £75,000,000 Floating Rate Notes due 1993 issued on 20th August, 1991, and, with effect from 17th October, 1991, consolidated and forming a single series therewith).
In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 17th October, 1991 to (but excluding) 17th January, 1992, the Notes will carry an interest rate of 10.75 per cent, per annum. The relevant interest payment date will be 17th January, 1992. The coupon amount per £10,000 principal amount of the Notes will be £265.51 and per £100,000 principal amount of the Notes will be £2,655.05 payable against surrender of Coupon No. 14.
Notice is also hereby given to the holders of the Original Notes that, with the consent of the Society and the Trustee, the functions of principal paying agent with respect to the Original Notes have been transferred from Morgan Guaranty Trust Company of New York, New York Office, to Morgan Guaranty Trust Company of New York, at its London office at 60 Victoria Embankment, London, EC4Y 0DP.
Hambros Bank Limited
Agent Bank



Business Strategy
Fleet Management
Depot Location
Information Systems
Facilities Design
For further information contact:-
MEM Consultancy Group Ltd.,
Edgborough House, 3 Duchesse Place,
Birmingham B15 2HN.
Tel: 021 4589744.

UK COMPANY NEWS

BTR says Hawker plan reflects 'a loss of nerve'

By Andrew Baxter

THE WAR of words over the future of Hawker Siddeley intensified yesterday when BTR, the UK conglomerate bidding £1.5bn for the struggling engineering group, responded vigorously to Hawker's radical defence plan unveiled last week.

Sir Owen Green, BTR chairman, told Hawker shareholders that their company's plan to dispose of four of its seven businesses, comprising about 60 per cent of the group, was "a drastic measure reflecting a loss of nerve and a lack of confidence in their own management ability."

He added that the plan would "create uncertainty, cast a dark shadow over many thousands of jobs and will be time-consuming, complicated and inherently risky to implement." The businesses to be sold - electric power, rail, instruments and controls, and general engineering - employed 26,300 out of a group total of 44,800 last year.

A document accompanying Sir Owen's letter also claimed that previously well-regarded businesses such as signalling were being discarded. "The current senior management is effectively turning Hawker into an asset trader, for which it has neither the track record nor the skills."

Last night, Hawker countered that the restructuring plan, far from reflecting a lack of nerve, was "a bold and courageous response to the challenges of the 1990s. We are still emphasising we have the right strategy, whereas they have only vague notions but no actual strategy... it's a doc-

ument written by investment bankers, not industrialists."

Following BTR's initial response to Hawker's defence plan, the latest salvo is aimed at big institutional shareholders, and analysts believe BTR is trying to limit any increase in the offer to a minimum.

Even so, there is still some debate about whether BTR will need to raise an offer that is generally considered attractive financially and was designed to leave the bidder's options open.

The offer is 108 new BTR shares plus £284.20 cash for every 100 Hawker shares, worth £21.9p per Hawker share at last night's close. BTR shares rose 1.5p to 40.5p and Hawker's picked up 2p to 74.1p.

In addition, though, Hawker shareholders will be allowed to receive their interim dividend of 10p per share announced on September 19. They can also opt for a 700p per share cash alternative to the share-and-cash offer.

BTR's document gave a few more clues about its plans for Hawker should its bid succeed, saying it will retain and "actively manage" the substantial majority of Hawker's businesses.

BTR also questioned Hawker's plan to achieve "world leadership" through the pursuit of scale in its three remaining businesses - electric motors, industrial batteries and aerospace.

Hawker, though, maintains that BTR is simply a collection of niche businesses, and does not understand the demands of building a long-term future for global or regional engineering businesses.

Only 70% take-up for Hillsdown rights issue

By Jane Fuller

ABOUT 30 per cent of Hillsdown Holdings' £281m rights issue is expected to be left with Kleinwort Benson, the underwriter, after criticism of the cash call.

Yesterday was the deadline for acceptance of the 1-for-4 issue, priced at £10p. The closing price was just 2p higher.

Sentiment turned rapidly against the food, furniture and property group after the issue was announced on September 26, taking analysts by surprise. A near maintenance of interim pre-tax profit helped put 10p on the share price on September 4, taking it to 24.5p.

The feeling was that after weathering a bear raid in January, which took the stock down to 18.5p, Hillsdown was due for a re-rating. Now analysts are saying this has been postponed for up to a year, partly because those left with unwanted stock will take advantage of any share-price recovery to sell.

Apart from the element of surprise, which the Hillsdown camp says complies with the requirement not to leak, the criticisms include: the money is not needed for financial repair; it is not linked to a specific acquisition; growth in earnings per share, which peaked at 23.6p in 1989, is stalled at a low level for at least another year; it is priced at a low multiple - only 8.3 times 1990 earnings.

Sir Harry Solomon, chairman, said at the time of the issue that he was more comfortable with 15 than 50 per cent gearing. He wanted flexibility to make small and medium-sized food acquisitions.

Too far, too fast on an increasingly rocky course
Vanessa Houlder looks at the meteoric growth of Nazmu Virani's Control Securities

THE ANNOUNCEMENT that Control Securities is the subject of a Serious Fraud Office investigation may have cast a shadow over one of the Asian community's most prominent entrepreneurs.

Ever since Mr Nazmu Virani came to the UK after Idi Amin expelled the Ugandan Asians in 1972, his meteoric business career has won him a high profile inside and outside the Asian community.

Mr Virani has been renowned for his fundraising efforts, in particular with the Prince of Wales Youth Trust. Photographs of him meeting royalty, politicians and other luminaries bedeck his offices in Victoria.

He takes pride in his progress as a symbol of the upward mobility of his own community and last year was awarded the accolade of Asian Businessman Of The Year. He often talks about how he started in the UK in a supermarket in "Hardship Lane", how he used to transact property deals in his mosque and how Control Securities' shareholder register testifies to his following among other Asians.

Mr Virani has, however, an ambivalent relationship with the City. He has frequently tried to improve Control's City standing, most notably when he became convinced that it was unacceptable to have two quoted vehicles and so he sold Belhaven Breweries. He saw himself as struggling to be accepted by the establishment and was proud of securing established City advisers such as UBS Phillips & Drew.

Mr Virani would be the first to accept that he was not entirely accepted by the City. Control Securities gets little attention from analysts, it has few institutional backers and has long traded on a yawning discount to assets.

This discount has reached new heights in recent months, partly as a result of the state of the property market and partly as a result of the BCCI collapse which triggered a 33 per cent fall in Control's share price to 13.5p.

BCCI owned 54 per cent of Control and occupied two of its buildings. Furthermore, Control and hundreds of its shareholders had accounts with BCCI.

When Control announced its last set of results in August, it said it had a total exposure of £3.8m, related to a £500,000 account for dividends awaiting collection, the rent on two buildings that had been occupied by BCCI and money in management accounts, offset by a £2.5m overdraft.

Mr Virani said that his relationship with BCCI "went back a long way". "They were a small outfit, their processes were quicker," he said.

Before the collapse of the property market, sentiment towards Control Securities was mainly affected by the speed of the company's growth. It was seen as a company in a hurry, which issued paper rather than freely. The tip-sheet following of Control Securities, which was one of the worst casualties of the 1987 stockmarket crash, did not help.

Mr Sarosh Zaiwalla, an Asian solicitor in the City, thinks that Mr Virani tried to move too far, too fast. "The new entrepreneurs see success and want to go quicker and quicker. They want to climb the heights as soon as possible."

There is certainly no question about Mr Virani's ambition or energy. He works around the clock and frequently claims that: "I am more married to my business than my wife."

There is also no question about the apparently meteoric speed with which his business

has grown in the UK. In 1972, he left Uganda, where he had a property empire, with just a suitcase. He bought a supermarket in Dulwich and then built up a chain of supermarkets and hotels.

In 1976, he bought into a struggling soft drinks manufacturer, which was turned round by using the hotels as a customer base. He tried to do the same trick at Belhaven, a Scottish brewery where he became chairman in 1984. His main interest, however, was in property and in 1985 he bought into Control Securities, a near-bankrupt Welsh property group. He sold Belhaven in 1986.

He set about transforming Control, firstly by reducing borrowings and then injecting property in return for paper. He did deals with the big players in property, such as Mr John Rithlat, Mr Tony Clegg and Mr Gerald Ronson, buying what he described as the "good rubbish" from their portfolios.

He returned to the brewery industry at the end of 1986, when he bought back the Belhaven brewery and subsequently he bought pubs from Brent Walker and Grand Metropolitan. This flurry of deals transformed Control into a group with 100 properties, 24 hotels, 800 pubs and a brewery.

The company's borrowings have increased sharply during recent years. If deferred payments due over the next three years are taken into account, the company's gearing is close to 100 per cent.

That said, last year's reported figures suggest that interest costs were covered by rents and leisure profits, although write-downs of trading in properties and the dissolution of a joint venture with Rosehaugh, and the BCCI problem resulted in a pre-tax loss of £3.3m. The net asset value per share dropped by 16 per cent to 75.8p.

Overall, the results, which sent Control's share price up a few pence, did not suggest that the company had difficulties. Following yesterday's visit by the Serious Fraud Office, however, opinions about the company may well have to be revised.

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Nazmu Virani: ambivalent relationship with the City

GrandMet in crossfire

GRAND METROPOLITAN, the food, drinks and retailing group, holds 9m shares in Control Securities which it took in part-payment for the £45.8m sale of 220 pubs early last year, writes Philip Rawstone.

The allotment was then valued at £5.85m, or 65p per share. They were suspended yesterday at 16.4p yesterday following the raid by the Serious Fraud Office on Control Securities' offices yesterday.

GrandMet said yesterday that it had been paid the £40m cash balance of the deal.

The pubs, considered too small or unsuitably sited for conversion from tenancies to the group's 20-year leasehold leases, increased Control's estate to nearly 800 outlets. Most are located in Scotland, the north of England and the Midlands.

Control's Belhaven brewery, at Dunbar, Scotland, has a production capacity of 100,000 barrels a year and brews four ales and two lagers under Belhaven brands. It also undertakes contract brewing for Scottish & Newcastle and Bass.

Bass, which in 1989 sold 27 hotels in Spain to a company half-owned by Control, refused to say yesterday what payments it had received. The £45m deal was due to be settled over a three-year period.

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Exceptionals push Beauford to £0.24m loss

By Sean Lawless

Beauford, the engineering and industrial products group, reported a pre-tax loss of £240,000 for the six months to June 30, against profits of £2.38m last time.

Mr David Bulmer, chairman, attributed the loss to the recession and the effect of the Gulf war on the industrial division. Trading profits were more than halved at £1.5m (£3.28m), but the outcome was reduced further by interest charges of £1.14m (£892,000) and pushed into the red by exceptional costs of £595,000 resulting from redundancies, according to Mr Bill Jessup, finance director. The company has shed 18 per cent of the workforce since January.

However, despite losses of 6.9p per share (earnings of 8.3p) the interim dividend is held at 1.85p. Turnover dropped to £28.5m (£30.5m).

Mr Edward Duke, recently appointed chief executive, has introduced a profit improvement programme, which the company said would incur costs in the short term. Profitability is not expected to improve until 1992.

After a tax credit of £82,000 (charge £845,000), minority interests of £44,000 (debit £87,000), and extraordinary costs of £45,000, attributable losses amounted at £159,000 (profits £1.48m).

Brent Walker concern over small shareholders vote

By Roland Rudd

BRENT WALKER, the troubled leisure group, expressed concern yesterday that small shareholders might be persuaded to vote against its reconstruction proposals. They are to be discussed by its 47 banks, owed more than £1.3bn, today.

Following a recent agreement with its bondholders, the company was hopeful that it would receive the required 75 per cent support from its shareholders for reconstruction.

However, an independent shareholders' action committee, chaired by Count Alexei Orlov, yesterday claimed to speak for more than 30 per cent of Brent Walker's shareholders in opposing the proposals.

Count Orlov said that the overwhelming majority of 11,000 preferential and ordinary shareholders contacted and expressed their opposition to reconstruction.

He is planning to formally publish the results of the vote at a meeting for small shareholders at the London Portman Intercontinental Hotel tomorrow.

The shareholders committee wants Brent Walker to reconsider the takeover offer put to the banks by Lomrho, the international trading company.

Count Orlov has had talks with Mr Tiny Rowland, Lon-

rho's chief executive, in which Lomrho, which holds 5 per cent of Brent Walker's bonds, offered to swap one of its shares for every four in Brent Walker.

Lomrho is still pushing its own proposals to take over Brent Walker, although they have been rejected by the banks. Mr Rowland has written to the chairman or chief executives of all 47 banks outlining his offer for the group. Brent Walker yesterday said shareholders should not overlook the fact that Lomrho has not made any formal takeover offer to the company.

Nonetheless, Standard Chartered, the bank leading a steering committee of principal lenders to Brent Walker, is concerned that small shareholders may be persuaded to block reconstruction.

Jermyn Investment falls to £105,000

Jermyn Investment, the shares and property investor, reported taxable profits of £105,277 for the six months to end-June. Income totalled £265,176 (£216,006) and interest payable was £58,019 (£37,265).

After preference dividend and transfer from reserves of £23,163, losses per share were 1.15p (earnings 3.17p).

THE LEGAL PROFESSION

Unpredictable opportunities in eastern Europe: Page 2

Friday October 18 1991

Alternative Dispute Resolution is the height of fashion: Page 3

Very few members of the profession seem to have emerged unscathed from the recession. But are the problems really caused by the present economic downturn or has it simply highlighted several more deep-seated and long-standing problems? Robert Rice investigates

Recession takes its toll

WHAT happened to the legal profession during the recession? Did the rich get richer while the small firms went to the wall?

Certainly the profession has not escaped unscathed. If evidence were needed that the profession was not "recession-proof" it came last week from the Law Society. The society is to make 50 of its 600 staff redundant as part of a package of cuts to meet an expected shortfall of £3m in its budgeted revenue for 1992.

The shortfall has arisen largely because of an unexpected drop in the number of solicitors taking out practising certificates – the society's main source of income – for next year.

The drop in the numbers taking out certificates took the society by surprise. Mr John Hayes, secretary-general of the society, said: "In earlier recessions there has never been a reduction in the number of practising solicitors. This recession has bucked the trend".

The precise reasons for the fall will have to wait further analysis. It is not yet clear, for example, whether the drop is the result of a significant number of one- and two-partner

firms going out of business. All the society can say at this stage is that a number of solicitors appear to have chosen early retirement and fewer newly-qualified solicitors than expected have taken out practising certificates because they have been unable to find jobs in the current market.

The suspicion is, however, that the true extent of the impact of the recession on the small, one- to four-partner firms which make up more than 80 per cent of the practising profession will not become clear until next year.

Further up the profession, life has not entirely been plain sailing either. The medium-sized, full-service firms, particularly those which grew too fast during the boom years of the late eighties and which no longer have the volume of work to support their new size, have found life difficult over the past year.

Only the Bar, the very largest commercial law firms with breadth and depth of expertise across a wide range of practice areas and the smaller firms which have concentrated on developing true specialist expertise in a few niche practice areas, appears to have come through the recession

with few scars, maintaining acceptable levels of growth of about 10 per cent.

There is no mystery about the sound health of the Bar. Criminal work is unaffected by recession; indeed, crime tends to rise during economic downturns. And however varied the characteristics of such successive recession one feature remains common to them all: a sharp rise in commercial litigation. When times are hard, contracts are broken and companies fight.

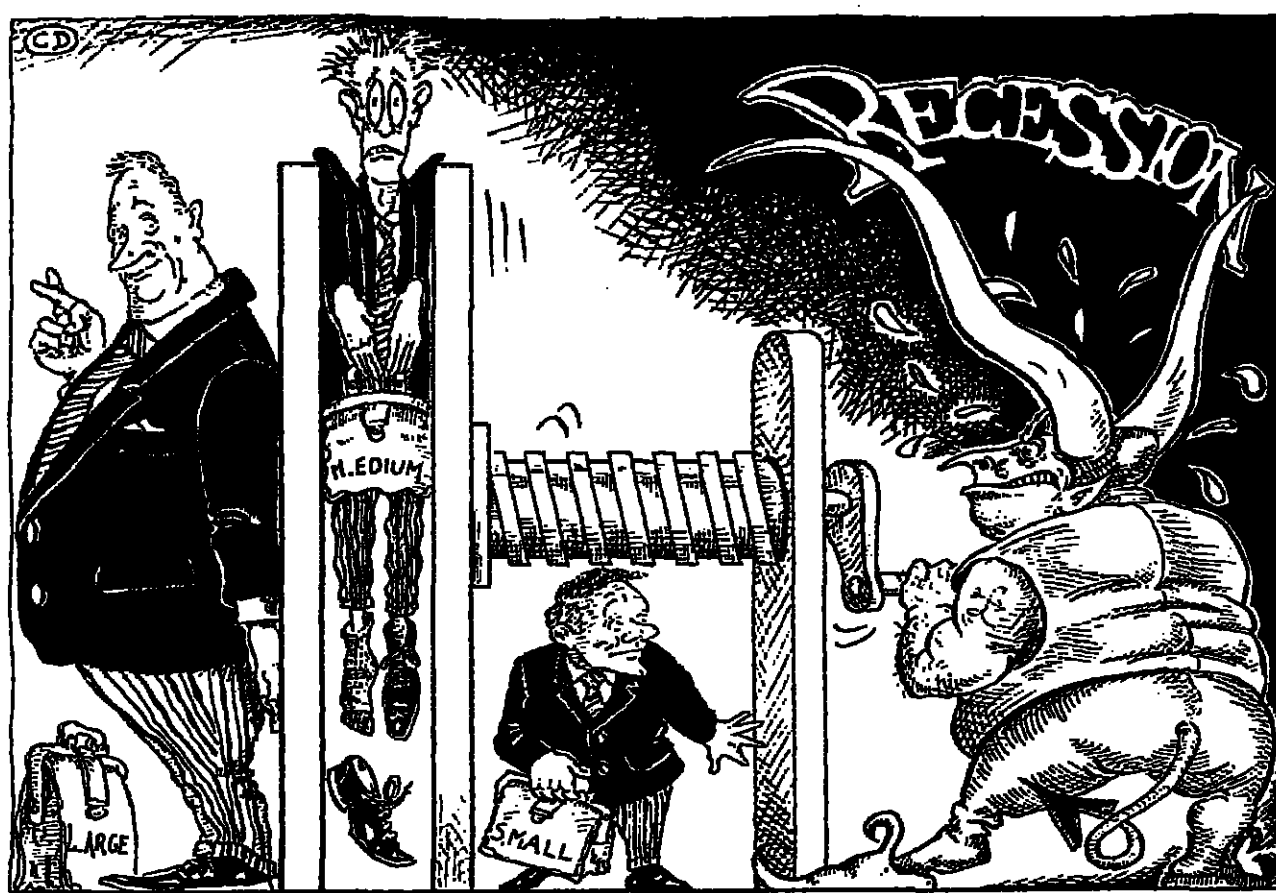
Central London law firms report an average increase of 43 per cent in commercial litigation over the past 12 months. Litigators in some firms have been even busier – City of London solicitors Allen & Overy report a 60 per cent increase in litigation. All this means more work for the Bar.

If there is such an animal as a recession-proof profession, the Bar comes pretty close to it.

But are the problems of the rest of the profession caused by the present recession, or has the economic downturn simply highlighted more deep-seated, long-standing problems? Mr David Andrews, a former City of London solicitor who runs a management and training consultancy for law firms, believes the recession has very little to do with the profession's problems.

He says that much has been written recently about the effects of recession on the profession – and whether larger or smaller firms have been worst affected. Also, whether London or Leeds are suffering more heavily than Bristol and Bradford. There have been lengthy debates as to whether the fall in mergers and acquisitions work has been made up by an increase in insolvency work and commercial litigation. But while this is all very interesting, it is largely irrelevant to the long-term issues facing the profession.

Mr Andrews says that for years law firms have been obsessed with the profit and loss account but have virtually ignored the balance sheet. They have fallen into the most serious pitfall of running a cash business, namely failing to put adequate investment back into the business to



develop its asset base – the only recipe for long-term survival.

"Reduction of training and marketing, reduced investment in technology and other overhead savings all serve to reduce knowledge and experience – the first two critical elements of a law firm's balance sheet – and adversely affect a firm's ability to provide a quality service to its client base – the third critical element of the balance sheet," he says.

This is particularly serious at a time when client loyalty is in decline and the only way of strengthening the allegiance of clients is to improve the quality of the service. Most of the firms that grew so rapidly in size during the late eighties have failed to understand what they have actually done, he says.

"They were motivated by the superficial attractions of growth but ignored the in-

capable fact that a larger business can only be sustained by a strong balance sheet. Consequently, today many are having an uncomfortable time. If the recession were to end tomorrow their problems would not be at an end," Mr Andrews says.

His analysis finds support among the large City of London law firms. Mr John Greaves, senior partner of City solicitors Freshfields, says that during the eighties there was an enormous amount of work about and any competent law firm had more than enough to do and could recruit lawyers to do it.

But as the recession began, the abundance of work declined and some firms found they had spread themselves too thinly – they did not have enough expertise across a wide range of practice areas to pick up a large enough share of the available work.

The consequence was that

these firms found they could no longer afford the necessary investment in recruitment and training, new technology and overseas expansion.

Mr Greaves and senior partners in other large City of London firms such as Linklaters & Paines, Slaughter and May and Clifford Chance all talk about the emergence of a "virtuous circle" of good-quality business going to good-quality lawyers which in turn brings in more good-quality business, which attracts more good-quality recruits to do it – a modern equivalent of the notion that in times of recession there is a "flight to quality".

This pattern of the available work going to the best quality firms appears to hold good right across the country. According to recent research carried out by management consultancy Competitive Marketing, among 100 top UK companies, there are even signs in these times of dwindling client

loyalty that "lower-cost, high-calibre regional firms are posing a serious threat to London's pre-eminence as a provider of corporate advice".

That may be putting it too strongly, particularly bearing in mind that 37 per cent of all solicitors work in London. But there is certainly evidence from research carried out recently by the magazine Legal Business to suggest the performance of top quality firms in the North of England and Scotland has been outstanding over the past year.

Support for the accuracy of the figures given by Legal Business for the profitability of regional law firms – the most profitable being the Leeds firm Hammond Suddards with profits per partner of £167,000 on gross fee revenues of £15.4m – comes from the Centre for Interfirm Comparison which runs an annual performance assessment project among law firms.

Mr Mike Moffatt, director of the law firm project, says early returns for the financial year 1990-91 from firms taking part suggest that firms in the larger provincial centres and especially in the north appear to have "ridden out the recession particularly well." Despite the record number of business failures commercial work appears to have held up, he says.

Looking in general at the financial health of law firms around the country, Mr Moffatt says the worst appears to be over. The laying-off of staff has been done and the results of most firms in the project are "tolerably respectable".

Outside London, the big fall-off in work was two years ago when the bottom fell out of the domestic conveyancing market.

The average firm around the country is not that dependent on commercial work, he says. Provincial firms which have weathered the conveyancing crisis should survive.

Nevertheless, his overall impression is that profits will be lower this year. The growth in revenues has not been enough to compensate for rising costs. Rent for office premises seems to have been a big factor in rising costs and salaries for those who have kept their jobs have also continued to rise.

If the profession has learnt Mr Andrews' lesson of concentrating less on the profit-and-loss account and paying more attention to the balance sheet, it will have survived the recession in relatively good shape.

That will be small consolation to those assistant solicitors who have lost their jobs and those newly-qualified solicitors who are unable to find work. But here, too, there are signs that the worst may be over.

It is noteworthy that the Law Society feels able to axe its recruitment service as part of its £3m package of cuts. Mr Walter Merricks the society's head of communications, believes the recruitment crisis is not as bad as some forecasts have made out.

"We feel the underlying trend is for an increase in demand for lawyers over the decade. There will come a time when firms will be very much looking for staff," he says.

Andrew Jack takes a look at multinational partnerships

Enthusiastic noises

MANCHESTER may seem an unlikely place to hear French spoken, but the message on the answering machine of Pannone March Pearson, a firm of solicitors based in the north-west, is bilingual. It proudly calls itself the leading international firm in the region.

As the deadline approaches for British law firms to begin forming multinational partnerships, many are making enthusiastic noises about the potential for stronger links and mergers overseas – changes

that could fundamentally alter the structure of the profession. "I would be very surprised if a number of firms didn't make announcements soon," says Mr Malcolm Keogh, a partner at Pannone March Pearson, which formed an association – a European Economic Interest Grouping – with firms in five other countries in November 1988.

"Our philosophy has been to work towards a single merged firm, and bit by bit we're getting closer," he says. The

group has created a central library, compatible computing facilities and a joint Brussels office with lawyers from each country. They are considering new links with firms in Eire and Scandinavia.

The 1990 Courts and Legal Services Act set the groundwork for opening up the legal market. Now the regulations of the Law Society have filled out the details. A statutory register for foreign lawyers was launched at the start of this week. On January 1 next year,

partners in foreign law firms will be able to attain the status of their equivalents in England and Wales.

Theoretically, law firms will be able to grow in size, resources and capacity by mergers, creating multinational partnerships (MNPAs). They will be able to operate smoothly across borders, providing "seamless" services in other jurisdictions and hiring foreign lawyers for work in this country.

Continued on Page 2

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THE LEGAL PROFESSION 2

There is plenty of work for western lawyers, writes Celia Hampton

Unpredictable opportunities

THE opportunities for western lawyers offered by central and eastern Europe are unpredictable. By far the biggest problem of the region is poverty: even the vigorous economies have a per capita GDP of about half that of the poorest member of the European Community. Why should western law firms be drawn to it?

The financial returns on work are not extravagant, but neither are they negative. Commitment and an open mind are as important as legal knowledge. Many firms wish to have a presence in the future Europe where the countries which are now unexpectedly free will also be prosperous and dynamic.

When the region began to change in earnest, the best local lawyers – and those untrained by Communist Party associations – were busy with wills and divorces. While they learned business law (often under the tutelage of western lawyers) and governments began market reforms, experienced foreign lawyers were needed to fill the gap.

As local lawyers become better organised, the opportunities to set up branch offices will dwindle. Working there will pose much the same problems as it does in any foreign country: success will depend on a co-operative approach. For

the time being, the post-Communist systems share certain problems, but the common ground will diminish as they go their separate ways.

Warsaw, Prague and Budapest each have a dozen western law firms operating locally through branch offices or exclusive arrangements with local firms. About two thirds of these are of Anglo-Saxon origin. A typical office would seem to consist of a resident foreign lawyer, three local lawyers and visits from head office lawyers as necessary. Once set up, however, the firm's local office operates as a local law firm rather than as a visiting foreign firm.

There is no shortage of legal work for western lawyers. It falls into two broad categories: ● Advice to the government or a state agency on legislation and reform programmes (eg securities markets, anti-monopoly law), which is paid for by various international and national organisations; and ● Regular legal services for companies (sometimes local, but more often foreign) which are in business in the region.

Work in the first category is clearly desirable in the long term, but it is onerous and not particularly well paid. Competitive tendering is almost always required.

If local lawyers join the bidding, unrealistically low bids have been known to drive down the fee. However, it is exceptional for these contracts to be purely legal. For example, a team of banker, accountant and lawyer would be employed for a privatisation project, often under the lead of

the investment bank which would then invite tenders from law firms. This generates "development" work in getting to know bankers and accountants.

Having a local office is often a condition of the invitation to tender and a law firm must be capable of assigning as many as 12 lawyers to it for many months. Conflict of interest may also be a problem. Success in the bidding process will depend on the firm's ability to assign one eighth of their workforce to a long-term project abroad.

This problem has been solved for the 110-lawyer French firm Jeantet & Associates, by its membership of the Alliance of European Law Firms. Mr Francis Louvard, Jeantet's partner who has been an expert in eastern practice for well over a decade, can now rely on the support of a team from the 600-plus French, German, Dutch, Belgian and Spanish lawyers within the Alliance, among whom more than 20 are specialised in east European law.

The firm plans to extend its already strong presence in Prague and Budapest before the end of the year, and will open its first office in the region on November 1 in Warsaw.

The larger US and UK firms have less difficulty meeting the staffing needs. But, although the US and UK may provide the model for financial and capital market regulation, and the desire to harmonise with EC law helps, the legal environment is inevitably alien to

common lawyers. It seems quite likely that the region will end up with an Israel-style blend of mixed legal traditions.

In the second category of legal work, ordinary business considerations apply. Work for home clients is profitable in the ordinary way, although the client's own lower return on investment may be reflected in fee levels.

No two law firms' experience is identical and it is hard to generalise. A flourishing practice may have developed from small beginnings, often through having an expatriate in the firm or through regular clients who were themselves

doing business in the region for the first time. For example, Lovell White Durrant's Prague office finds that the firm has developed a thriving specialisation in engineering joint ventures. Taylor Joyson Garrett has a growing practice advising medium-sized manufacturing companies on east European business. Law firms such as Norton Rose with a banking clientele find that there is increasing demand for involvement through Soviet loan defaults.

The author is editor of *FT East European Business Law* and executive editor of *FT Business Law Brief*.

Andrew Jack takes a look at branch offices in Brussels

WHAT DOES every foreign law firm with a Brussels office have in common? Each believes that there will soon be a shake-out, but argues – publicly at least – that it will be among the survivors.

The casual visitor to most lawyers' offices in Brussels could certainly be excused for assuming that business is booming. Behind the often bland exteriors are vast entrance halls adorned with fine art, antique furnishings and plush carpets.

But there is also a tremendous sense of empty space amid the drying paint: wide, sweeping staircases; large rooms with half-vacant shelves and ample legroom; high walls broken only by paintings.

Sceptics are now questioning whether many of the multi-lawyer number of foreign law firms have been far too enthusiastic in setting up offices. From a low base in the early 1980s, there are some 35 from Britain alone. Some, particularly from the US, appear already to be diverting resources as they leap onto the next prospective gold rush in eastern Europe.

The high overheads of establishing a Brussels office are clearly evident: the returns are rather more opaque. "We have to provide a London-style service in microcosm," says Mr John Davies, a partner with Freshfields, which opened an office in Brussels in April 1989. "That includes photocopying that sing and dance, document dispatch and catering facilities for our clients who are here late at night."

Few practitioners will admit that their firms are not profitable. "Our hours certainly compare very favourably with London," he says. "We are very happy with the way the office is performing financially."

Professor Barry Hawk, partner with Skadden Arps Slate Meagher & Flom, which has already moved to larger premises since opening in Brussels in May 1990, paints a similarly rosy picture. "Putting aside the capital investment, we are billing a lot – above the firm average," he says.

An exception is Mr Vanni Treves, senior partner at Macfarlanes, which has established a joint office with American, French and German firms. "We have a loss-sharing arrangement at the moment," he says. "We did not open in Brussels with a view to making a profit," he says. "Our clients ultimately required it as an assurance that we could give them quality EC advice. We all resisted for as long as we could."

However, he stresses that he expects the operation to be profitable within a year. At the same time, he believes a number of other firms will soon pack their bags and admit defeat. "There are too many which are losing money," he says. "Combined with a serious economic decline in the UK, I think they will cut their losses."

Walter Oberreit, partner with US-based Cleary Gottlieb Steen & Hamilton, the *doges* of foreign lawyers in Brussels, has watched arrivals and departures of rival firms since he first came to the city in 1986. "Some are clearly struggling now," he says. "There must be a shake-out soon. But they will wait till they think they can tip-toe out."

His view is shared by Mr Ulick Bourke, partner in charge of the Brussels office of Clifford Chance, which has been in operation since 1980. "We welcome the competition from the new firms, but it is probably not sustainable," he says. "I'm glad we have an established practice."

He admits that growth has "paused" recently, partly because new entrants have been undercutting in order to gain business. But he adds:

"The Law Society's regulations also do not distinguish between British and foreign law firms registering in the UK. While a British firm taking on a few foreign partners will incur relatively small costs, a large US practice attempting to register all its partners in the UK will face a huge bill for registration and indemnity contributions. They may instead set up small 'parallel' partnerships to get around the regulations."

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Widespread shake-out fears

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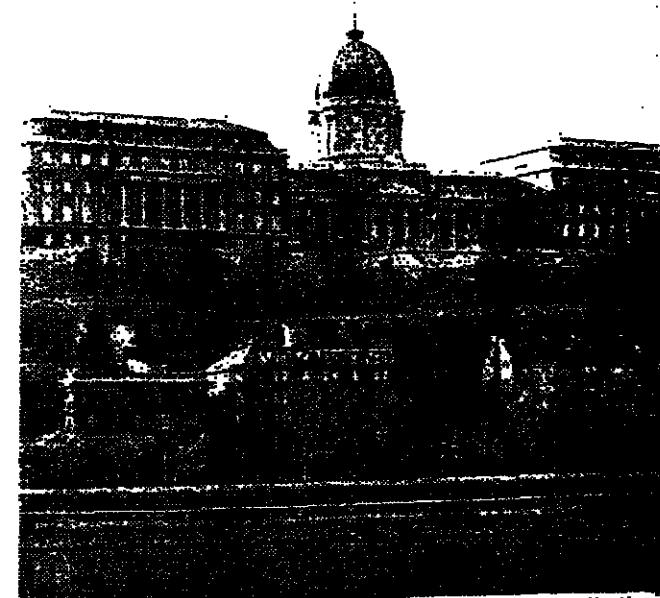
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Budapest has a dozen western law firms operating locally

Andrew Jack takes a look at branch offices in Brussels

Widespread shake-out fears

"We are very satisfied with our performance. We regard the Brussels operation as essential."

Mr Colm MacEochaidh, head of the Law Society's satellite office in Brussels, is more bullish. "Business hasn't reached a plateau. We are still in the hills," he says. "A number of firms gave themselves four years to be profitable and have done it in two. They feel they are here for the long haul."

"The view from the UK is coloured by the anti-EC political climate and the recession," he argues. "Here things have been expanding. As the EC institutions gain confidence, they will acquire more regula-

The EC will still continue to pass laws, and many expect new growth areas

tory control."

There are certainly questions over how productive those firms with a single Brussels lawyer can be, and whether the greatest benefit is to have the city's name on the corporate letterhead. Favourable on the hit lists for earlier departures are offices which principally claim to be "lobbying" or "monitoring" EC developments.

Even the most well established firms are not reliant on EC work. Both Skadden Arps and Cleary Gottlieb estimate that only one-third to 40 per cent of their revenues come from EC-related billing: a combination of competition and trade law. General international transactions and even local cases are also highly significant.

Others attempt to dodge the question of the profitability of their Brussels office by refusing to treat it as a cost centre. Mr Leonard Hawkes, for example, resident lawyer for S J Berwin, a firm of solicitors with

an international outlook, will not be drawn on the issue. "The reality is this office is integrated with London into our EC group," he says.

Mr Robert Paul, partner in charge of Kelly Drye and Warren, says: "At some point there will probably be a shake out. But a small Brussels office is not a major monetary cost. It would look awfully foolish to turn tail and run before the end of 1992."

After 1992, however, with the great mass of EC legislation in place, much work is likely to shift back to individual member states, for both litigation and enforcement.

Some people have also raised the fear that local Brussels firms may eventually begin to object to the encroachment of foreign firms on their patch, and try to limit their operations.

On the other hand, the EC will still continue to pass laws, and many expect new growth areas such as environmental issues to provide additional work.

Mr Philip Bentley, resident partner for Stanbrook and Hooper, a firm of barristers with an international network of associates, suggests that the mood may be swinging back from the Community as "refugees" to "regulators". Where it has been simply removing barriers to trade and allowing competition to select the best products and services, it is now drifting towards drafting detailed rules on everything.

Ms Diana Good, a partner with Linklaters, believes there will be "an expanding pie of EC work" as clients wake up to the potential of the single European market. She says there will always be a need for a Brussels presence for convenience and to sustain personal contacts.

There may well be rich pickings for the firms which survive the next two or three years.

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Enthusiastic noises

Continued from Page 1

"It is a very fundamental change," says Mr Fiona Woolf, a partner with McKenna & Co and chairman of the International Committee of the Law Society. "The English legal profession is relatively slow to jump on new opportunities but I genuinely believe this is the way legal practice needs to go. I'm aware of quite a head of steam. I would be very surprised if most big firms haven't got some plans."

One firm already on record to form an MNP at the start of next year is Beharrell Thompson, which will merge with US-based Couderc Brothers. "The law is no longer a domestic issue but an international issue with some domestic elements," says Mr Stephen Beharrell. "We will be able to draw on the experience of lawyers from various jurisdictions."

However, Beharrell Thompson is a special case. Mr Stephen Beharrell and Mr Hugh Thompson, his fellow partner, were both head-hunted from existing firms by Couderc last year expressly to set up a practice and prepare the way for the firm to expand into the UK once restrictions were lifted.

Most other firms that have been tipped to merge, generally with large US partnerships, tend to react coyly and with some domestic elements. Even Mr Beharrell says: "I suspect there will probably not be many others."

US-based Weil, Gotshal and Manges announced a "formal association" with Nabarro Nathanson in February 1990, but Mr Peter Standish, the firm's resident partner in London, stresses: "We have an established relationship and a compatible style which allows us to grow and work together, develop business and expand our range and geographical access. But we have no plans

for a merger."

Many expect January 1, 1992 to go with more of a fizzle than a fanfare for lawyers. Macfarlanes, for example, has an association with O'Melveny and Myers in the US, Simons and Schuster in France and Nörr, Stiefenhoff and Lutz in Germany. The firms jointly run a Brussels office, and refer work to each other, in a relationship that some have suggested could become more comprehensive next year.

However, Mr Vanni Treves, senior partner at Macfarlanes, says: "There has been tremendous talk but I believe few

The pace of "merger mania" has begun to slow

firms will form MNPs. There is no secret agenda for us. All the firms we work with are fiercely independent. There are no plans to do anything approaching a merger. Our association is a way of achieving things we can do together while maintaining our independence."

He argues that the impetus for MNPs has not come from law firms themselves, and is more a reflection of three external factors: pressure from the Office of Fair Trading to liberalise the legal profession; the general Thatcherite political climate for deregulation; and some misplaced feelings that lawyers should ape accountants and move towards international mergers.

Mrs Woolf believes that things will move slowly, probably beginning with loose associations, and the recruitment of a few foreign lawyers to existing practices before most would contemplate moving towards full-scale mergers. Partly, British firms may be concerned about being swamped by overseas partners.

"There are major problems of culture and approach," says Mr Treves. "The scope for effective competition with local firms is also pretty small. We believe it is better to work with established firms in an area with an existing strong reputation."

Some worry that mergers with overseas firms will kill off referrals from any of its competitors in that country, although it is questionable so far both how much work comes from referral, and how far firms in associations are already tarred with the same brush.

At the same time, there is some evidence that the pace of "merger mania" even within the US has begun to slow as firms appreciate the tremendous difficulties in combining separate, established partnerships from different regions.

There are also still logistical problems to overcome. Panone March Pearson will not yet merge with its European partners despite its enthusiasm, because restrictions remain: the regulations of some of the more conservative jurisdictions prevent partnership with firms in Italy and Spain, for instance.

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Sara Cockerill called 1990, Lorraine Newbold called 1990
all of whom are practising in International and Commercial Law

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COMMODITIES AND AGRICULTURE

Aluminium consolidates price gains on output cuts

By Kenneth Gooding, Mining Correspondent

A NERVOUS and volatile aluminium market yesterday consolidated gains made after a week of price rises. The second-largest producer outside the former Soviet Union, announced on Wednesday substantial cuts in output.

Prices on the London Metal Exchange were moving up or down by \$50 a tonne in as little as 30 minutes. At one stage yesterday, aluminium delivered in three months reached \$1,250 a tonne.

At the close, however, the three-month price was \$1,237.75

a tonne, up \$13.25, and cash aluminium ended \$1,202.50 a tonne ahead at \$1,202.50.

Sentinel was helped to some extent by news that 450 employees at Comalco's Boyne Island smelter in Queensland, Australia, had walked out on indefinite strike. However, there have been previous short strikes at the smelter and so far the management has had no far kept output at the normal rate of 300,000 tonnes a year.

Meanwhile, the Argentine company, Aluar, implemented its promised 9 per cent cut in

output at its only smelter, which usually produces 171,000 tonnes a year.

Analysts suggest, however, that further cuts in output on top of the 600,000 tonnes already planned are needed before prices show a sustained rise. Mr Robin Bhow of Carr Kitcat & Aitken, part of the Banque Indosuez Group, said: "We need one or two more smelters to be shut down - another 200,000 tonnes of capacity to go out. That would allow the market to move higher."

Trading on Moscow oil exchange opens

By Gillian Tett in Moscow

THE FIRST Soviet state commodity exchange for oil opened this week in Moscow.

The Moscow Oil Exchange marks the first attempt by the Russian government to compete with the private Soviet shareholding oil exchanges that have been trading since the middle of this year.

The new exchange, which has 23 brokers, is orientated towards both domestic Soviet trading and oil exports.

Twenty of the 160 shares will be offered to western customers, each at a price of \$75,000. Three of these shares have been bought by German and US companies. Soviet shareholders include the Russian Oil and Gas Corporation, the Russian Fuel and Energy Ministry and Soviet oil enterprises.

During the first day's trading, on Wednesday, 290,000 tonnes of oil were sold, with 200,000 tonnes for export, at an average price of \$130 a tonne. Buyers for the export market included both Soviet export companies and western corporations.

Oil sold to Soviet customers traded at a price of \$800 a tonne - on a par with other private commodity exchanges,

such as the Tyumen Commodity Exchange in Siberia, but significantly higher than the low official state oil price, currently \$70 a tonne.

However, Mr Ivan Gubinko, president of the Moscow Oil Exchange, predicted that the free market price of oil would rise rapidly, possibly to \$180,000 by early next year. "This could be equivalent to world oil prices," Mr Gubinko said.

He attributed this projected rise to the overall drop in Soviet oil production and the Russian government's plans to raise the state oil price next year.

Mr Gubinko also pointed out that Russia's oil enterprises, which are at present only permitted to sell a limited proportion - between 10 and 20 per cent - of their oil on commodity exchanges, would enjoy greater freedom to sell their oil on these exchanges next year.

"We are setting up this exchange to boost Russia's oil industry," he said, claiming that the government ministries needed to become involved in private oil exchanges to "lend our experience" in the privatisation process.

Norwegian output rises to record

By Kenneth Gooding

NORWAY'S NORTH Sea oil production rose to a record 2.1m barrels a day (b/d) in September as the Oseberg C platform came on stream and existing fields pumped more than ever, reports Reuters from Oslo. August output was down sharply to 1.44m b/d because of maintenance. In July, 1.84m b/d were pumped.

Statol, the state oil corporation, said its Cullis field had pumped a record 399,981 b/d. "We are ahead of schedule," said company spokesman Mr Arild Steine, who added that Statol had overcome difficulties at Cullis. "One week ago, we had a daily output of 419,000 barrels," he said.

Norsk Hydro's new Oseberg field and Oseberg C platform, which came on stream in September 2, pumped 65,082 b/d. The field will rise to full capacity at 110,000 b/d late this year.

From September 1, Norway has got 1.15 per cent more oil from the huge Statfjord field, which straddles the Norwegian and UK North Sea sectors.

Talks on redefining the Norwegian and UK stakes in Statfjord began in 1985. A legal ruling decided Norway's new share would be 85.34 per cent and Britain's 14.76 per cent.

Chicago launches fertiliser futures

THE CHICAGO Board of Trade, the world's largest futures exchange, launches its first fertiliser futures contract today, writes Barbara Burr in Chicago. The contract is for diammonium phosphate (DAP), a solid granular fertiliser that is widely used for grains and has an estimated \$2.5bn annual market.

The US is the world's largest DAP producer and holds 70 per cent of the world market. China and India are the world's largest importers.

CBO officials said that the industry had sought the contract partly to help establish prices. Price information from the main cash market in central India, where most DAP is produced, is poor.

As with other new financial futures contracts, the CBO is using a product sponsor system to help raise activity. Product sponsors receive reductions on exchange fees in return for acting as market makers. Cargill Investor Services and O'Connor are the sponsors for DAP.

A second CBO fertiliser contract, for anhydrous ammonia, a nitrogen fertiliser product, awaits approval by the Commodity Futures Trading Commission, the US futures industry watchdog. Exchange officials said they hoped trading could start in the first quarter of 1992.

Mr Martin Greenberg, chairman of the New York Commodity Exchange (Comex), the main precious metals market, announced yesterday that he would not seek re-election when his present term expires in March.

FAO puts pest management to the fore

David Blackwell on how the UN body is responding to criticism from ecologists

THE UNITED Nations Food and Agricultural Organisation, which has come under heavy fire this year from ecologists, appears to be trying to adopt a greener image.

It claims as a major success its programme for integrated pest management in rice. This aims to educate farmers in the way rice grows so that they can sharply reduce the amount of pesticides applied, leaving natural predators to keep their crop healthy.

Mr Peter Kenmore, a co-ordinator for the programme, told a recent seminar on agriculture and the environment at the FAO's Rome headquarters that farmers taught to manage their crop in this way were able to reduce environmental pollution at the same time as raising yields. They were able to earn more through greater productivity and cost reductions.



In Indonesia, the FAO has helped cut pesticide use in rice farming by 65 per cent

"We are replacing chemical technology with management skills," he said. "We are replacing 19th century technology - chemistry - with 20th century technology - information."

Such knowledge was important not only for self-sufficiency and wealth creation, but also to guard against misuse of chemicals, which can lead to poisoning. Mr Kenmore said around 20m people in Third World countries were affected by chemical poisoning each year.

The programme's biggest success has been in rice. The rice insecticide market for the nine main producer countries is \$350m, and in 1988 companies spent \$55m on advertising. In contrast, the FAO's total annual field education budget is \$2.5m.

Further, integrated pest

management for rice, let alone other crops, still has a long way to go. Mr Kenmore pointed out that while 85 per cent of rice is grown in countries that are members of the integrated pest management scheme, the FAO had reached only 500,000 out of 120m rice farmers - "a drop in the bucket".

More research has been carried out on rice than on any other staple food crop. Mr Nicolaas van der Graaf, head of the FAO plant protection service, said the programme had been going for 10 years, but the initial meeting over rice took place in 1965, only two years after Rachel Car-

son's book *Silent Spring* sparked world concern over the environment. While it was untrue to suggest that the FAO had neglected the pesticide problem, Mr van der Graaf admitted it might not have been given sufficient attention.

The "green revolution" that has dramatically increased rice yields relies on the use of fertilisers. But, while there is a problem of nitrogen pollution from fertiliser use in developed countries, these nations face an ecological risk of soil destruction through the depletion of plant nutrients, owing to the lack of fertiliser.

Mr Alain Angé, chief of the FAO fertiliser and plant nutri-

tion service, said that the high cost of fertilisers compared with the cost of labour in developing countries meant that sustainable farming systems required the maximum use of recycled nutrient within the farm, with the minimum amount of bought-in fertiliser.

Insufficient use of fertilisers in Africa was both nutritional and economic, Mr Angé said. He was assistant director general of the FAO agriculture department said. African farmers knew they had too little fertiliser, but there was a lack of animals to produce organic matter and chemical fertilisers were too expensive.

Trials had shown it was profitable to apply fertiliser, but African markets did not function in bringing fertiliser in at the right time. The continent also had very few production plants.

"We are concerned with lack of investment in fertiliser plants in these countries where we can see they need them and the soil needs building up," said Mr de Haen.

In most African countries the application of fertiliser was below what was known to be needed to replenish the soil. But in the Kenyan port of Mombasa, for example, fertilisers were twice as expensive as in Rotterdam and even more costly inland.

Mr Angé called for the adoption of an integrated plant nutrition system, and the FAO says trials and fieldwork on such a system are receiving priority. However, funds for such programmes are tiny compared with the overall FAO budget, which allows \$3m for all work on plant nutrition.

Venezuela seeks new investment in mining

By Kenneth Gooding

VENEZUELA'S COAL and gold output should be the first to benefit from changes being implemented by the government to encourage foreign investment in mining. Mr Francisco Gutiérrez, director-general of Venezuela's mines and geology sector, told institutional investors in London this week.

Coal production - all for export - is set to rise from 2m tonnes this year to 3m tonnes in 1992, he said. Companies actively seeking more coal in Venezuela included Gold Fields Mining Corporation, a subsidiary of Hanson, the Anglo-American conglomerate, and Anglo Coal, another of Hanson's US offshoots.

The Young Group of the UK recently started up Venezuela's sole underground coal mine. Other foreign companies active in the coal sector include the Royal Dutch Shell group, Eni, the state-owned Italian group,

and Mitsubishi of Japan.

Hanson's GFMC was also looking for gold. Venezuela's gold reserves are estimated at 11.5m troy ounces (about 337.7 tonnes), the largest in Latin America.

Mr Gutiérrez said the use of modern technology might increase gold output to 40 tonnes by 1993, compared with the present government target of 20 tonnes. Last year production was officially put at 14 tonnes but was probably 40 per cent higher.

Mining has taken a back seat to oil and gas in Venezuela since the government decided in 1975 to concentrate on energy. At the same time, the mining industry was nationalised.

Although gold, bauxite and iron ore dominate mining output that many other minerals had already been identified in his country. For example, Joralex, a North American group, had just been granted concessions for what that company believes to be a world-class, low-cost nickel deposit, while

Cominco of Canada was exploring for zinc and lead.

Changes made by Venezuela to encourage foreign investment in mining included a reduction in corporation tax from 64 per cent to 30 per cent (20 per cent for small companies). Bureaucratic procedures were being eased so that the process of winning mining concessions from the government would be cut from between two and six years to four to six months, said Mr Gutiérrez.

Repatriation of all earnings and capital was permitted and import duties on mining equipment had been removed. Equipment could be taken out of the country again when no longer needed.

Venezuela's geology had been extensively surveyed and full details of this and other essential information were being put on a computer database to help mining companies.

Study forecasts drop in zinc consumption

By Kenneth Gooding

ZINC CONSUMPTION this year will be below the 5.2m tonnes recorded in 1990, while production will advance to 5.5m tonnes, says the International Lead and Zinc Study Group. A rise of 4 per cent in consumption next year should produce a gradual improvement in the demand-supply balance, but mainly during the second half.

Lead consumption is predicted to be 4.3m tonnes this year compared with 4.4m tonnes in 1990, but this is forecast to rise by nearly 4 per cent to 4.6m tonnes in 1992.

Production of lead is similar to demand this year, but the study group expects a rise in 1992. Meanwhile, imports from the former Eastern bloc countries remain substantial and are helping to keep prices low.

WORLD COMMODITIES PRICES

MARKET REPORT

Fresh 18-month lows were reached in the London Metal exchange nickel market yesterday as the breach of a support level sparked widespread commission house and stop-loss selling. Dealers also noted the absence of the Chinese buying that had recently been absorbing selling played a part in the fall, which saw the three months position close just above its low at \$7,408 a tonne, down \$92.50 on the day. Meanwhile copper prices continued this week's upturn, though the three months LME price closed \$2.75 up on the day at \$1,263.75 a tonne, taking the rise since Monday's close to

£13.75. Dealers said the market was underpinned by supply tightness for November delivery. There had been talk of an accident at a Chile copper mine, but after the market closed news emerged of a rock-slide at the 76,000 tonne a year Mantos Blancos mine. However, production was unaffected. After the market closed news emerged that labour talks at Canada's Highland Valley had been suspended. At the London Futures and Options Exchange the coffee market built on a rock-slide at the 76,000 tonne a year Mantos Blancos mine. However, production was unaffected. After the market closed news emerged that labour talks at Canada's Highland Valley had been suspended. At the London Futures and Options Exchange the coffee market built on a rock-slide at the 76,000 tonne a year Mantos Blancos mine. However, production was unaffected. After the market closed news emerged that labour talks at Canada's Highland Valley had been suspended. 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AUTHORISED UNIT TRUSTS

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European V	161.3	161.3	175.5	-0.2	21.2
Far East V	162.1	162.1	173.3	0.8	1.8
Financial	504.3	504.3	504.3	0	0
GM & Ford Int Inc.	23.21	23.21	24.11	-0.6	1.9
High Yield	92.93	92.93	98.96	-0.4	6.6
Income & Growth	117.6	117.6	129.7	0	10.6
International V	174.9	174.9	187.0	-1	21.2
Japan Int'l V	60.43	60.43	66.43	-0.23	9.9
Japanese Central V	149.1	149.1	158.1	-0.1	8.9
Nat Resources V	52.77	52.77	55.77	-0.72	3.0
Portfolio	53.89	53.89	57.83	-0.2	3.9
Security	254.0	254.0	271.6	-0.5	26.7
Smaller Cap	87.47	87.47	93.57	-2.6	2.2
Special Sits	126.0	126.0	134.7	-0	8.3
TEC Emerging Gr's	91.98	91.98	92.75	-0.03	2.2
US Smaller Cap V	67.35	67.35	50.64	-0.84	10.1

TIME: The time shown alongside the hand manager's name is the time of the unit trust's collection point unless another time is indicated; the symbol alongside the individual unit trust is the symbols are as follows: (P) - 0001 to 1010 hours; (M) - 1101 to 1400 hours; (E) - 1401 to 1700 hours; (N) - 1701 to midnight. Daily unit prices are set on the basis of the collection point, a short period of time may elapse before prices become available.

Other exploratory notes are contained in the last volume of the FT Managed Funds Survey.

95 Life Assurance and Unit Trust Regulatory Organisation, Canary Wharf, 100 New Oxford Street, London WC1A 101
Tel: 071-379-8444.

Rate	HC Major UK Cos.	HC Major Cos.	UK Major Cos.	UK Smaller Cos.	Retail Petroleum
HC Austria	6,081.81	6,121.61			
HC Swiss Austria	6,658.88	6,658.88			
HC Swiss Canada Co.	6,433.11	43.17			
HC Swiss UK Cos.	6,095.11	195.09			
HC Smaller Cos.	6,968.09	198.09			
UK Major Cos.	72.09	73.74			
UK Smaller Co.	65.53	64.84			
UK Income	66.53	66.53			
American	66.84	67.61			
Japanese	64.79	65.36			
European	61.52	62.65			
Caribbean	58.44	58.86			
Australasian	66.26	67.12			
Gulf	66.97	68.07			
Deposit	68.47	68.47			
Mexican	73.37	74.40			

77.70	8.59	Wm. E. Phipps, Inc.	54	75.21	7.70
77.60	8.57	Wm. E. Phipps, Inc.	54	75.10	7.60
77.50	8.55	Wm. E. Phipps, Inc.	54	75.00	7.50
77.40	8.53	Wm. E. Phipps, Inc.	54	74.90	7.40
77.30	8.51	Wm. E. Phipps, Inc.	54	74.80	7.30
77.20	8.49	Wm. E. Phipps, Inc.	54	74.70	7.20
77.10	8.47	Wm. E. Phipps, Inc.	54	74.60	7.10
77.00	8.45	Wm. E. Phipps, Inc.	54	74.50	7.00
76.90	8.43	Wm. E. Phipps, Inc.	54	74.40	6.90
76.80	8.41	Wm. E. Phipps, Inc.	54	74.30	6.80
76.70	8.39	Wm. E. Phipps, Inc.	54	74.20	6.70
76.60	8.37	Wm. E. Phipps, Inc.	54	74.10	6.60
76.50	8.35	Wm. E. Phipps, Inc.	54	74.00	6.50
76.40	8.33	Wm. E. Phipps, Inc.	54	73.90	6.40
76.30	8.31	Wm. E. Phipps, Inc.	54	73.80	6.30
76.20	8.29	Wm. E. Phipps, Inc.	54	73.70	6.20
76.10	8.27	Wm. E. Phipps, Inc.	54	73.60	6.10
76.00	8.25	Wm. E. Phipps, Inc.	54	73.50	6.00
75.90	8.23	Wm. E. Phipps, Inc.	54	73.40	5.90
75.80	8.21	Wm. E. Phipps, Inc.	54	73.30	5.80
75.70	8.19	Wm. E. Phipps, Inc.	54	73.20	5.70
75.60	8.17	Wm. E. Phipps, Inc.	54	73.10	5.60
75.50	8.15	Wm. E. Phipps, Inc.	54	73.00	5.50
75.40	8.13	Wm. E. Phipps, Inc.	54	72.90	5.40
75.30	8.11	Wm. E. Phipps, Inc.	54	72.80	5.30
75.20	8.09	Wm. E. Phipps, Inc.	54	72.70	5.20
75.10	8.07	Wm. E. Phipps, Inc.	54	72.60	5.10
75.00	8.05	Wm. E. Phipps, Inc.	54	72.50	5.00
74.90	8.03	Wm. E. Phipps, Inc.	54	72.40	4.90
74.80	8.01	Wm. E. Phipps, Inc.	54	72.30	4.80
74.70	7.99	Wm. E. Phipps, Inc.	54	72.20	4.70
74.60	7.97	Wm. E. Phipps, Inc.	54	72.10	4.60
74.50	7.95	Wm. E. Phipps, Inc.	54	72.00	4.50
74.40	7.93	Wm. E. Phipps, Inc.	54	71.90	4.40
74.30	7.91	Wm. E. Phipps, Inc.	54	71.80	4.30
74.20	7.89	Wm. E. Phipps, Inc.	54	71.70	4.20
74.10	7.87	Wm. E. Phipps, Inc.	54	71.60	4.10
74.00	7.85	Wm. E. Phipps, Inc.	54	71.50	4.00
73.90	7.83	Wm. E. Phipps, Inc.	54	71.40	3.90
73.80	7.81	Wm. E. Phipps, Inc.	54	71.30	3.80
73.70	7.79	Wm. E. Phipps, Inc.	54	71.20	3.70
73.60	7.77	Wm. E. Phipps, Inc.	54	71.10	3.60
73.50	7.75	Wm. E. Phipps, Inc.	54	71.00	3.50
73.40	7.73	Wm. E. Phipps, Inc.	54	70.90	3.40
73.30	7.71	Wm. E. Phipps, Inc.	54	70.80	3.30
73.20	7.69	Wm. E. Phipps, Inc.	54	70.70	3.20
73.10	7.67	Wm. E. Phipps, Inc.	54	70.60	3.10
73.00	7.65	Wm. E. Phipps, Inc.	54	70.50	3.00
72.90	7.63	Wm. E. Phipps, Inc.	54	70.40	2.90
72.80	7.61	Wm. E. Phipps, Inc.	54	70.30	2.80
72.70	7.59	Wm. E. Phipps, Inc.	54	70.20	2.70
72.60	7.57	Wm. E. Phipps, Inc.	54	70.10	2.60
72.50	7.55	Wm. E. Phipps, Inc.	54	70.00	2.50
72.40	7.53	Wm. E. Phipps, Inc.	54	69.90	2.40
72.30	7.51	Wm. E. Phipps, Inc.	54	69.80	2.30
72.20	7.49	Wm. E. Phipps, Inc.	54	69.70	2.20

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Market ponders US rate move

THE DOLLAR showed little reaction to the latest batch of US statistics as the market tried to guess whether the Federal Reserve would respond to the growing signs that American economy may not yet be out of recession.

The dollar initially moved higher after the September consumer price figures suggested that inflationary pressures have still not eased. The 0.4 per cent monthly rise was twice both market forecasts and the August number.

The more important core inflation figure - which excludes the volatile food and energy components - also increased by 0.4 per cent. That was above expectations and unchanged from August.

Federal Reserve governors have said recently that core inflation must be brought under control before interest rates can be reduced. Mr Wayne Angell, a Fed governor, said the inflation figures were "a disquieting factor" and showed "we have not yet achieved price level stability."

However, the dollar gave up its gains after the September industrial production and August trade figures showed that the economy is still depressed. Industrial production rose just 0.1 per cent in September, below expectations, while in the year to September

production was down by 3.3 per cent.

Analysts said the state of the economy justified a rate cut but with inflation still stubbornly high the Fed would not be rushed into an early reduction. "Once again the Fed does not have the excuse to ease," said Mr Michael Feeny of Sumitomo Bank. But he believed the Fed was likely to cut rates next month.

The dollar closed slightly higher at DM1.7035 from DM1.7020; at SF1.4885 from SF1.4875; and to FF9.8025 from FF9.7975.

The yen was firmer despite growing speculation that a reduction in Japanese interest rates is likely. The operations of the Bank of Japan in the domestic money market fuelled the talk, while calls from industrialists for lower rates also encouraged the speculation.

The dollar fell to ¥129.80

from ¥130.05; sterling weakened to £222.00 from £222.50; and the D-Mark retreated to Y82.24 from Y82.40.

The French franc remained at the bottom of the ERM after the Bank of France cut its intervention rate by ½ point to 8.75 per cent. The move had been widely anticipated and the French franc ended the day slightly higher against the mark, while French bond and interest rate markets were also unchanged.

Sterling was steady as the latest average earnings figures reinforced market sentiment that there will be no early reduction in interest rates. Sterling closed unchanged at DM2.9125; at SF2.5450; was slightly lower at ¥1.7105 from ¥1.7110; and was higher at FF9.9250 from FF9.9200.

On the Bank of England's figures, sterling's effective exchange rate index closed 0.1 higher at 92.3.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Oct 12	Oct 13	% Chg	% Annual vs. Weekend	Divergence Indicator
Spanish Peseta	166.64	166.64	0.00	-3.64	4.92	62
Italian Lira	2036.27	2036.27	0.00	-1.77	1.77	29
French Franc	6.55	6.55	0.00	-0.43	1.61	29
D-Mark	1.93	1.93	0.00	-0.26	1.29	29
British Pound	1.49	1.49	0.00	-0.26	1.29	29
Japanese Yen	136	136	0.00	-0.26	1.29	29
Swiss Franc	2.00	2.00	0.00	-0.26	1.29	29
Belgian Franc	36.36	36.36	0.00	-0.26	1.29	29
Dutch Guilder	2.20	2.20	0.00	-0.26	1.29	29
Austrian Schilling	13.76	13.76	0.00	-0.26	1.29	29
Portuguese Escudo	200.48	200.48	0.00	-0.26	1.29	29
Irish Punt	7.88	7.88	0.00	-0.26	1.29	29
Greek Drachma	166.64	166.64	0.00	-0.26	1.29	29
Spanish Peseta	166.64	166.64	0.00	-0.26	1.29	29
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For central rates see the European Central Bank. For exchange rates see the Bank of England. For gold prices see the London Bullion Market Association. For oil prices see the International Energy Agency. For agricultural prices see the European Commission. For industrial prices see the European Commission. For services prices see the European Commission. For government bonds see the European Commission. For corporate bonds see the European Commission. For equities see the European Commission. For commodities see the European Commission. For derivatives see the European Commission. For other financial instruments see the European Commission.

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	Oct 12	Oct 13	% Chg
US Dollar	1.49	1.49	0.00
Japanese Yen	136	136	0.00
German Mark	1.93	1.93	0.00
French Franc	6.55	6.55	0.00
Swiss Franc	2.00	2.00	0.00
Belgian Franc	36.36	36.36	0.00
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CURRENCY MOVEMENTS

	Oct 12	Oct 13	% Chg
US Dollar	1.49	1.49	0.00
Japanese Yen	136	136	0.00
German Mark	1.93	1.93	0.00
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CURRENCY MOVEMENTS

system.	per cent from Sept. 5, 1974. Depositor institutions

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4:00 pm prices October 17

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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Continued on next page

NASDAQ NATIONAL MARKET

4:00 pm prices October 12

[illegible]

4:00 pm prices October 17

[illegible]

STARTING AT THE TOP
Vol. I

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AMERICA

Profit-taking pulls Dow back from record high

Wall Street

Concern about inflation and some morning profit-taking took their toll on equities yesterday, pushing stock prices lower, writes Karen Zagor in New York.

The Dow Jones Industrial Average fell 8.73 to 3,053 on fairly heavy volume of 205.5m shares after dropping almost 20 points at mid-session. On Wednesday the Dow added 20.35 to close at a record 3,061.72. Although declines led advances by a slim margin of 811 to 773, all of the Dow Jones averages posted declines through most of the day before the utilities and transportation indices turned higher in the last half hour of trading.

The broadly based Standard & Poor's 500 also lost ground, sliding 0.59 to 381.21.

Trading opened on a weak note after the release of September's consumer price index, a gauge of inflation, which rose 0.1 per cent, above the 0.2 per cent Wall Street had expected. The news pushed bond prices sharply lower, and the Treasury's benchmark 30-year bond lost 1/8 to yield 8.02 per cent in late trading.

Chicorp, which startled the market with its \$885m third quarter loss, turned higher yesterday after two days of losses. The issue led the NYSE's most active list in the day, adding \$4 to \$12.

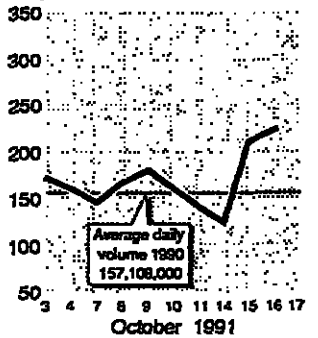
BankAmerica lost \$1% to \$22% after unveiling a decline

in third quarter earnings to \$1.30 a share from \$1.26.

Treasury industries was one of the biggest winners of the day, jumping \$1% to \$9 on the back of its third quarter earnings of 22 cents a share, against a loss of 44 cents last year. Among other active issues, Westinghouse slipped

NYSE volume

Daily (million)



3% to \$17%, and Eastman Kodak eased \$4 to \$45%.

Reebok, the athletic shoe maker, tumbled 3% to \$30% after several analysts cut their rating on the stock amid concern about the issue's high valuation, in spite of the company's strong third quarter profits.

Enterra climbed \$1 to \$21% after an 11.8 per cent stake in the company was sold by Shamrock Holdings, an investment vehicle of the Roy Disney family.

Waste Management, the biggest US waste disposal company which turned in solid earnings earlier this week, added \$1 to \$38%.

Secondary issues followed the primary market lower yesterday. In late trading, the Nasdaq composite was off 4.67 at \$36.27.

Disappointing results from St Jude Medical spurred heavy trading in the stock, which lost \$2% to \$49%. Although third quarter net income rose to 42 cents a share from 33 cents the previous year, the profits were lower than expected.

Similarly, MCI Communications tumbled \$3 to \$27% after the company posted third quarter earnings of 51 cents a share, below the expected 64 cents a share. In last year's third quarter, MCI had a loss of 69 cents a share.

Canada

TORONTO stocks ended mostly unchanged in heavy trading, after gaining more than 87 points in the previous two sessions.

Based on preliminary data, the composite index inched 3.19 points higher to finish at 3,466.15. Advancing issues led decliners 344 to 219, and volume climbed to 30.3m shares from the previous 26.1m. Trading value rose to C\$335.1m, from C\$300.4m. Nine of 14 sub-groups made gains, led by golds which moved 2.33 per cent higher. Communications and media gained 1.13 per cent.

Turkey suffers bout of pre-election nerves

A spate of visits by politicians has not revived the market, says John Murray Brown

THE LONG procession of politicians making their way to the Istanbul Stock Exchange in recent weeks has done little to revive the market, as Turkish investors ponder the prospect of a hung result in this weekend's general election.

"We've been turned into a Mecca for the economic policies of the parties," said one disgruntled broker yesterday. President Turgut Ozal, Mrs Tansu Ciller, the economic spokesman for the opposition True Path party, and even the Social Democrats have been pressing brokers' palms in the last-minute search for votes.

The prospect of a weak coalition government is weighing down the exchange. The 75 share index languishes at around 2,500 compared with the record high of 5,749 on August 3 last year - the day Iraqi tanks invaded Kuwait. Yesterday the index declined 4.67 to 2,576.69.

According to the International Finance Corporation

(IFC), the World Bank's private sector lending arm, no other emerging market has fallen as far as Turkey so far this year. The market's capitalisation has shrunk from TL70,000bn (\$14.5bn) in September 1990 to TL48,000bn on October 11.

In an inflationary environment, the attraction of Turkish stocks has always been tempered by the high interest rates offered on bank deposits. The narrowness of the market, with just 133 companies traded, hampers its development. Also, there are not enough institutional investors, such as pension funds and insurance companies, to provide the necessary liquidity.

The problem of settlement is equally gargantuan. One banker remembers having to use three armoured cars just to carry the stock certificates for one new issue.

Brokers say that banks and other leading fund managers have withdrawn from the market, leaving the trading floor to short-term speculators, who

have been exploiting the political and economic uncertainty ahead of this Sunday's poll.

The past few months have seen no new issues. The public participation administration, PPA - the body entrusted with divesting the state of its assets and selling them to the private sector - is now

reported improved profits. Koy Holdings, Turkey's largest trading company, more than doubled its profits for the nine months to October - which, even taking into account Turkey's 70 per cent inflation rate, is a considerable achievement. Maret, a frozen meat packager, reported earn-

ings offering easier payment terms to consumers.

"We have lost the individual investors," says one exchange official. The volume of transactions has more than doubled to an average 14m shares a day from 6.2m in October last year. But this merely reflects the increase in the number of brokers and the growing practice of short-term speculation, whereby traders sell stock "short" within the session - a trend that is causing some concern to the exchange authorities.

On Monday, all members received a strongly worded directive from the exchange authorities warning against the "questionable" transactions of some brokers.

With reports that some brokerages are already having settlement problems, the exchange authorities are clearly anxious not to provide an excuse for any incoming government to withdraw its support from the Istanbul stock market.

The problem of settlement is equally gargantuan. One banker remembers having to use three armoured cars just to carry the stock certificates for one new issue.

considering selling directly to the investors, and bypassing the market. Meanwhile, the hundreds of unofficial traders who once thronged the streets outside the exchange have moved on.

At a current p/e of about 9.7, down from 14.9 in September last year, the market looks attractive. In spite of the economic slowdown, Turkey's blue chip companies have all

ings up by five times over the period. Bank and cement companies have also reported good results.

However, the buoyancy of some corporate returns reflects a switch of personal savings from equities into household goods, as consumers anticipate a rise in inflation in the wake of Sunday's election. The electronics sector has been particularly profitable, with compa-

EUROPE

Interest rate move leaves Paris unimpressed

TAKEOVER activity enlivened Paris and Brussels yesterday, although French investors shrugged off a long-awaited interest rate cut, while Milan was back in action after the end of the floor traders' strike, writes Carole Markey in Paris.

PARIS was not impressed by the rate of yesterday's cut in interest rates, a move that had been expected since the last rate reduction on March 18.

The CAC 40 index fell 7.90 to 1,855.50. The index had risen to 1,869.83 in early trading, but slipped after the Bank of France cut interest rates by quarter of a point. Turnover was moderate at about FF2,250m, up from FF2,100m.

In the leisure sector, Accor dropped FF717 or 2.3 per cent to FF7,716 in volume of 178,824 shares, as the market digested Wednesday's late news of its takeover offer for Wagons-Lits of Belgium. Accor had risen FF48 in two days, after the suspension of Wagons-Lits on Tuesday, more on expectations that it would raise its stake than of a full bid.

"Although there are some obvious strategic reasons why Accor should buy Wagons-Lits, ... the timing of this operation and the necessity to make a full bid, when control and a smaller holding would have suited Accor better, are inconvenient for Accor, when it is still digesting [the purchase of the US budget hotel chain.] Motel 6," said James Capel in its morning notes.

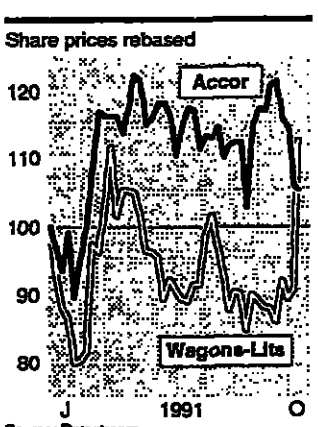
Eurotunnel fell another FF170 or 3.8 per cent to FF43.20. After the bourse closed, it said that the Channel tunnel builders had agreed to continue work on the cooling system, pending a court hearing.

In BRUSSELS, Wagons-Lits jumped BF1,670 or 24.2 per cent to BF8,560, after the BF8,560-a-share takeover bid. The stock was suspended on Tuesday, pending the announcement.

The Bel20 index edged up 1.83 to 1,073.38 in active trading worth FF300m.

MILAN greeted the decision by floor traders to end their strike with an across-the-board rise. Trading was heavy as operators built up positions at the start of the November account. The Comit index was unavailable, but turnover was estimated to be about L1,000bn.

Activity in Generali was particularly heavy on the last day the rights could be traded. The



Source: Datastream

shares advanced L900 to L25,300. But SAI continued to weaken, losing L300 to L14,700, on concerns that its chief shareholder, Mr Salvatore Ligresti, was implicated in a construction scandal.

Fiat rose L108 to L5,219. After the close Fiat said that it would temporarily lay off 45,000 workers, or 40 per cent of its workforce, in the last week of November.

FT-SE Eurotrack 100 - Oct 17

Hourly changes							
Open	11 am	Noon	1 pm	2 pm	3 pm	4 pm	Close
1099.73	1103.70	1097.12	1097.67	1097.52	1095.90	1095.48	1095.78
Day's High 1099.74				Day's Low 1093.22			
Oct 16	Oct 15	Oct 14	Oct 11	Oct 10			
1095.87	1095.49	1086.51	1088.47	1086.32			

Base value 1000 (1987/88)

FRANKFURT fell again, as a Commerzbank downgrading of earnings prospects for car makers joined the Degab revisions for the chemical industry, which pulled the market down on Wednesday.

After a 9.93 fall to DM639.90 in the FAZ at mid-session, however, the DAX closed only 5.60 lower at 1,564.51 in volume down from DM4.6bn to DM4.3bn. Mr Jens Wieck of Merck Finck in Düsseldorf said that the downgradings for car makers had been much less severe than those for chemicals, and the market had responded to that.

A near-10 per cent downgrade for BMW left the shares

only DM1.20 lower at DM466.80. Volkswagen, allotted a 20 per cent downgrading, fell DM4.50 to DM335. Chemicals continued to weaken. Hoechst and BASF were down DM7.70 at DM227, and DM10.70 at DM233, over two days.

ZURICH continued to be more sanguine about chemical industry prospects. Sandoz, which forecast higher 1991 earnings, rose SFR30 to SFR2,400. Ciba-Geigy bearers held Wednesday's gains to close unchanged at SFR3,260; and Roche bearers, popular for its deep discount rights issue, put on another SFR90 to SFR3,100. The Credit Suisse index rose 1.1 to 509.4.

OSLO recovered 2.1 per cent, led by Norsk Hydro, up NKR5 at NKR170.5, and Den Norske Bank, NKR5.5 higher at NKR25. The all-share index rose 9.45 to 482.5 in turnover of NKR391m. STOCKHOLM failed to hold on to early gains. The Affärsvärlden General index eased 2.2 to 970.0 in turnover of SKR340m after SKR351m.

S-E-Banken restricted A shares rose SKR1 to SKR3 as the bank released better-than-expected eight-month results. It said that it would hold a board meeting on November 5 to consider its future relationship with the insurer Skandia. AMSTERDAM ended broadly mixed after a session dominated by options-related activity ahead of today's expiry of the October series. The CBS Tendency index rose 0.1 to 90.5, and turnover was moderately high at F1546.8m.

Philips fell 90 cents to F133.90 after remarks from its president, Mr Jan Timmer, that the market should not be too optimistic about second-half prospects.

ASIA PACIFIC

Nikkei average advances for third consecutive day

Tokyo

THE OVERNIGHT rise on Wall Street and lower interest rates encouraged investors yesterday, and the Nikkei average rose for a third consecutive day, writes Emiko Terazono in Tokyo.

The index gained 105.18 to 24,439.55 after opening at the day's low of 24,344.68 and hitting a high of 24,643.11 in the afternoon.

Volume rose to 450m shares from 350m; yesterday was the execution day for stock options which boosted arbitrage-related activity. Traders also noted option-linked price manoeuvring of the cash index.

Gains led losses by 609 to 341, while 170 issues were unchanged. The Topix index of all first section stocks put on 8.53 to 1,858.58, and in London the ISE/Nikkei 50 index added 3.12 to 1,411.38.

The market share of the Big Four - Nomura, Daiwa, Nikko and Yamaichi - fell to 12.5 per cent on the third day of their business suspension. Kanakuru Securities came first on the list with 6.1 per cent and Morgan Stanley followed with 5 per cent.

Activity was led by dealers and individuals, and some institutions such as trust banks were seen trading for the short term. Foreign investors, on the other hand, remained on the sidelines.

The individuals sought theme-related stocks. Mr Masami Okuma at UBS Phillips & Drew said that, because neither a surge in activity nor a steep rise in the Nikkei average was likely in the near future, investors would concentrate on individual themes such as public works and environmental stocks.

Interest moved from biotechnology issues to resource shares. Nippon Zen, the chemical company, fell Y39 to Y671 on profit-taking and Toray Industries, the synthetic fibre maker, lost Y28 to Y678.

However, Meiji Milk Products, which triggered the recent sectoral rally with its announcement of a new Aids drug, remained popular. It gained Y120 to Y1,130 in active trading.

Nissho Iwai, the trading company, rose Y30 to Y690 on reports that the company had discovered a gold vein in Hokkaido, northern Japan. Buying spread to other resource issues, with Nippon Mining adding Y12 to Y630 and Sumitomo Metal Mining Y40 to Y1,120.

Interest rate-sensitive, large-capital issues, which had been weak in the absence of the Big Four brokerages, rose on lower interest rates and bargain hunting by some institutional investors. Nippon Steel gained Y8 to Y420 and Mitsubishi Heavy Industries Y3 to Y728.

In Osaka, the OSX average moved ahead 143.67 to 26,618.95 in volume of 22.3m shares. Small-lot buying of small-capital shares supported the index. Nintendo, the game maker, advanced Y300 to Y13,700.

Roundup

WALL STREET's overnight rally to record highs provided some support in the Pacific Rim. Bombay was closed for a Hindu festival.

AUSTRALIA passed the 1,600 level on the All Ordinaries index, climbing 21.1 or 1.3 per cent to a year's high of 1,612.5. Turnover grew to A\$334m from A\$238m. Hopes of lower interest rates and inflation combined with the encouragement from New York to

raise the market's spirits.

Among the winners, BHP gained 20 cents to A\$14.35, CRA added 25 cents to A\$12.85 and Western Mining rose 15 cents to A\$4.77. MIM Holdings put on 8 cents to A\$2.17 after stating that it would double its stake in Cominco, the Canadian zinc miner and refiner, to 22.5 per cent.

NEW ZEALAND was lifted by a rally in Fletcher Challenge, which had fallen sharply in recent months. The NZSE-40 index advanced 31.96 or 2.2 per cent to 1,437.12 as Fletcher Challenge gained 18 cents or 6 per cent to NZ\$3.18 in the biggest volume of the day of 2.6m shares.

HONG KONG continued to fall on its return from Wednesday's holiday. The Hang Seng index slipped 15.32 to 4,018.43 in modest turnover of HK\$970m, after HK\$905m. In the property sector, Cheung Kong, the day's most active stock, fell 30 cents to HK\$19.90.

TAIWAN recovered from its day's low on buying of cement shares. The weighted index, which had fallen more than 90 points, closed 5.19 off at 4,304.04. Turnover was modest at T\$18bn, down from T\$20.4bn.

BANGKOK was weak, the SET index dropping 12.28 or 2 per cent to 614.08 in light turnover of B\$1.3bn. MANILA eased after its recent advance. The composite index shed 15.37 or 1.5 per cent to 1,018.85.

SOUTH AFRICA

JOHANNESBURG gold shares recovered after their recent losses. An easier financial market also helped lift prices. The all-gold index added 19 to 1,174 while the industrial index put on 34 to 4,061. The overall index rose 35 to 3,394.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

THURSDAY OCTOBER 17 1991																	WEDNESDAY OCTOBER 16 1991																	DOLLAR INDEX		
Figures in parentheses show number of lines of stock																																				
US Dollar Index																	US Dollar Index																			
Day's Change %																	Day's Change %																			
Pound Sterling Index																	Pound Sterling Index																			
Yen Index																	Yen Index																			
DM Index																	DM Index																			
Local Currency Index																	Local Currency Index																			
Local % chg on day																	Local % chg on day																			
Gross Div. Yield																	Gross Div. Yield																			
US Dollar Index																	US Dollar Index																			
Pound Sterling Index																	Pound Sterling Index																			
Yen Index																	Yen Index																			
DM Index																	DM Index																			
Local Currency Index																	Local Currency Index																			
1991 High																	1991 High																			
1991 Low																	1991 Low																			
Year ago (approx)																	Year ago (approx)																			
Australia (69)	156.26	+1.7	135.44	128.21	138.40	130.26	+1.4	4.88	153.81	133.11	128.26	135.93	128.63	156.26	112.74	123.82																				
Austria (29)	162.74	+0.4	141.06	135.63	144.13	144.03	+0.5	1.98	162.02	140.59	133.19	143.37	143.32	222.37	154.82	201.80																				
Belgium (47)	128.47	-0.4	111.35	105.40	113.77	111.04	-0.2	5.34	128.55	111.74	105.00	114.10	111.30	151.20	118.04	135.33																				
Canada (17)	138.66	+0.2	121.65	115.68	123.68	114.17	+0.0	3.29	138.39	120.78	114.58	123.33	114.15	142.27	125.49	121.52																				
Denmark (34)	246.79	-0.2	213.90	202.48	216.58	220.35	-0.2	1.60	247.23	214.22	203.24	218.76	220.83	270.58	217.74	254.36																				
Finland (15)	86.35	+2.0	73.88	70.03	75.59	74.80	+2.1	3.26	85.88	72.81	68.80	74.05	73.09	125.15	83.69	102.25																				
France (109)	139.48	-0.3	129.90	114.44	122.52	125.95	-0.2	3.50	139.55	121.27	115.04	122.85	127.27	152.28	118.11	141.14																				
Germany (55)	104.13	-1.3	90.25	85.45	92.22	82.22	-1.2	2.45	105.53	91.44	86.76	93.37	93.37	125.35	94.15	116.08																				
Hong Kong (55)	165.57	-0.7	143.51	135.85	145.64	164.90	-0.7	4.42	166.79	144.53	137.11	147.59	166.05	169.98	115.82	119.58																				
Ireland (18)	158.66	+0.0	137.52	130.18	140.52	142.40	+0.0	3.51	158.64	137.46	130.41	140.37	142.33	182.46	132.88	157.01																				
Italy (77)	70.10	+2.1	60.76	57.51	62.08	66.62	+2.1	3.48	68.66	58.49	56.44	60.75	60.28	88.23	64.78	83.52																				
Japan (474)	141.45	+0.5	122.92	116.50	124.52	118.57	+0.5	2.51	140.41	120.41	115.19	123.58	124.58	145.97	118.25	137.69																				
Malaysia (78)	196.16	+0.2	170.07	160.94	173.72	170.57	+0.1	2.94	195.69	169.66	165.95	173.25	172.37	247.76	180.78	193.72																				
Mexico (16)	1307.86	-0.1	1123.60	1073.08	1158.30	4378.46	-0.1	1.20	1308.93	1124.20	1076.03	1168.28	4382.09	1306.93	534.45	520.92																				
Netherlands (31)	140.12	-0.1	131.45	114.97	124.10	122.73	+0.0	4.39	140.33	119.60	115.36	124.12	122.78	145.73	125.70	134.78																				
New Zealand (14)	47.14	+2.9	40.86	38.69	41.75	44.15	+2.8	6.58	45.90	39.88	37.85	40.53	42.94	64.64	41.18	52.74																				
Norway (31)	185.87	+2.2	161.11	152.61	164.82	158.15	+2.3	1.87	181.87	157.59	148.01	160.84	163.41	223.24	174.88	214.69																				
Spain (53)	191.46	+0.5	165.07	157.11	158.28	149.29	+0.5	2.31	190.41	163.41	154.69	164.64	168.48	208.25	163.19	185.15																				
Sweden (58)	248.18	-0.9	215.11	203.52	218.79	220.15	-0.1	2.85	245.98	213.14	202.21	216.25	216.82	295.85	179.05	156.27																				
Switzerland (29)	150.58	-0.1	130.62	123.55	133.36	127.08	+0.1	4.48	150.77	130.65	123.95	133.41	122.33	171.12	131.51	148.35																				
Sweden (58)	178.72	-0.1	154.91	146.64	159.29	158.47	+0.0	2.72	173.90	155.02	147.07	158.31	161.14	204.12	146.60	171.00																				
Switzerland (29)	93.70	+0.2	81.21	76.88	83.00	86.47	+0.3	2.23	93.50	81.02	76.87	82.74	85.22	100.87	82.17	93.89																				
United Kingdom (240)	177.38	-0.4	153.75	139.53	155.70	155.75	-0.4	4.84	178.71	158.12	145.26	159.35	159.12	187.47	146.58	165.27																				
USA (326)	158.21	-0.3	139.53	130.34	142.51	142.51	-0.3	3.53	159.69	138.56	135.67	146.30	146.30	185.68	137.55	132.20																				
Australia (69)	136.34	+0.1	119.81	113.51	121.53	121.74	+0.1	3.95	136.26	119.81	113.68	122.35	121.61	151.55	125.50	137.25																				
Canada (17)	138.54	+0.2	121.65	115.68	123.68	114.17	+0.2	3.29	138.39	120.78	114.58	123.33	114.15	142.27	125.49	121.52																				
Europe Pacific (878)	142.14	+0.1	123.81	116.53	125.89	117.82	+0.5	1.06	141.17	122.32	116.05	122.97	117.03	145.92	117.86	136.29																				
North America (1545)	140.98	+0.4	122.19	115.66	124.85	120.08	+0.3	2.19	140.36	121.62	115.37	124.19	119.87	147.66	121.95	137.05																				
Europe Pacific (878)	157.95	-0.2	136.91	129.91	139.91	158.18	-0.3	3.09	158.35	137.21	130.19	140.14	138.59	185.66	125.91	123.02																				
Europe Ex. UK (587)	115.31	-0.1	99.59	94.83	102.15	103.44	-0.1	3.26	114.54	100.12	95.00	102.02	102.58	129.80	103.58	121.11																				
Asia Pacific Ex. Japan (254)	145.97	-0.2	126.95	119.78	128.65	126.05	-0.1	4.29	144.95	125.80	119.17	126.27	127.85	147.80	111.40	171.89																				
Japan (474)	141.45	+0.5	122.92	116.50	124.52	118.57	+0.5	2.51	140.41	120.41	115.19	123.58	124.58	145.97	118.25	137.69																				
World Ex. UK (2202)	144.58	+0.2	125.14	116.47	127.88	131.19	+0.1	2.27	144.15	124.91	116.51	127.57	131.08	145.77	120.06	138.03																				
World Ex. So. Af. (2021)	145.80	+0.2	127.07	120.30	129.85	133.02	+0.1	2.53	146.36	126.82	120.32	128.98	132.88	146.86	122.92	130.98																				
World Ex. Japan (7782)	151.80	-0.1	131.40	124.34	130.28	142.38	-0.1	3.42	151.71	131.45	124.74	134.28	142.67	162.05	128.68	138.16																				
The World Index (2286)	147.26	+0.2	127.64	120.83	130.43	133.53	+0.1	2.58	147.01	127.36	120.85	130.06	133.17	149.21	123.26	131.93																				

RECRUITMENT

JOBS: Brunel tops graduate-employment league

How universities fared

WHAT do today's most highly educated young people in Britain have in common with their counterparts two decades older?

The answer is a faltering demand by employers for their youthful services, as witness the opening of an article written by the embryonic Jobs column 20 years ago. It read: "At least 2,500 new graduates from British universities were still seeking their first serious job at the end of December - six months after taking their degree."

The repetition of history is not entirely identical, there being two main differences. The first is that, then, graduate unemployment was a new phenomenon and so grabbed the headlines. The other is that, now, the effects are worse.

For example, the "at least 2,500" mentioned above constituted just over one in every 20 of the 1970 crop of bachelor-level graduates from United Kingdom universities, who totalled 47,584. The degree courses of the 2,500-plus, at the official figure of 54,000 apiece, had cost the taxpayer more than £10m.

Of the equivalent crop in 1990, which was up to 67,570, the share still seeking anything better than a very temporary job at the end of the December had doubled to just over one in every 10. The number in that sad pickle was 6,951 whose

degree studies, at an admittedly inflation-hiked £26,000 each, cost taxpayers high on £181m.

One thing which hasn't changed over the two decades, however, is illustrated by the accompanying table. The unchanging factor is that, when it comes to job-getting, some universities' bachelor-degree products do considerably better than those of others.

Nor, moreover, are the variances explained - as some leading lights of higher education used to claim - by differences in the mixture of subjects taught between one institution and another. But before expanding on that point, I'd better describe the workings of the unavoidably complex table, which covers the UK's 45 largely publicly financed, campus universities.

The first column after their names gives their total output of UK-domiciled bachelor-degree winners in the summer of 1990. The next shows the percentages of same who, by December 31, had simply vanished from their alma mater's ken. The third gives the number whose whereabouts were known.

Then we have four columns which divide the 1990 "knowns"

into four different sections, expressed as percentages of the total output. The first is those who obtained jobs of the long-term variety, and the second those who continued their academic studies or went into full-time training.

Next we have a mysterious group who, besides being neither studying nor training, were for some reason not available for paid work. They do not include people who remained on some employer's books while studying, and thereafter returned to the fold.

The fourth section consists of graduates who ended the calendar year either unemployed or in a makeshift job expected to last at most three months.

As may be seen, that "Short-term work or jobless" percentage varies widely between universities. The trouble is that it isn't really a just comparison, because it makes no allowances for the differences in subject-mix referred to earlier. So institutions with above-average shares of students in "employable" subjects such as engineering are given an unfair start.

Hence the final three columns of the table, which even things out by

adjusting for subject-mix variances. But for technical reasons, instead of focusing solely on the 1990 degree-winners like the previous columns, the last trio refer to the combined outputs over the three-year period, 1988-90.

The adjustments are made by taking the all-universities average rates for the short-term and jobless category in each of the various subjects taught, and giving each institution a "target" figure for its particular mix.

The targets - representing the number of people who would have been in that unfortunate category if their alma mater had conformed to overall norms - are shown in the first of the final trio of columns. The next one gives the actual number of degree-winners who ended the calendar year in which they graduated either jobless or at best temporarily employed.

The last column of all shows the percentage by which each of the universities in reality either surpassed or fell short of its target, and that is the basis on which they are ranked.

Michael Dixon

UNIVERSITY	Total of new UK graduates produced in 1990	% not traced as at 31/12	No. whose activity was known at 31/12	% of known-activity graduates in Long-term jobs	% of known-activity graduates in Further study or training	% of known-activity graduates in Short-term work or jobless	Adjusted scores 1988-1990	Actual number short or jobless	% Difference - better or worse
Brunel	558	6.6	521	67.7	16.9	2.9	138.2	75	+44.0
Durham	1,251	19.5	1,006	41.5	23.8	8.1	383.1	220	+44.0
Lancaster	1,172	28.9	844	36.3	20.4	8.4	303.7	208	+31.5
Hull	1,284	7.9	1,127	42.9	24.5	4.7	402.7	278	+31.0
Bath	772	6.4	723	68.8	13.7	4.5	171.8	119	+30.7
Dundee	614	6.7	573	54.2	28.2	6.0	128.3	89	+29.5
Aberdeen	1,056	5.3	1,000	51.6	27.5	6.9	304.8	223	+28.8
St Andrews	848	8.0	866	48.0	28.2	6.2	237.7	176	+28.0
Kent	924	17.4	783	45.8	23.4	2.9	272.9	206	+24.5
Exeter	1,253	2.5	1,220	54.5	23.5	11.6	351.8	292	+23.5
Oxford	2,541	8.7	2,412	43.9	31.3	9.3	818.9	628	+23.3
Salford	829	12.2	728	60.9	15.2	2.8	189.4	155	+22.3
City	555	8.5	517	69.4	9.2	6.7	104.6	83	+20.7
Queen's, Belfast	1,680	2.6	1,636	50.9	34.8	3.3	498.1	412	+15.8
York	903	8.2	829	48.9	25.6	7.4	320.2	270	+15.7
Surrey	654	3.5	631	66.7	15.7	5.6	138.0	121	+12.3
Birmingham	2,228	16.2	1,988	45.8	21.1	10.3	448.9	359	+11.1
Aston	848	4.8	807	75.2	7.3	4.5	165.1	148	+10.4
Glasgow	2,309	5.9	2,174	53.5	27.9	3.3	598.7	537	+10.3
Reading	1,438	11.1	1,279	50.2	14.8	10.3	383.7	348	+9.8
Leicester	1,093	9.0	995	39.7	33.9	6.2	338.2	312	+7.7
Cambridge	2,711	12.0	2,387	40.9	30.4	7.7	698.1	648	+7.5
Henric-Watt	703	5.4	665	58.3	23.8	8.7	137.8	132	+4.2
Essex	776	10.4	695	41.9	25.7	7.7	202.3	196	+3.1
Bristol	1,625	5.6	1,534	47.8	22.6	12.9	443.9	448	+0.9
East Anglia	1,019	5.5	963	42.9	25.6	8.5	352.8	350	+0.8
Edinburgh	1,928	9.3	1,747	48.1	28.8	6.8	509.2	509	-0.2
Newcastle	1,755	5.7	1,655	55.8	19.8	8.2	437.3	439	-0.4
Southampton	1,522	15.7	1,282	46.7	19.8	8.7	335.2	338	-1.1
Bradford	905	5.9	853	71.0	12.9	2.4	252.2	256	-1.5
Leeds	2,289	6.5	2,141	54.0	22.7	6.2	615.8	628	-1.7
Sheffield	1,446	11.1	1,288	55.0	20.1	12.2	351.8	359	-10.2
Stirling	622	7.2	514	57.7	15.3	6.2	188.5	211	-11.9
Wales	4,557	8.2	4,185	46.0	27.6	5.4	1,372.0	1,337	-12.0
Manchester	2,739	11.8	2,417	53.1	19.3	6.8	684.6	753	-13.3
Warwick	1,563	10.3	1,401	46.6	19.8	8.0	425.6	502	-18.0
UMIST	820	13.8	705	58.1	15.1	5.0	154.1	183	-18.6
Ulster	1,623	1.2	1,604	65.5	18.3	2.7	541.4	544	-19.0
London	7,883	19.2	6,567	47.5	18.7	5.0	1,517.5	1,616	-19.7
Nottingham	1,666	16.7	1,387	49.2	19.4	5.8	388.6	468	-19.9
Loughborough	1,192	8.7	1,088	60.6	12.2	7.0	303.2	376	-24.0
Sheffield Hallam	1,808	5.3	1,712	54.4	22.3	7.0	478.9	592	-24.4
Liverpool	1,855	12.4	1,624	48.5	23.0	3.7	459.6	644	-40.1
Keele	623	7.7	575	37.4	29.9	3.7	221.3	313	-41.4
Sussex	914	15.0	777	37.8	18.8	12.4	280.1	416	-43.4
OVERALL	69,154	10.6	61,833	50.6	22.4	6.3	18,020.0	18,020	-

EFIC

EXPORT FINANCE & INSURANCE CORPORATION

Australia

Managing Director

Deputy Managing Director

EFIC is the Australian Government's official export credit agency providing internationally competitive finance, financial guarantees and non-payment insurance to facilitate national exports and insurance against certain risk for Australian investors in offshore enterprises. Accordingly, it is a major contributor to the enhancement of Australia's exports.

EFIC, currently an arm of the Australian Trade Commission, will, from November 1991, become a separate statutory Corporation with a Board of Directors chosen from the private and government sectors.

The Managing Director, as a member of the Board, will be responsible for the management and strategic development of the Corporation. Ideal characteristics should include a record in providing leadership and corporate direction to a major private or public sector corporation, either within Australia or internationally. An extensive knowledge of trade finance, international business, Australian Government trade policy and the machinery of government are also essential.

The Deputy Managing Director will support the Managing Director and be responsible for the technical operation of the Corporation. Candidates for this position will have a strong background in general management and a knowledge of the products, pricing methodologies, and client service strategies offered throughout the banking and credit insurance industries.

Remuneration packages will reflect the very senior levels and critical importance of these appointments.

Applications in writing should be forwarded in confidence, by 31st October, 1991, to the Consultants assisting with these appointments.

Amrop International
Level 9, 155 George Street,
Sydney, NSW, 2000, Australia.
Facsimile 61 2 247 2757.

Marketing Executive - Pensions

Our client, a leading UK based Insurance Group with worldwide activities, is seeking to recruit an individual with experience of the institutional pensions market with particular reference to pooled and segregated pension funds. A minimum of five years' experience is required at a level of seniority which will enable the successful candidate to rapidly assume an executive position, and to assist the Group in establishing a firm position in the pensions market.

Applicants will have already developed a significant range of contacts with leading consulting actuaries and pension intermediaries. An individual of sufficient calibre from a leading firm of consulting actuaries will be considered.

The remuneration package will be fully competitive and will include the normal benefits associated with a large company.

Please write with full personal, career and salary details. These will be forwarded direct to our client, so list separately any companies to whom your details should not be sent. Tony Butcher, MSL Advertising, Recruitment Resources, 32 Aybrook Street, London W1M 3JL. Ref: 279.

EXECUTIVE CHAIRMAN

We are currently seeking to identify an executive with extensive general management experience in the recruitment or related services fields, to head up the proven management team of a small USM quoted service company. This is an outstanding opportunity for the right individual who will have previously demonstrated entrepreneurial and leadership skills.

Equity participation in the company will be offered and the remuneration package will reflect the experience and dynamism of the individual.

Please write giving personal details and experience to:

"Executive Chairman" Box A1664 Financial Times,
One Southwark Bridge, London SE1 9HL.

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For further information and application forms apply to the Secretary to Academic Council, The Queen's University of Belfast, Belfast, BT7 1NN, telephone Belfast 245133, with whom applications should be lodged by 22 November 1991.

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An established player in the swaps market with an excellent reputation is seeking to recruit an experienced swaps marketing specialist.

You are likely to have a minimum of 3 years experience covering both Interbank/Corporate marketing with strong European exposure. European languages are not essential but would be preferred.

Please contact Nigel Haworth
or Norma Given on 071-623 1266.

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No. 1 New Street, London EC2M 4TF
Telephone 071-623 1266 Facsimile 071-626 5259

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Our success is attributable to the ability and dedication of our consultants and we are now seeking three additional consultants to cover the above country areas. Applications are invited from individuals who can demonstrate the following qualifications:

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GERMANY

- Four years' experience in the Financial Services industry.
- Fluency in at least two European languages.
- Aged between 26 and 35.

In addition, prospective consultants should be team oriented, creative, highly motivated and must have an extremely high level of integrity.

Please write to Joan Coster in strictest confidence at Armstrong International Limited, Winchester House, 77 London Wall, London EC2N 1BE.

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Candidates need to be able to interpret a company's financial performance, assess its likely effect on the share price, and put this into clear, concise and entertaining language whilst meeting demanding deadlines.

Please send application with CV to the Editor, Investors Chronicle, Greyhound Place, Fetter Lane, London EC4A 3DF.

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Ideally you will hold a degree in economics or related discipline, with around 12 months experience in an active fixed income environment. The position requires a strong quantitative background, you will probably have held an analytical role prior to progressing to fund management. Computer literacy is essential, along with proficient written and oral communication skills.

If you are interested in this challenging role, please apply with CV to Lois McLean, Personnel Manager, Garmore Investment Ltd, PO Box 65, 16-18 Monument Street, London EC3R 8QQ.

Gartmore

INTERNATIONAL BANKER SPECIALIST IN PETROCHEMICAL INDUSTRY

The London based Associate of a major Middle East Bank seeks a banker with at least four years international banking experience with specialised knowledge of the petrochemical industry. Applicants must have good credit background, be able to demonstrate imagination in structuring transactions and be conversant with the requirements of the Shari'ah. The successful applicant will be fluent both in English and Arabic (a further European language would be an additional advantage), and a graduate of a recognised University. A thorough knowledge of the participants in the petrochemical sector in the Arabian Gulf is essential.

Competitive remuneration package a/c. Detailed CV to: Box A1673, Financial Times, One Southwark Bridge, London SE1 9HL.

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Currently employing around 100 and with a £3 million turnover, the Company is poised for significant growth to £5 million plus in which the appointed Managing Director will play the leading role.

Aged around 40, with a background in manufacturing, engineering or an allied field, you will be an ambitious 'hands on' strategist, able to guide and coordinate the efforts of the management team. Above all you must have the confidence and personality to manage and motivate others through a period of substantial growth.

Based near Swansea, the nature of this appointment and the challenges it represents demand that only appropriately qualified candidates who can demonstrate an outstanding leadership track record should apply.

The rewards package is excellent and the prospects for a high achiever are outstanding.

Please send full career history to: RRB Associates
P.O. Box No: A 1661, Financial Times,
Southwark Bridge, London SE1 9HL

R.R.B.
ASSOCIATES

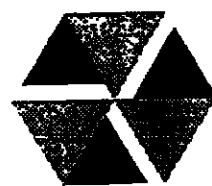
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Chief Executive

Irish National Petroleum Corporation Ltd.

This important appointment arises as a result of the impending retirement of the present Chief Executive.

The Corporation, which was established as a private company by the Government in 1979, acquires crude oil, refines it through its subsidiary Irish Refining plc, and supplies petroleum products to the Irish market; current turnover is in excess of IR£220m.

The role will be to provide effective leadership and direction for the Corporation

during a period of rapid and significant change.

The requirement is for a proven record of senior management success within the energy sector, particularly related to the procurement, refining and marketing of petroleum products.

The remuneration package will be negotiable.

Those interested should please write to H.W.J. Flannery, MSL Group Limited, Newmount House, 22/24 Lr. Mount Street, Dublin 2, quoting reference 83555.

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This is a high profile position, negotiating with Senior Executives of Housing Associations and Local Authorities, requiring well developed interpersonal and communication skills. The successful candidate

will ideally have a background in credit risk analysis and hold an appropriate professional qualification. Excellent career prospects in a rapidly expanding market are offered.

Together with a highly competitive salary we are offering a substantial package which includes a company car, concessionary mortgage, BUPA and an excellent relocation package where appropriate. The Society upholds a clean air policy for the comfort and safety of staff. Accordingly smoking is prohibited on its premises.

Please write with your CV, stating current salary, to Mr Pat Turner, Human Resources Consultant, Nationwide Anglia Building Society, Moulton Park, Northampton NN3 1NL. Closing date for applications 1st November 1991.

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We are looking for an experienced fund manager to take responsibility for our portfolio of UK equities. A minimum of five years experience from the UK market with a well documented track record is necessary.

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Hansa Investment Management LTD
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QATAR GENERAL PETROLEUM CORPORATION

QGPC is the National Corporation covering exploration, production, refining and marketing of Qatar's oil and gas resources. We are currently seeking a qualified and experienced professional to fill the following position at its Headquarters based in Doha.

SALES COORDINATOR Ref: H/029/91

DUTIES:

To assist the Petrochemical marketing personnel on all aspects of LDPE sales operation, contracts, L/C's, transportation, documentation, invoicing, market research, budgeting, forecasting future sales, coordinating customers requirements with the producing company.

MINIMUM REQUIREMENTS:

Should have as a minimum a Bachelor Degree in Economics or equivalent. Minimum 8 years related experience in international marketing of petrochemical products, especially Polyethylene, with a reputable petrochemical company. Applicant should be within 40 to 45 years of age.

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Applicants should forward their CVs plus a recent photograph, within 3 weeks of the date of this advertisement, quoting reference number, to:

The Secretary
Corporate Recruitment Committee
QGPC (HQ)
P O Box 3212
Doha, Qatar

TEL. 491204 FAX. 831012 TLX. 4343 PETCOR DH

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Remuneration will be commensurate with experience.

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Interested? If so, please send your Curriculum Vitae to Eliane Volpert at KPMG, 14 chemin De Normandie, CH-1206 Geneva, Switzerland. Alternatively, telephone James Forte in our London office on 071-236 8000 ext. 5321.

All applications will be treated in strict confidence.

KPMG Selection & Search

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Europe

At Citibank we are broadening our strong position in derivative products to cover the fast developing equity derivatives market. We now require an Investment Specialist with specific insurance sector knowledge and a thorough grounding in quantitative asset management techniques. Working within the trading/research team, you will be expected to develop and execute new risk products, and to market effective and imaginative solutions to Citibank's clients throughout Europe.

We expect the right individual to have a proven track record with this client sector, combined with very strong option and portfolio theory skills - probably with advanced qualifications in applied mathematics or engineering.

Please write with your CV and salary details to Corinne Long, Personnel Manager, Citibank, PO Box 242, 335 Strand, London WC2R 1LS.

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SOCIÉTÉ GÉNÉRALE, leader in the swaps market, is developing its international and specialized teams.

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- MARKET-MAKING: swaps or fras in all currencies.
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The salary benefits package will be tailored to meet the needs of the successful candidate.

Please, send your CV to Sylvie MARAIS - Société Générale - Recrutement - 59, rue de Provence - 75009 PARIS.



CONJUGUONS NOS TALENTS.

European Structured Finance

Vice Presidents and Associates

Our client, one of the largest universal banking institutions, is committed to expanding its presence in Structured Finance in Europe. The Project and Leveraged Finance groups are significant elements within the Corporate Banking department. The strength of the Bank's balance sheet has enhanced a European marketing effort which continues to seek out and win mandates in this very competitive area. Although transaction-driven, our client prides itself on the establishment and maintenance of strong relationships and is able to provide added value to existing deals through a sustained innovative approach. Internal promotions and the success of the European operation have resulted in a requirement to recruit product specialists to augment these areas. Successful candidates will need to be fluent in at least one European language in addition to English and be prepared to relocate to a major European financial centre.

Project Finance

A Team Leader - The successful candidate will be responsible for deals in their entirety, marketing to prospective clients, winning mandates and closing transactions. Leading teams created for specific transactions derived from the geographical and industry specialists available within the area, the team leader will assess the viability and conduct of each prospective deal. Candidates should come from a recognised institution actively involved in project finance and bring to the section significant experience and continental market knowledge. Aged between 30 and 35, the team leader will be a credible self-starter who will lead effectively, train his staff and be responsible for the further development of this area.

An Associate - The Project Finance team also requires a candidate with 3-5 years' experience within project finance. This individual will participate actively in all aspects of deals handled by the section and will fulfil a key function within the team.

Candidates for all positions must come from strong academic backgrounds with a relevant degree, accountancy qualification or MBA. For both groups, a thorough understanding of economic and legal structures, and the dynamics of various industries will be key to the selection of the successful individuals. These are exceptional opportunities to work with a market leader



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International Recruitment Consultants
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in an attractive environment where candidates could enjoy long term career enhancement, improved quality of life, and generous remuneration and relocation packages. Interested applicants should contact Simon Ponsonby on 071 831 2000 or write to him enclosing a full C.V. at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH.

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An Associate - As a result of an internal promotion an additional member for this group is needed in order to support a team leader in the deal making process. Probably aged between 25 and 32, the candidate will have already taken part in the negotiation and monitoring of leveraged transactions and now be ready to assume the second position in a team of four.

CAPITAL MARKETS LAWYER To £200,000

Our Client, a top ten City firm with offices in the main overseas financial centres and a reputation for the outstanding quality of its work and expertise, seeks a senior lawyer for its expanding capital markets practice.

Advising on all aspects of international securities and capital markets products embracing swaps, commercial paper programmes, eurobonds, debt offerings, securitisations and derivatives, the firm now wishes to position itself for further major growth in this area.

A lawyer is now sought with substantial relevant experience, preferably gained in an investment bank. This is an exceptional opportunity for someone to take a leading role in the further development of this strategically important area of the firm's practice.

The successful candidate will be offered a substantial remuneration package with a view to an early partnership.

For further information in complete confidence, please contact **Alistair Dougall** or **Stephen Rodney** on 071-405 6062 (071-831 0030 evenings/weekends) or write to them at **Quarry Dougall Recruitment**, 9 Brownlow Street, London WC1V 6JD.



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For further details, please contact Frank Hoy either by telephone or in writing.

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The London office of a major international bank requires a

MANAGER OF PERSONNEL DEPARTMENT

Candidates, preferably in the age range 30-40, should have a Diploma in Personnel Management or Grad. IPM and at least five years relevant experience at a senior level in the Personnel Department of a major bank. They should have good knowledge of commercial banking practices as well as O & M.

An attractive package is available to the successful candidate.

Please send full personal and career details to: Box A1671, Financial Times,
One Southwark Bridge, London SE1 9HL.

All applications will be treated in strictest confidence.

COMMERCIAL DIRECTOR ROLE - ACA QUALIFIED

South East
c.£60,000
+ share options

An exceptional opportunity exists for a commercially minded young Finance Director to join this leader of a niche market within the financial services sector.

They are in the enviable position where demand for their product is increasing and where there is the real possibility of adding a number of services to their portfolio to the obvious benefit of their existing customers. Finally, there are clear opportunities to negotiate reciprocal trading contracts with major institutions in the financial and customer service sectors to further enhance profitable growth.

As Finance Director you will be a member of the main Board and will be expected to oversee the duties expected of this function, which is

already well managed. However, your real role is that of Commercial Director and you are tasked to develop the future strategy of the company, along with the Managing Director.

You must be fully qualified and possess a controlled entrepreneurial business flair. Since this is a small organisation you must be hands-on. You must also fully appreciate the issues that surround the private customer/company interface and will therefore already be working for an organisation possessing these characteristics.

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Applications in writing should be submitted no later
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OBITUARY

Sir Kenneth Cork: insolvency practice master

SIR KENNETH CORK, former senior partner of Cork Gully & Co, died last Sunday, just a few days after becoming the first accountant to be honoured by having his portrait placed in the National Portrait Gallery.

It was a fitting end to a career in which he achieved such a remarkable dominance over his profession of insolvency practice, that there can be few areas of insolvency where one does not encounter his name within minutes.

Born on August 21 1913, Kenneth Russell Cork was educated at Berkhamsted School and went straight into his father's City accountancy firm on leaving school. His father had been a well known insolvency practitioner in the 1920s, and after a period in the audit business, his son followed in the family tradition, the only one of three brothers to do so.

Though Sir Kenneth took his ACA in 1937, his career did not get fully underway until after the Second World War when he had, in effect, to build up the family business from scratch once more.

As the 1950s boom was followed by more difficult times for the economy, his reputation grew steadily. He was made famous by his role as receiver or liquidator in a number of famous company crashes, including those of John

Bloom's Rolls Razor washing machine empire in 1964 and Emili Savundra's Fire, Auto, and Marine Insurance in 1966.

Thereafter he generally had a hand in any substantial company collapse. He was an articulate defender of his profession and had a clear vision of what could be achieved by a reform of the law on insolvency practice. He could also be extremely amusing in conversation, sometimes even mildly outrageous.

Sir Kenneth's strong sense of professional vocation led him to place great importance on the training of his juniors. They found him always instructive and entertaining to work with, though he was watchful and there were occasional sharp words to drive home a lesson.

His working life was spent in the City of London and in 1951 he became a Common Councilman of the City, progressing to become Lord Mayor in 1978-79. His credentials as a City father ensured that his influence grew steadily with the Bank of England and the government.

In the 1973-74 secondary banking crisis, he was one of those who helped the City to put together its famous "lifeboat" and so saved a possible collapse of the banking system. Sir Kenneth's special role was to help dispose of the



assets of failed property companies on a quiet and orderly basis so that the market would not suffer undue disturbance. It was a low profile but extremely important task which he carried out with great finesse.

He also chaired the EEC

bankruptcy convention advisory committee of the Department of Trade and the Northern Ireland Finance Corporation, which attempted to encourage fresh investment in the troubled province. His greatest monument, however, was the 1986 Insol-

veny Act which grew directly out of his work between 1977 and 1983 as the head of a government committee on the reform of insolvency law and practice.

In 1980 Cork Gully merged with Coopers & Lybrand and Sir Kenneth himself retired in 1983, the year after the publication of the Cork report. By then all large accountancy firms were building up their own insolvency practices, drawing on Cork's ideas. Cork Gully, however, remained pre-eminent in the profession.

Accountancy was, however, only one facet of Sir Kenneth's life. Theatre was also very important. For 10 years he was a governor of the Royal Shakespeare Company, a connection which seems to have grown out of his involvement in the Barbican project, and between 1975 and 1978 he was the company's chairman, helping it to find commercial sponsors.

He went on to report on the Priestley Committee on the finances of the RSC, and the Royal Opera and the English National Opera, and in the late 1980s produced a further report on the funding of the professional field which remains the most influential study of its subject.

He was also chairman of the Arts Council in 1986-87 and served many City companies

as adviser or director. He was a vice-chairman of the Ladbrokes Group.

Behind the scenes, his insolvency skills were quite often deployed helping individuals and companies which seemed to be teetering on the brink of an avoidable collapse. He also became an energetic fund raiser for several charities.

Stories, by no means always apocryphal, about Sir Kenneth abound. He often disconcerted his juniors with what seemed a surprising flamboyance from a man at the summit of the accountancy profession, relishing occasions which gave him the chance to perform in public.

This no doubt arose partly from his distaste for the public's image of accountancy as a staid and dull profession, but he seems to have been drawn towards the theatre. It was no accident that he was able to form close links with the RSC and the world of opera where he was almost as influential as he was in insolvency practice.

At home he was a keen yachtsman - and sometimes said that he might have been happier as a sailor than as an accountant - as well as a keen painter and photographer. In 1987 he celebrated the fiftieth anniversary of his marriage to Nina Lippold. They had two children.

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As all applications will be forwarded to my client who will conduct the interviews, please list separately any companies to whom your details should not be sent.

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UK plc – International Group

GROUP FINANCE DIRECTOR

Bucks

c£85,000 + bonus, options and executive package

Our client is a broad-based engineering group with UK, European and US interests. With a market capitalisation of £100m and turnover of \$70m, the group has an impressive record of sustained profitability and growth.

As a member of the Main Board the Finance Director will work closely with the Managing Director in the management and development of the group. Responsibility is for full plc financial management including planning and control, tax, treasury, mergers and acquisitions and strategic planning.

A graduate Chartered Accountant aged 35-45 with relevant international experience in manufacturing is required for this proactive role, which needs the full range of technical and commercial skills. Experience in a similar role or at a senior level in a larger plc is required.

It is essential that the Finance Director has a strong personality, with drive and ambition, able to command the respect of colleagues and professional advisers.

Please write, enclosing a full career/salary history and daytime telephone number, to John Sleight FCCA quoting reference J/2/F.

Group Financial Controller

North West

c£38,000 + Bonus + Car

Our client is a dynamic, £82 million turnover Plc with UK and US operating subsidiaries manufacturing highly specialised engineering products for worldwide markets. Since initial flotation in 1987, the company has pursued an aggressive acquisition programme aiming to maximise commercial opportunities in closely defined niche markets.

Internal promotion has created the need to recruit a Group Financial Controller to join a small, high calibre Head Office team. Responsibilities will include the full range of group finance reporting and working capital control, but particular emphasis will be placed upon the presentation, interpretation and review of management information throughout the business. Extensive liaison with senior finance and non-finance executives involving periodic

visits to subsidiaries will be essential, and will provide an excellent opportunity to make an important contribution to the ongoing commercial success of the group.

Candidates, likely to be in their thirties, will be qualified accountants of graduate intellect, with strong technical ability combined with senior level experience – preferably gained in a computerised engineering environment. Highly developed commercial and interpersonal skills will be essential for the individual to make an impact in this high profile role.

Interested candidates should send a curriculum vitae to Mark Hurley ACMA, at Michael Page Finance, Clarendon House, 81 Mosley Street, Manchester M2 3LQ, quoting Ref: M14751.



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HOW TO MAKE ACCOUNTANCY RECRUITMENT MORE EFFECTIVE

ON THURSDAY 21ST NOVEMBER 1991
AT THE SAVOY HOTEL,
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8.30AM - 9.30AM

The last in the current series, this Financial Times Breakfast Briefing is designed for all those involved in the recruitment of Accountants. The talk will be given by Jeff Groat, Joint UK Managing Director of Robert Half, and will cover:

- CHARACTERISTICS OF THE CURRENT ACCOUNTANCY JOB MARKET
- WHAT ACCOUNTANTS ARE LOOKING FOR
- ACCOUNTANCY SALARIES
- WHERE TO ADVERTISE AND HOW
- MAKING THE INTERVIEW MORE EFFECTIVE
- THE ROLE OF RECRUITMENT CONSULTANCIES

A specialist in Accountancy Recruitment for more than 10 years, Jeff Groat is a frequent contributor to various newspapers and journals on the subjects of job hunting and recruitment. A regular speaker, he has been a guest on numerous radio programmes and appeared on Sky Television. He has advised many companies on how to improve their recruitment process and has presented in-house recruitment seminars and interview workshops for companies such as Marks & Spencer, Vickers, Guinness, Heron Corporation and Paribas.

Please note that places at the Breakfast are strictly limited.

If you wish to attend the Business Breakfast, write to Rachelle Nelson at Robert Half, Freeport, Walter House, 418 The Strand, London WC2R. Telephone: 071-836 3545.

- Michael Spedding, Group Financial Controller, MAI plc
"An excellent presentation on recruiting Accountants in today's job market".
- Graham Coulson, Personnel Manager, MEPC plc
"Valuable and enjoyable".
- Ian Freeman, Financial Controller, Black & Decker
"Very good, well expressed seminar which was definitely worth attending".
- Jim Whitfield, Director of Financial Services, British Steel plc
"Time well spent, very useful refresher course. Excellent".
- Peter Knight, Group Chief Accountant, Willis Corroon
"Most impressed, I look forward to the next one".
- Carmel Ryan, Personnel Manager, Lyons Tolley
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- Cathy Knapp, Staff Development Manager, Chantrey Vellacott
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- Seeks: Full-Time Cooperation with European or North American Law Firm, or Legal Dpt. of Multinational Company.
- Able to Travel/Relocate in Another European Community or Eastern European country, or North America.
Please write Box A1646 Financial Times, One Southwark Bridge, London SE1 9HL.

Head of Financial Analysis Health Care

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THE POSITION

- Analyse and report on financial and statutory information. Report to Finance Director.
- Responsible for the preparation, review and coordination of budgets and forecasts. Plan and evaluate capital expenditure programme.

- Operate as in-house consultant advising senior managers on contracts, pricing policies and other ad hoc projects.

QUALIFICATIONS

- Graduate Accountant, aged 28+. Experience from the public sector or management consultancy preferred.
- Strategic thinker with analytical approach and strong project management skills.
- Ambitious and results orientated. Capable of managing a team. Strong, influential personality.

Please reply in writing, enclosing full cv, Reference K4152
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Financial Controller

Bulk Pharmaceuticals

Northumberland

to £45,000 + Benefits

Our client is a recently acquired £10m+ turnover company engaged in the manufacture of bulk pharmaceuticals, mainly for export. Part of a major multi-national group, the business is well placed for sustained growth in world-wide markets.

The company now seeks to appoint a high-calibre finance professional to join its progressive management team in driving the business forward to achieve its full potential.

The key objective is to lead and develop a total business finance function from a well established factory accounting unit. Specific early tasks include the further development of commercial systems, treasury management, and continued improvement in financial control procedures.

Candidates will be commercially astute, qualified accountants with a proven track record of achievement at both factory and headquarter level.

A high degree of technical competence, well developed leadership and communication skills, a proactive approach and a strong personal presence are pre-requisites for success in this role.

Full relocation facilities to an attractive rural location close to Newcastle are available where appropriate. Interested applicants should contact James J Russell, or Frederick Howie ACMA, quoting reference L8556, at Michael Page Finance, Leigh House, 28-32 St Paul's Street, Leeds LS1 2PX. Tel: (0532) 450212.



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Finance Director

Lancs./Yorks. Border

to £35,000 + Bonus + Car

Our client is an autonomous £5 million turnover engineering subsidiary of an acquisitive, rapidly expanding UK PLC. Its products have an enviable reputation within the world automotive market, with over a third of the turnover being exported. Future growth will be ensured by improved product quality and further market penetration both in the UK and overseas.

Reporting to the Managing Director, you will be responsible for all aspects of the Finance and D.P. functions, with initial emphasis on the enhancement of integrated computer systems including MRP/II. The successful applicant will be expected to contribute significantly to

strategic business planning and the overall commercial management of the business.

Candidates, aged 30+, will be qualified Accountants with in depth experience of financial management gained in a manufacturing environment. Applicants must be able to demonstrate strong communication skills and the ability to make an effective contribution to the profitable development of the company.

Comprehensive relocation facilities are available where appropriate. Interested applicants should write to Stephen K. Banks ACMA, Regional Director, quoting ref: L8548, at Michael Page Finance, Leigh House, 28-32 St Paul's Street, Leeds LS1 2PX. Tel: (0532) 450212.



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a move towards treasury

GROUP FINANCE MANAGER

Hampton Court

c£32,500 + car + bonus

Financed by substantial US venture capital, our client, through a series of strategically planned acquisitions, has become a key player in the international pharmaceutical services industry. Revenues in 1991 will exceed \$120 million.

The international headquarters has a small highly professional Corporate Finance Department. In order to strengthen it further, a Chartered Accountant aged up to 30, with commercial and preferably some treasury experience, is offered an important role. Reporting to the Group Chief Accountant, specific responsibilities will embrace the international treasury function, monitoring and improving operating companies' cash flows, and group tax planning. Ad hoc tasks will cover reporting, planning and acquisitions.

This is an exciting time to join such a group where initiative, hard work and bright ideas are well remunerated. There will be opportunities for some overseas travel.

Please write, enclosing a full career/salary history and daytime telephone number, to John Sleight FCCA quoting reference J/999/F.

APPOINTMENTS ADVERTISING

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Alison Prin 071-873 3607

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to use their initiative and experience in a demanding role within a multi-national organisation. Two or three years' post-qualification experience is required, and property experience is preferable. Salary as indicated with a very generous benefits package.

Please write in confidence, enclosing career details and quoting reference 321/5, to Nigel Halsey, Managing Director, at the address below. Telephone 071 495 4446.

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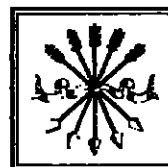
Reporting directly to the Head of Internal Audit, you will have full responsibility for the performance of high-level business and compliance audits for your designated area of activity. This will involve the planning and control of audits, the writing of reports and extensive liaison with senior management. Around 10% of your time will be spent on international assignments, and there will also be a substantial element of ad hoc project work.

The post provides an excellent entry-point to the Bank: you can expect not only to broaden your professional experience, but also to make significant career progress, as the function has a proven record of sourcing senior executives for all areas of the Bank.

Your first-class academic and professional record must be backed by assured interpersonal skills including the ability to interact effectively with the highest levels of management. Previous experience of the banking sector, whilst an advantage, is not regarded as essential.

The remuneration package is designed to attract an outstanding candidate: benefits will include profit-sharing, subsidised mortgage and non-contributory pension.

In the first instance, please send a personal résumé, detailing your experience and including a daytime telephone number, in the strictest confidence to: Andrew S May, Director of Personnel Services, N M Rothschild & Sons Limited, New Court, St Swithin's Lane, London EC4P 4DU.



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Gespräche werden in Düsseldorf und London geführt. Richten Sie Ihre schriftliche Bewerbung auf Englisch bitte an unser Büro in London, oder rufen Sie **Gary Johnson** oder **Jennifer Ogden** an unter den Nummern (00 44) 71/629 4463 (tagsüber) und (00 44) 58/283 2801 (abends und am Wochenende).

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FINANCIAL PLANNING MANAGER

Kent c.£30,000,+ car

This new appointment is a key element of strategic initiatives being implemented by a US multi national, manufacturing branded products for home and export markets. Reporting to the European Finance Director, with responsibility to provide a financial support function for sales operations, key tasks include the preparation, monitoring and detailed analysis of budgets, forecasts and actual performance, together with product and customer profitability appraisals, to assist with sales activity targeting, production and distribution scheduling, additionally profit opportunity presentations to key outlets with senior sales executives. Candidates will be qualified, preferably chartered, accountants aged under 35 whose related experience has been gained in a high profile fmec organisation, now wishing to join a dynamic group where initial success could rapidly result in enhanced responsibility.

Please forward in absolute confidence a full curriculum vitae to Adderley Featherstone plc, The Grainger Suite, Dobson House, Regent Centre, Gosforth, Newcastle upon Tyne NE3 3PF. Tel: 091 284 2213 Fax: 091 285 1137

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The candidate may currently be a banker or an officer in the Finance Department of a company. He or she will have a full understanding of those banking relations which are normal for a company active in both national and international operations including short and long term bank credits and project finance.

He or she may be an MBA or an ex-analyst with experience in planning and operations. In either case, he or she will have a good comprehension of investment appraisal, an ability to work with computer based analytical methods, and will have a practical interest in project implementation and monitoring.

The company is based in the Arab Emirates and has offices in London, the USA and Singapore. The candidate will be based in London and will report directly to the Middle East based Finance Director.

Write with CV to: Box A1668, Financial Times, One Southwark Bridge, London SE1 9HL

COMPUTER ACCOUNTING

Qualified Accountant is required by medium sized PLC clothing company.

Candidates should have 5 years' post qualification experience with emphasis on computer information systems and their installation.

Preferred age 30 - 35

Package will include car, medical insurance and salary circ. £30K.

Please send current C.V. to
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THE CITY & HACKNEY HEALTH AUTHORITY PROVIDER UNIT

DIRECTOR OF FINANCE

Health Services in this major London teaching District are managed as one unit and include St Bartholomew's, St Mark's, Hackney and Homerton Hospitals together with the Community Services.

We are looking for an enthusiastic and dynamic person to lead our finance function and to make a significant contribution to organisational strategy. The person appointed will be a member of the executive board and report to the Chief Executive.

Ideally candidates should hold a recognised accountancy qualification, have substantial experience at a senior management/board level in a large organisation and demonstrate an ability to adopt modern accounting techniques to an NHS environment. Candidates should also have a wide ranging understanding and experience of the application of information technology.

Considerable diplomatic and persuasive skills will be needed together with a knowledge of and sensitivity to the particular problems and complexities of today's NHS.

Salary negotiable.

Please send a career resume including a daytime telephone number and quoting reference number SH699 to Sheila McIlroy, Director of Human Resources, Human Resources Department, 2nd Floor, Queen Mary Wing, St Bartholomew's Hospital, West Smithfield, London EC1A 7BE. Tel: 071 681 8217.

Closing date: 4th November 1991.

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Please write (handwritten, if necessary) to Richard Flaye, Managing Director, Quantum Publishing Limited, 29/31 Lower Coombe Street, Croydon, Surrey. CR9 1LX (no agency calls)

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CHIEF ACCOUNTANT

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This well-established Investment Management organisation, a member of IMRO, serving a large volume of unit trust holders and with a specialised market niche in institutional funds, seeks a qualified accountant to replace the present Chief Accountant who retires in May 1992.

The Chief Accountant is responsible for the accounting function of the management company and of eight separate funds managed in the office including the preparation of annual and half-yearly accounts for circulation to unit holders and maintenance of the Funds' share registers.

New computer systems have been installed recently and the Chief Accountant will be responsible for supervising their operation and future development.

The position calls for a qualified Chartered Accountant aged 30-40 who has previous experience of managing a computerised accounting system, preferably within the investment management industry.

Please send your CV to:

David Fitton FCA,
Church, Charity and Local Authority Fund Managers Ltd.,
St. Alphage House, 2 Fore Street, London EC2Y 5AQ.

Group Financial Controller

WEST COUNTRY • CIRCA £35,000 + BENEFITS

Our client, a publicly-quoted specialist manufacturing group, is an international market leader, at the forefront of technological development within its sector. The group's success is based on its ability to provide innovative responses to the special needs of its customers.

Reporting to the Group Finance Director, the Financial Controller will manage a small head office team responsible for budgeting, financial reporting and consolidation, group taxation and treasury. This will encompass planning, resource allocation and tight financial control.

You will be a graduate, chartered accountant, aged 30+ with broad experience encompassing large firm training and ideally industrial experience within a manufacturing group or divisional head office. A strong technical skill base is sought together with experience of systems development, planning and control. You must have excellent interpersonal skills with the ability to motivate and influence others, together with the presence and confidence to deal at a high level with financial institutions and external advisors.

Interested applicants should send a detailed CV or ring for an application form on 0625 533364 (24 hours), quoting reference 1861/FT.

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